

# Scandi Standard

## Let the (consumer) trend be your friend

- We keep our '24e-25e EBIT largely unchanged
- Another margin uptick in '24 and strong outlook reiterated
- Positive momentum and undemanding valuation: BUY

### We keep our '24e-25e EBIT largely unchanged post-Q4

Scandi Standard reported Q4'23 EBIT of SEK 105m, 6% above Bloomberg consensus at SEK 99m (ABGSCe SEK 96m, driven by a better EBIT margin at 3.5% (consensus 3.1%, ABGSCe 3.3%). We were positively surprised by 12% higher volumes y-o-y in Q4, signalling strong consumer demand. Importantly, management stressed that they would not compromise on prices despite increasing volumes, which to us shows that i) RTC margins should continue to increase y-o-y in '24, and ii) Scandi's flexible value chain allows it to swiftly adapt to changing market environment. For RTE, Q4 was described as a trough quarter EBIT-wise, but we are left with an impression of a somewhat slower volume recovery than initially assumed. In sum, though, '24e-25e EBIT is little changed.

### Another margin uptick in '24 and strong outlook reiterated

In '23, EBIT margins recovered (3.4% vs. trough at 2.1% in '21), fueled by higher prices and abating cost headwinds, the latter of which should continue to support margins in '24. Coupled with the ongoing turnaround of the Danish RTC business, whose EBIT contribution should be positive in '24 (vs. SEK -81m in '23), and regained momentum in Sweden, a positive margin trend should continue. In general, we are encouraged by how slight price corrections have triggered a highly positive consumer response (in a price-conscious environment), as chicken has increased its relative attractiveness vs. other meats, which is supportive of long-term demand growth.

### Positive momentum and undemanding valuation; BUY

Turning our normalised earnings scenario to '26, we lift our TP to SEK 78 (75). SCST is currently trading at a '24e-25e P/E of 14x-11x – undemanding for a company with prospects of an average ROE of ~15% and an EPS CAGR of 20% in the coming five years. We stick to BUY.

**Analyst(s):** simon.brun@abgsc.no, +47 22 01 60 37  
 martin.kaland@abgsc.no, +47 22 01 60 67

| SEKm                 | 2022   | 2023   | 2024e  | 2025e  | 2026e  |
|----------------------|--------|--------|--------|--------|--------|
| Sales                | 12,145 | 13,060 | 12,610 | 13,158 | 13,780 |
| EBITDA               | 723    | 880    | 926    | 1,011  | 1,072  |
| EBITDA margin (%)    | 6.0    | 6.7    | 7.3    | 7.7    | 7.8    |
| EBIT adj.            | 290    | 457    | 518    | 603    | 664    |
| EBIT adj. margin (%) | 2.4    | 3.5    | 4.1    | 4.6    | 4.8    |
| Pretax profit        | 187    | 332    | 399    | 488    | 557    |
| EPS                  | 2.21   | 4.18   | 4.80   | 5.91   | 6.70   |
| EPS adj.             | 2.21   | 4.18   | 4.80   | 5.91   | 6.70   |
| Sales growth (%)     | 20.0   | 7.5    | -3.4   | 4.3    | 4.7    |
| EPS growth (%)       | 43.1   | 89.1   | 14.8   | 23.1   | 13.4   |

Source: ABG Sundal Collier, Company Data

Reason: Post-results comment

BUY



HOLD



SELL



## Food & Beverages

Estimate changes (%)

|       | 2024e | 2025e | 2026e |
|-------|-------|-------|-------|
| Sales | -2.0  | -2.1  | 0.0   |
| EBIT  | 0.4   | -0.5  | 0.0   |
| EPS   | 0.0   | 0.0   | 0.0   |

Source: ABG Sundal Collier

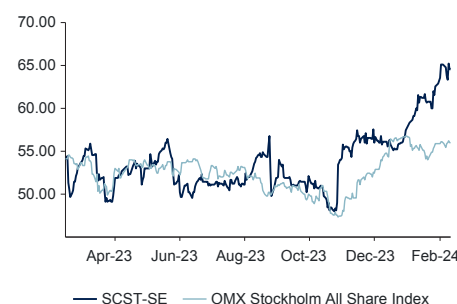
## SCST-SE/SCST SS

|                   |          |       |
|-------------------|----------|-------|
| Share price (SEK) | 9/2/2024 | 64.50 |
| Target price      | (75.0)   | 78.0  |

|                      |       |
|----------------------|-------|
| MCap (SEKm)          | 4,261 |
| MCap (EURm)          | 378   |
| No. of shares (m)    | 66.1  |
| Free float (%)       | 59.9  |
| Av. daily volume (k) | 267   |

Next event Q1 Report 3 May 2024

## Performance



|                        | 2024e | 2025e | 2026e |
|------------------------|-------|-------|-------|
| P/E (x)                | 13.4  | 10.9  | 9.6   |
| P/E adj. (x)           | 13.4  | 10.9  | 9.6   |
| P/BVPS (x)             | 1.66  | 1.54  | 1.43  |
| EV/EBITDA (x)          | 6.1   | 5.4   | 5.0   |
| EV/EBIT adj. (x)       | 10.9  | 9.1   | 8.1   |
| EV/sales (x)           | 0.45  | 0.42  | 0.39  |
| ROE adj. (%)           | 12.8  | 14.7  | 15.4  |
| Dividend yield (%)     | 4.5   | 5.5   | 6.2   |
| FCF yield (%)          | 3.6   | 8.0   | 7.5   |
| Le. adj. FCF yld. (%)  | 3.6   | 8.0   | 7.5   |
| Net IB debt/EBITDA (x) | 1.5   | 1.2   | 1.1   |
| Le. adj. ND/EBITDA (x) | 1.5   | 1.2   | 1.1   |

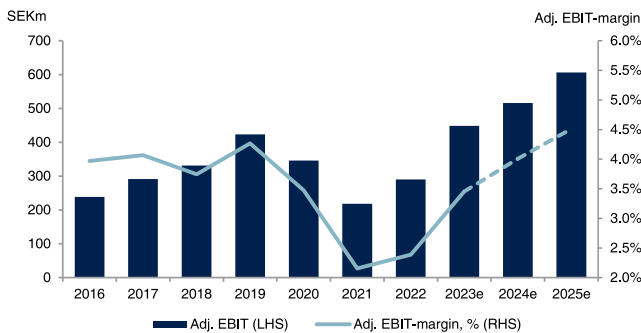
## Company description

Scandi Standard is a leading producer of chicken-based food products in the Nordics and Ireland. The company produces, markets and sells ready to eat, chilled and frozen products under well-known consumer brands such as Kronfågel, Danpo, Den Stolte Hane, Manor Farm and Naapurin Maalaiskana, in addition to private label products for key European retailers. Eggs are also produced and sold in Norway. Scandi Standard has approximately 3,200 employees, with annual sales of more than SEK 12bn in 2022.

## Risks

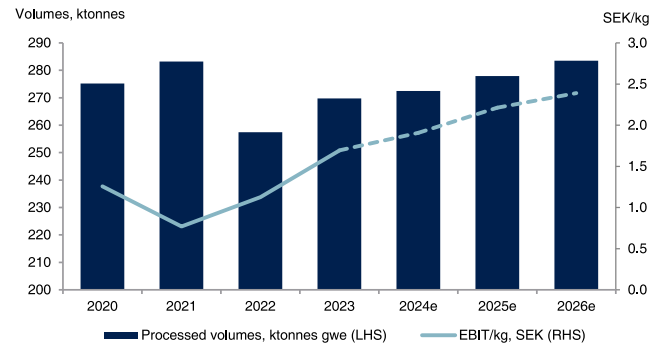
Scandi Standard is subject to a number of risks, including changes in consumer demand, production disruptions, biological risks (i.e., disease outbreaks), political and regulatory risks, FX, increased competition and inability to offset cost increases by increasing prices to end-customers.

### EBIT (reported) and EBIT margin



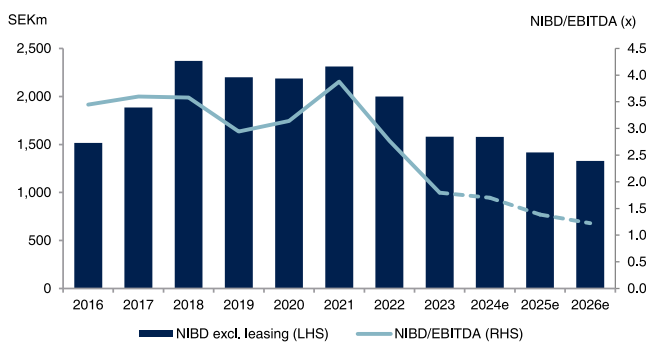
Source: ABG Sundal Collier, company data

### Annual processed volumes and EBIT/kg margin



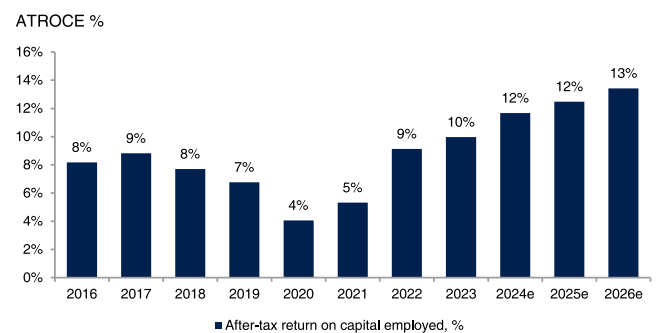
Source: ABG Sundal Collier, company data

### NIBD and NIBD/EBITDA



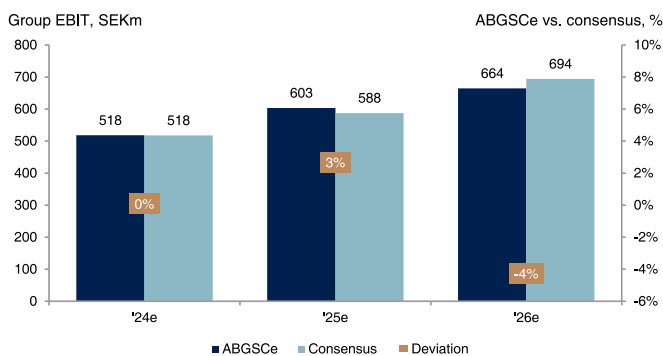
Source: ABG Sundal Collier, company data

### After-tax return on capital employed, %



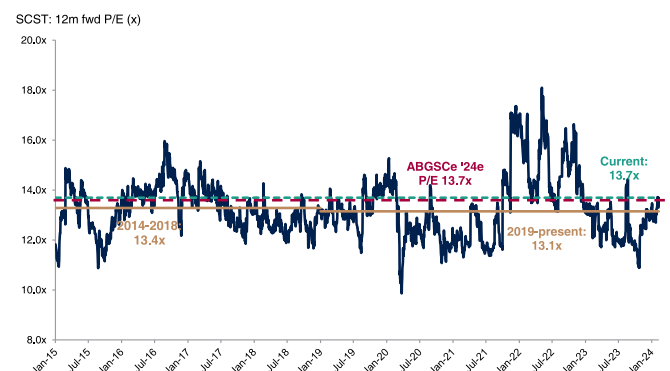
Source: ABG Sundal Collier, company data

### ABGSCe vs. consensus, '24e-26e EBIT (SEKm)



Source: ABG Sundal Collier, Bloomberg

### SCST: 12m fwd P/E



Source: Factset

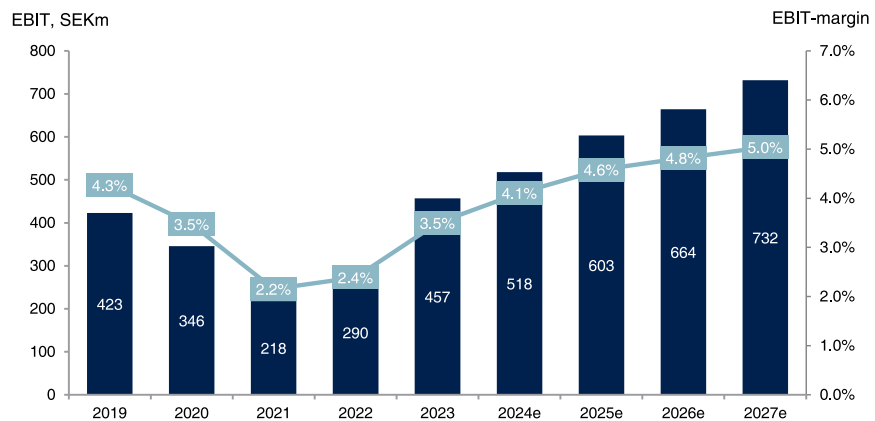
## Recap: Our SCST investment case

On 10 January, we initiated coverage on Scandi Standard (SCST), a leading Nordic and Irish producer of chicken-based products, with a BUY recommendation and a target price of SEK 75 (now lifted to 78). The full IOC report can be found [here](#), but below, we sum up our investment case, which we argue is still very much in tact post-Q4, if not further strengthened.

### Margin recovery to be succeeded by margin expansion

In our forecast period, we expect material improvements in Scandi Standard's operating margin, particularly related to the RTC (ready-to-cook) segment, boosted by a combination of: i) lower costs given deflating feed costs, ii) operational leverage, and iii) an improved sales mix on increased sales of higher-priced products and a larger share of domestic sales.

### EBIT shortfall in '21-22, recovery in '23 and expansion in '24-27e...

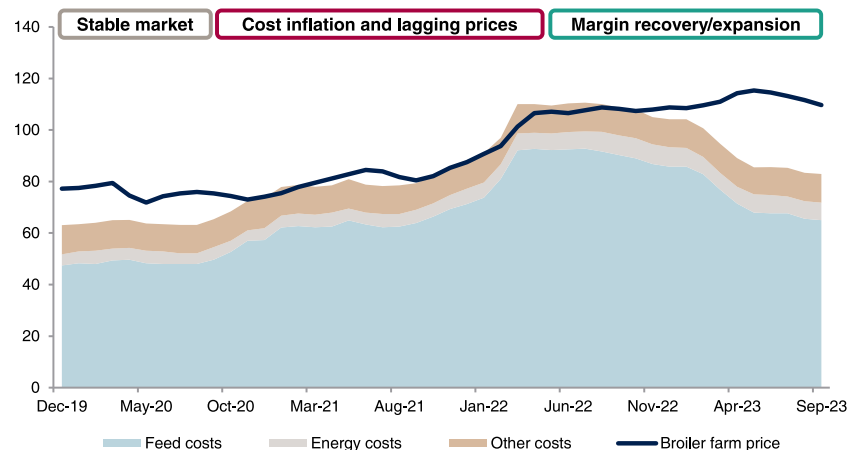


Source: ABG Sundal Collier, company data

Following a temporary margin squeeze in '20-22 on soaring costs not fully offset by higher prices, in addition to a failed strategy change in DK, margins have now recovered, as prices of key input factors in chicken production are retracting, lowering total costs. While this could gradually put pressure on contract prices with customers, these changes usually lag costs, meaning that margins should hold up.

### ...as cost headwinds have turned to tailwinds; with further upside from...

Broiler farm economics, indexed

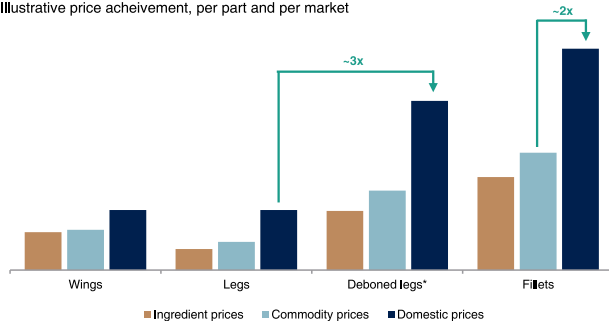


Source: ABG Sundal Collier, European Commission

In addition, there should be significant untapped margin potential in realising each part of the chickens' optimal commercial value. If the company is successful in meeting rising demand for more convenient, easy-to-cook chicken products, and allocate these into the highest-paying end-markets, the realised value/kg uplift is material.

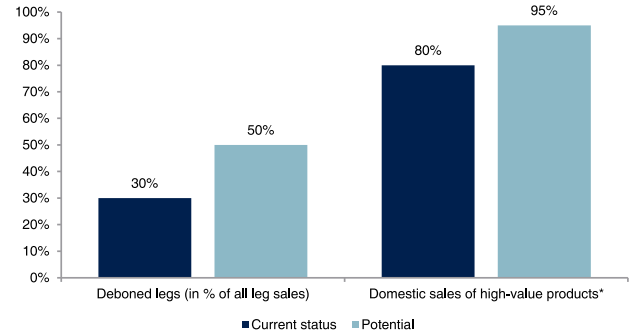
### ...a significant value/kg uplift potential in upselling RTC volumes...

Illustrative price achievement, per part and per market



Source: ABG Sundal Collier

### ...the realisation of which is a key priority to Scandi...



Source: ABG Sundal Collier

Our study of price achievement and implied EBIT contribution from various parts of the chicken into various end-markets demonstrates how changes to the product mix and end-market allocation could lift EBIT materially in the coming years. For example, by lifting the share of de-boned chicken legs to ~50% (from 30% currently) and selling 20% of the volumes sold as commodities today into domestic markets, the incremental EBIT would almost double Group '23e EBIT.

### EBIT impact from mix improvement vs. '23, SEKm

|                                      |      | Share of legs sold as deboned legs (%) |     |     |     |     |     |
|--------------------------------------|------|----------------------------------------|-----|-----|-----|-----|-----|
|                                      |      | 30%                                    | 35% | 40% | 45% | 50% | 55% |
| Chg. in commodity vols sold domestic | -15% | -111                                   | -80 | -11 | 63  | 134 | 205 |
|                                      | -10% | -74                                    | -43 | 26  | 99  | 171 | 242 |
|                                      | -5%  | -37                                    | -6  | 63  | 136 | 207 | 278 |
|                                      | 0%   | 0                                      | 31  | 100 | 173 | 244 | 315 |
|                                      | 5%   | 37                                     | 68  | 137 | 210 | 281 | 352 |
|                                      | 10%  | 74                                     | 105 | 174 | 247 | 318 | 389 |
|                                      | 15%  | 111                                    | 142 | 211 | 284 | 355 | 426 |
|                                      | 20%  | 147                                    | 179 | 247 | 321 | 392 | 463 |

Source: ABG Sundal Collier

### EBIT impact from mix improvement vs. '23, %

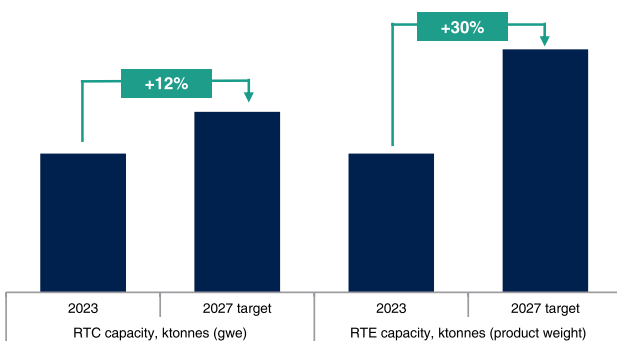
|                                      |      | Share of legs sold as deboned legs (%) |      |     |     |     |      |
|--------------------------------------|------|----------------------------------------|------|-----|-----|-----|------|
|                                      |      | 30%                                    | 35%  | 40% | 45% | 50% | 55%  |
| Chg. in commodity vols sold domestic | -15% | -25%                                   | -18% | -2% | 14% | 30% | 46%  |
|                                      | -10% | -16%                                   | -10% | 6%  | 22% | 38% | 54%  |
|                                      | -5%  | -8%                                    | -1%  | 14% | 30% | 46% | 62%  |
|                                      | 0%   | 0%                                     | 7%   | 22% | 39% | 55% | 70%  |
|                                      | 5%   | 8%                                     | 15%  | 31% | 47% | 63% | 79%  |
|                                      | 10%  | 16%                                    | 23%  | 39% | 55% | 71% | 87%  |
|                                      | 15%  | 25%                                    | 32%  | 47% | 63% | 79% | 95%  |
|                                      | 20%  | 33%                                    | 40%  | 55% | 72% | 87% | 103% |

Source: ABG Sundal Collier

### Increased capacity to support future volume growth...

The backbone of Scandi Standard's sales target of 5-7% annual growth is a stable volume increase, into which Scandi is investing SEK 2bn, lifting RTC capacity by 10-15% and capacity in the high-margin RTE (ready-to-eat) segment by 30%.

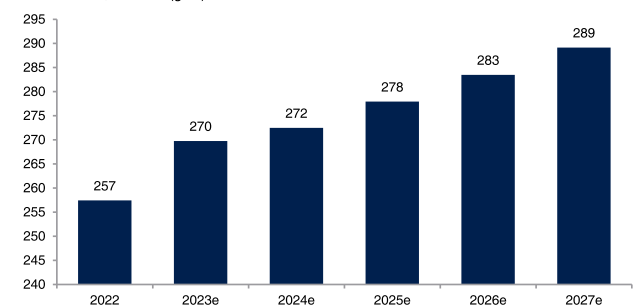
### Investing in increased production capacity...



Source: ABG Sundal Collier, company data

### ...supporting a stable increase in volumes

RTC volumes, ktonnes (gwe)

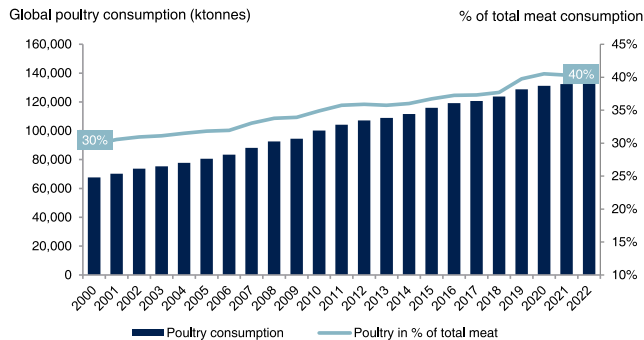


Source: ABG Sundal Collier, company data

### ...absorbed by high demand amid favourable consumer trends

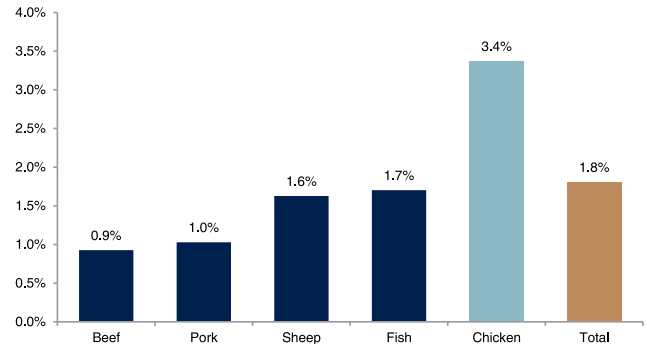
Over recent decades, demand for chicken-based products has materially outpaced demand for other meats, as consumers are embracing chicken as a healthy, convenient, affordable and sustainable product. These strong consumer trends are unlikely to recede, in our view. Scandi mostly operates in balanced markets with strong preferences for domestic products, which makes for a stable and attractive market environment.

### Strong consumer trends drive chicken consumption higher...



Source: ABG Sundal Collier, OECD, FAO

### ...with consumption growth outpacing that of competing proteins



Source: ABG Sundal Collier, OECD, FAO

### ~20-25% upside to '27e EBIT if company reaches its targets...

While we expect strong sales growth and a significant uptick in EBIT margins, backed by higher production volumes, lower costs from normalised feed/energy costs and an improved sales mix, we still end up shy of the company's ambitious targets set forth at its November 2023 CMD. This suggests that there is upside to our estimates in a scenario in which sales growth and EBIT margin targets are met (~20-25% upside to '27e EBIT).

### Scandi Standard: Estimate overview vs. company targets

|                    |                          | Historical record |        |        |        | ABGSC Estimates |        |        | Company targets       |
|--------------------|--------------------------|-------------------|--------|--------|--------|-----------------|--------|--------|-----------------------|
|                    |                          | 2020              | 2021   | 2022   | 2023   | 2024e           | 2025e  | 2026e  |                       |
| Group              | Total revenue (SEKm)     | 9,961             | 10,118 | 12,145 | 13,060 | 12,610          | 13,158 | 13,780 |                       |
|                    | Revenue growth           | 0.5%              | 1.6%   | 20.0%  | 7.5%   | -3.4%           | 4.3%   | 4.7%   | 5% - 7% annual growth |
|                    | Total EBIT (SEKm)        | 346               | 218    | 290    | 457    | 518             | 603    | 664    |                       |
|                    | EBIT margin (%)          | 3.5%              | 2.2%   | 2.4%   | 3.5%   | 4.1%            | 4.6%   | 4.8%   | >6% by 2027           |
|                    | EBIT margin (SEK/kg gwe) | 1.3               | 0.8    | 1.1    | 1.7    | 1.9             | 2.2    | 2.3    | SEK ~3.0/kg by 2027   |
| EBIT (SEKm)        | Ready-to-cook (RTC)      | 326               | 110    | 47     | 261    | 386             | 452    | 502    |                       |
|                    | Ready-to-eat (RTE)       | 94                | 138    | 209    | 158    | 152             | 197    | 224    |                       |
|                    | Other                    | 7                 | 13     | 76     | 68     | 25              | 20     | 20     |                       |
| Investments (SEKm) | Growth capex             | 460               | 478    | 314    | 374    | 500             | 500    | 500    | SEK 2.0bn in '24-27   |
|                    | D&A                      | 350               | 378    | 433    | 417    | 408             | 408    | 408    | SEK 1.6bn in '24-27   |
| Capital structure  | Net debt / EBITDA        | 3.1x              | 3.9x   | 2.8x   | 1.8x   | 1.7x            | 1.4x   | 1.3x   | NIBD/EBITDA <2.5x     |
|                    | Dividends                | 40%               | 0%     | 58%    | 56%    | 60%             | 60%    | 60%    | ~60% of EPS           |
|                    | ROCE %                   | 7%                | 5%     | 7%     | 11%    | 12%             | 13%    | 14%    | 15% by 2027           |

Source: ABG Sundal Collier

### ....while strong cash flow generation allows for M&A or extraordinary DPS

On our estimates, Scandi Standard could generate a healthy net cash flow of ~SEK 600m in '24e-27e, which would suggest an NIBD/EBITDA of 1.1x, well below its targeted leverage ratio of below 2.5x. For leverage ratios of 2.0x-2.5x, the implied excess capital relative to Scandi's targeted capital structure would be SEK 1.1-1.7bn.

This excess capital can either be deployed into M&A activity, where applying a purchase EV/ EBITDA of 6.0x (a slight discount to current valuation) would add SEK 200-300m in EBITDA. Alternatively, it could be paid out to shareholders as extraordinary dividends (beyond the 60% payout ratio we consider ordinary dividend). This would increase the shareholder distribution by SEK 17-26/share, i.e., up to ~50% of the current market cap (70% including ordinary dividend), over the coming four-year period.

## Significant M&A capacity or room for extraordinary DPS

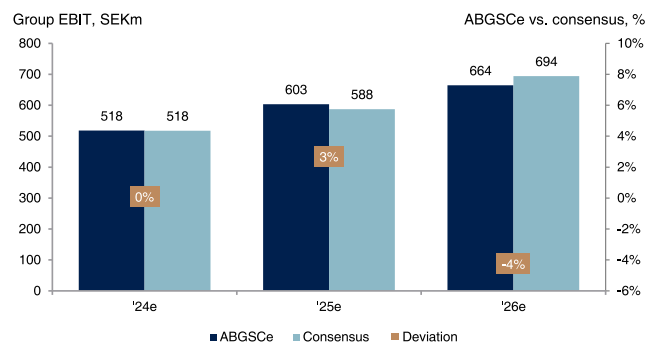
| Scandi Standard: '24-27e excess capital M&A firepower/distribution potential        |              |              |
|-------------------------------------------------------------------------------------|--------------|--------------|
| '27e EBITDA                                                                         |              | 1,188        |
| '27e NIBD                                                                           |              | 1,268        |
| '27e NIBD/EBITDA                                                                    |              | 1.1x         |
| Target NIBD/EBITDA (x)                                                              | 2.0x         | 2.5x         |
| <b>Excess capital to target capital structure, SEKm</b>                             | <b>1,109</b> | <b>1,703</b> |
| Alternative 1: M&A                                                                  |              |              |
| Purchase EV/EBITDA                                                                  | 6.0x         | 6.0x         |
| <b>Additional EBITDA, SEKm</b>                                                      | <b>185</b>   | <b>284</b>   |
| <b>Additional EBITDA %</b>                                                          | <b>16%</b>   | <b>24%</b>   |
| Alternative 2: Extraordinary DPS                                                    |              |              |
| Extraordinary DPS potential, '24-27e                                                | 17           | 26           |
| - as a % of current market cap                                                      | 29%          | 45%          |
| <b>Total pot. shareholder repatriation (DPS, incl. ordinary dividends), '24-27e</b> | <b>30</b>    | <b>39</b>    |
| - as a % of current market cap                                                      | 52%          | 67%          |

Source: ABG Sundal Collier

## We are 0-3% above consensus on '24e-25e EBIT

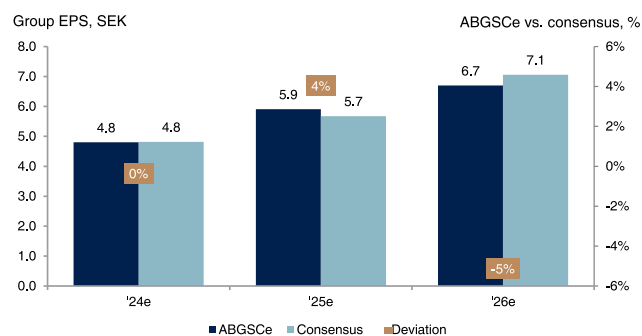
Looking at our '24e-25e EBIT vs. Bloomberg consensus, we are 0-3% above. For EPS, we are 0-4% above for '24e-'25e. On '26 estimates we suspect are not updated (recently), we are 4% below on EBIT and 5% below on EPS.

### ABGSCe vs. consensus, '24e-26e EBIT (SEKm)



Source: ABG Sundal Collier, Bloomberg

### ABGSCe vs. consensus, '24e-26e EPS (SEK)



Source: ABG Sundal Collier, Bloomberg

## Estimate changes

All in all, our estimates for '24-25e EBIT are largely unchanged following the Q4'23 report.

We have lifted our processed volumes in RTC for '24e-25e by 2% due to base effects from '23, as FY'23 was higher than expected (due to 12% growth y-o-y in Q4'23). However, we have slightly lowered our sales price/kg assumptions, which makes the net effect largely unchanged.

In RTE, we have lowered our EBIT by 11%, as we take an (even) more cautious view on the ramp-up of volumes during '24, to replace the lost volumes following the contract loss in H2'23. Lower volumes also impact our margins somewhat (negatively). A lower base also takes down our '25e EBIT for RTE by 7%.

For Other/HQ/Eliminations, we lift '24-25e EBIT by 35% and 18%, respectively, following what seems to be overly conservative assumptions on HQ costs and intra-group eliminations.

### Scandi Standard: Estimate changes, SEKm

| Scandi Standard<br>SEKm    | 2024e  |        |     | 2025e  |        |    | 2026e  |     |   |
|----------------------------|--------|--------|-----|--------|--------|----|--------|-----|---|
|                            | Old    | New    | %   | Old    | New    | %  | Old    | New | % |
| Net sales                  | 12,869 | 12,610 | -2  | 13,436 | 13,158 | -2 | 13,780 | N.a |   |
| EBIT                       | 516    | 518    | 0   | 606    | 603    | 0  | 664    | N.a |   |
| EPS                        | 4.80   | 4.80   | 0   | 5.90   | 5.91   | 0  | 6.70   | N.a |   |
| <b>Total</b>               |        |        |     |        |        |    |        |     |   |
| Revenues                   | 12,869 | 12,610 | -2  | 13,436 | 13,158 | -2 | 13,780 | N.a |   |
| EBIT                       | 516    | 518    | 0   | 606    | 603    | 0  | 664    | N.a |   |
| EBIT %                     | 4.0%   | 4.1%   | 3   | 4.5%   | 4.6%   | 2  | 4.8%   | N.a |   |
| Processed volume (ktonnes) | 372    | 378    | 2   | 380    | 386    | 2  | 394    | N.a |   |
| All incl. EBIT/kg          | 1.39   | 1.37   | -1  | 1.60   | 1.56   | -2 | 1.69   | N.a |   |
| <b>Ready-to-cook</b>       |        |        |     |        |        |    |        |     |   |
| Revenues                   | 9,237  | 9,235  | 0   | 9,610  | 9,608  | 0  | 10,045 | N.a |   |
| EBIT                       | 391    | 386    | -1  | 452    | 452    | 0  | 502    | N.a |   |
| EBIT %                     | 4.2%   | 4.2%   | -1  | 4.7%   | 4.7%   | 0  |        |     |   |
| Processed volume (ktonnes) | 372    | 378    | 2   | 380    | 386    | 2  | 394    | N.a |   |
| EBIT/kg                    | 1.05   | 1.02   | -3  | 1.19   | 1.17   | -2 | 1.28   | N.a |   |
| <b>Ready-to-eat</b>        |        |        |     |        |        |    |        |     |   |
| Revenues                   | 3,034  | 2,812  | -7  | 3,216  | 2,980  | -7 | 3,159  | N.a |   |
| EBIT                       | 171    | 152    | -11 | 212    | 197    | -7 | 224    | N.a |   |
| EBIT %                     | 5.6%   | 5.4%   | -4  | 6.6%   | 6.6%   | 0  | 7.1%   | N.a |   |
| <b>Other</b>               |        |        |     |        |        |    |        |     |   |
| Revenues                   | 598    | 564    | -6  | 610    | 569    | -7 | 575    | N.a |   |
| EBIT                       | 24     | 25     | 6   | 21     | 20     | -7 | 20     | N.a |   |
| EBIT %                     | 4.0%   | 4.5%   | 13  | 3.5%   | 3.5%   | 0  | 3.5%   | N.a |   |
| <b>H&amp;Q/Elim.</b>       |        |        |     |        |        |    |        |     |   |
| EBIT                       | -71    | -46    | 35  | -79    | -65    | 18 | -82    | N.a |   |

Source: ABG Sundal Collier

## Quarterly estimates

| P&L (SCST)               |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |  |  |  |
|--------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--|--|--|
|                          | 2021   |        |        |        | 2022   |        |        |        | 2023   |        |        |        | 2024e  |        |        |        |  |  |  |
| NOKm                     | Q1     | Q2     | Q3     | Q4     | Q1     | Q2     | Q3     | Q4     | Q1     | Q2     | Q3     | Q4     | Q1     | Q2     | Q3     | Q4     |  |  |  |
| Net sales                | 2,475  | 2,567  | 2,636  | 2,440  | 2,796  | 3,069  | 3,205  | 3,075  | 3,287  | 3,427  | 3,326  | 3,020  | 3,049  | 3,246  | 3,303  | 3,013  |  |  |  |
| Operating cost           | -2,295 | -2,400 | -2,512 | -2,315 | -2,659 | -2,897 | -2,993 | -2,873 | -3,091 | -3,197 | -3,078 | -2,813 | -2,837 | -3,013 | -3,046 | -2,788 |  |  |  |
| EBITDA                   | 180    | 167    | 124    | 125    | 137    | 172    | 212    | 202    | 196    | 230    | 248    | 207    | 212    | 233    | 256    | 225    |  |  |  |
| Depreciation/Impairments | -93    | -92    | -96    | -97    | -99    | -130   | -100   | -104   | -103   | -109   | -109   | -102   | -102   | -102   | -102   | -102   |  |  |  |
| EBIT (reported)          | 87     | 75     | 28     | 28     | 38     | 42     | 112    | 98     | 93     | 121    | 139    | 105    | 110    | 131    | 154    | 123    |  |  |  |
| Associated income        | 0      | 0      | 0      | 2      | 0      | 0      | 0      | 2      | 0      | 0      | 0      | 1      | 0      | 0      | 0      | 0      |  |  |  |
| Net financials           | -16    | -24    | -20    | -22    | -21    | -24    | -28    | -32    | -32    | -33    | -32    | -29    | -32    | -32    | -27    | -27    |  |  |  |
| Pretax profit            | -16    | -24    | -20    | -20    | -21    | -24    | -28    | -30    | -32    | -33    | -32    | -28    | -32    | -32    | -27    | -27    |  |  |  |
| Tax                      | -17    | -10    | -6     | -3     | -7     | -11    | -18    | -12    | -17    | -14    | -17    | -11    | -16    | -20    | -26    | -20    |  |  |  |
| Net profit               | 54     | 41     | 2      | 5      | 10     | 7      | 66     | 56     | 44     | 74     | 90     | 66     | 62     | 78     | 101    | 76     |  |  |  |
| EPS (core)               | 0.8    | 0.6    | 0.0    | 0.1    | 0.1    | 0.1    | 1.0    | 0.9    | 0.8    | 1.1    | 1.2    | 1.0    | 0.9    | 1.2    | 1.5    | 1.2    |  |  |  |

| Business areas (SCST)         |       |       |       |       |       |       |       |       |       |       |       |       |       |       |       |       |  |  |  |
|-------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--|--|--|
|                               | 2021  |       |       |       | 2022  |       |       |       | 2023  |       |       |       | 2024e |       |       |       |  |  |  |
| Segments                      | Q1    | Q2    | Q3    | Q4    | Q1    | Q2    | Q3    | Q4    | Q1    | Q2    | Q3    | Q4    | Q1    | Q2    | Q3    | Q4    |  |  |  |
| Total                         |       |       |       |       |       |       |       |       |       |       |       |       |       |       |       |       |  |  |  |
| Revenue                       | 2,469 | 2,564 | 2,632 | 2,435 | 2,793 | 3,056 | 3,202 | 3,069 | 3,284 | 3,411 | 3,308 | 3,011 | 3,049 | 3,246 | 3,303 | 3,013 |  |  |  |
| EBIT                          | 88    | 79    | 43    | 3     | 37    | 42    | 112   | 99    | 93    | 121   | 139   | 105   | 110   | 131   | 154   | 123   |  |  |  |
| EBIT %                        | 3.5%  | 3.1%  | 1.6%  | 0.1%  | 1.3%  | 1.4%  | 3.5%  | 3.2%  | 2.8%  | 3.5%  | 4.2%  | 3.5%  | 3.6%  | 4.0%  | 4.7%  | 4.1%  |  |  |  |
| Processed chicken, gwe tonnes | 69    | 72    | 74    | 68    | 68    | 64    | 64    | 61    | 65    | 67    | 69    | 68    | 91    | 94    | 97    | 96    |  |  |  |
| All incl. EBIT/kg             | 1.27  | 1.09  | 0.58  | 0.04  | 0.54  | 0.65  | 1.75  | 1.62  | 1.42  | 1.80  | 2.00  | 1.54  | 1.20  | 1.39  | 1.59  | 1.28  |  |  |  |
| Ready-to-cook                 |       |       |       |       |       |       |       |       |       |       |       |       |       |       |       |       |  |  |  |
| Revenue                       | 1,938 | 1,943 | 1,942 | 1,789 | 2,046 | 2,199 | 2,265 | 2,164 | 2,373 | 2,495 | 2,431 | 2,278 | 2,253 | 2,369 | 2,382 | 2,232 |  |  |  |
| EBIT                          | 69    | 65    | 7     | -32   | -2    | -16   | 34    | 31    | 31    | 48    | 105   | 77    | 86    | 99    | 112   | 89    |  |  |  |
| EBIT %                        | 3.6%  | 3.3%  | 0.4%  | -1.8% | -0.1% | -0.7% | 1.5%  | 1.4%  | 1.3%  | 1.9%  | 4.3%  | 3.4%  | 3.8%  | 4.2%  | 4.7%  | 4.0%  |  |  |  |
| Processed chicken, gwe tonnes | 69    | 72    | 74    | 68    | 68    | 64    | 64    | 61    | 65    | 67    | 69    | 68    | 91    | 94    | 97    | 96    |  |  |  |
| EBIT/kg                       | 1.01  | 0.90  | 0.10  | -0.47 | -0.02 | -0.25 | 0.52  | 0.50  | 0.47  | 0.72  | 1.52  | 1.13  | 0.94  | 1.06  | 1.15  | 0.93  |  |  |  |
| Ready-to-eat                  |       |       |       |       |       |       |       |       |       |       |       |       |       |       |       |       |  |  |  |
| Revenue                       | 444   | 536   | 589   | 543   | 643   | 748   | 802   | 756   | 765   | 774   | 734   | 600   | 651   | 735   | 778   | 648   |  |  |  |
| EBIT                          | 26    | 35    | 46    | 31    | 35    | 51    | 70    | 53    | 45    | 59    | 32    | 22    | 27    | 39    | 49    | 38    |  |  |  |
| EBIT %                        | 5.9%  | 6.5%  | 7.8%  | 5.8%  | 5.5%  | 6.8%  | 8.8%  | 7.0%  | 5.9%  | 7.7%  | 4.3%  | 3.7%  | 4.2%  | 5.3%  | 6.3%  | 5.8%  |  |  |  |
| Other                         |       |       |       |       |       |       |       |       |       |       |       |       |       |       |       |       |  |  |  |
| Revenue                       | 88    | 85    | 102   | 103   | 104   | 109   | 135   | 149   | 146   | 142   | 143   | 134   | 146   | 142   | 143   | 134   |  |  |  |
| EBIT                          | -2    | -1    | 5     | 11    | 10    | 18    | 22    | 25    | 24    | 24    | 11    | 10    | 7     | 6     | 6     | 6     |  |  |  |
| EBIT %                        | -2.0% | -1.0% | 4.5%  | 10.3% | 9.4%  | 16.9% | 16.6% | 17.0% | 16.2% | 17.1% | 7.5%  | 7.3%  | 4.5%  | 4.5%  | 4.5%  | 4.5%  |  |  |  |
| Overhead/HQ                   |       |       |       |       |       |       |       |       |       |       |       |       |       |       |       |       |  |  |  |
| Revenue                       | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0     |  |  |  |
| EBIT                          | -6    | -20   | -15   | -7    | -6    | -12   | -14   | -10   | -6    | -11   | -9    | -4    | -10   | -14   | -13   | -10   |  |  |  |

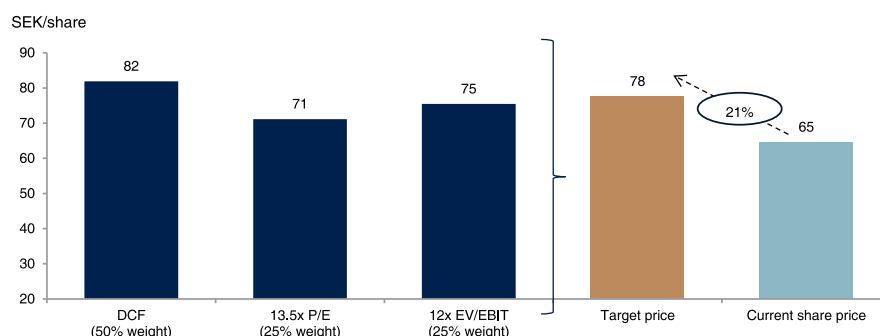
Source: ABG Sundal Collier, company data

# Valuation

## Valuation summary: BUY, TP of SEK 78 (75)

Our DCF returns a fair value of SEK 82 per share, while a multiples approach (P/E and EV/EBIT) using normalised earnings in the medium term gives a value of SEK 73 per share. A weighted average of the two approaches (50% DCF, 25% fair EV/EBIT and 25% fair P/E) gives a fair value of SEK 78 (75) per share, which is also our updated target price.

### Target price methodology, Scandi Standard



Source: ABG Sundal Collier

### A 5-year shareholder return of >150% is plausible

On our estimates, we believe that shareholders could expect significant returns over the next five-year period. Assuming a '27e EPS of SEK 8.0, if we apply a P/E of 13x (in line with avg. since listing), we get to a fair share price in '27 of SEK 104. Adding the SEK 39 in potential dividends, we get to SEK 143, which would suggest a total return of ~150% over the next five years.

### DCF valuation

Our DCF valuation points to a fair value of SEK 82/share. The assumptions are outlined in more detail in the estimates section on the previous page, but the key drivers are:

- We assume processed volumes to growth by 2% p.a., reaching ~300 ktonnes by '32
- We assume an EBIT margin of ~5.0% in '27 (SEK 2.7 in EBIT/kg), and ~5.4% in '29 (SEK 3.0), at which point the margin stabilises.
- We estimate CAPEX of SEK 2bn in '24-27.
- We discount our cash flow estimates by a WACC of 9.2%

### DCF summary

| SEK(m)                   | 2023         | 2024 | 2025e | 2026e | 2027e | 2028e | 2029e | 2030e | 2031e | 2032e | TV    |
|--------------------------|--------------|------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| EBITDA                   | 880          | 926  | 1,011 | 1,072 | 1,140 | 1,181 | 1,224 | 1,241 | 1,258 | 1,275 |       |
| Paid tax                 | -54          | -59  | -82   | -98   | -115  | -133  | -143  | -154  | -159  | -165  |       |
| Change in WC             | 229          | -96  | 29    | -50   | -15   | -22   | -8    | -13   | -11   | -12   |       |
| Operating cash flow      | 1,055        | 771  | 958   | 925   | 1,010 | 1,026 | 1,074 | 1,074 | 1,088 | 1,097 |       |
| CAPEX fixed assets       | -374         | -500 | -500  | -500  | -500  | -410  | -415  | -418  | -420  | -422  |       |
| Free cash flow           | 681          | 271  | 458   | 425   | 510   | 617   | 658   | 656   | 668   | 675   | 8,106 |
| Present value of FCF     | 688          | 251  | 388   | 330   | 363   | 402   | 393   | 358   | 334   | 309   | 3,715 |
| <b>Enterprise value</b>  | <b>6,842</b> |      |       |       |       |       |       |       |       |       |       |
| NIBD YE '23 + dividend   | 1,429        |      |       |       |       |       |       |       |       |       |       |
| Equity value             | 5,414        |      |       |       |       |       |       |       |       |       |       |
| Shares outstanding       | 66           |      |       |       |       |       |       |       |       |       |       |
| <b>Value per share</b>   | <b>82</b>    |      |       |       |       |       |       |       |       |       |       |
| <b>Fair value, SCST</b>  | <b>82</b>    |      |       |       |       |       |       |       |       |       |       |
| Current share price      | 65           |      |       |       |       |       |       |       |       |       |       |
| Upside to DCF fair value | 27%          |      |       |       |       |       |       |       |       |       |       |
| WACC                     | 9.2%         |      |       |       |       |       |       |       |       |       |       |
| RONIC                    | 12.0%        |      |       |       |       |       |       |       |       |       |       |

|                 |      | WACC |      |      |      |
|-----------------|------|------|------|------|------|
|                 |      | 8.7% | 9.0% | 9.2% | 9.5% |
| Terminal growth | 1.0% | 88   | 85   | 81   | 78   |
|                 | 1.5% | 89   | 85   | 81   | 78   |
|                 | 2.0% | 89   | 85   | 82   | 78   |
|                 | 2.5% | 90   | 86   | 82   | 78   |
|                 | 3.0% | 91   | 87   | 83   | 79   |
|                 | 3.5% | 93   | 88   | 83   | 79   |
|                 | 4.0% | 95   | 89   | 84   | 80   |

Source: ABG Sundal Collier

## Multiples approach – fair EV/EBIT and fair P/E

In our valuation framework using valuation multiples, we estimate a normalised earnings level and apply what we deem as fair P/E and EV/EBIT multiples. For Scandi Standard, we use a fair P/E of 13.5x and fair EV/EBIT of 12.0x in our normalised approach. This is roughly in line with SCST's most relevant, European protein peers (such as LDC, Cranswick and Atria), with which SCST tends to be valued in line. That being said, the applied multiples are well below the multiples at which larger, global protein peers (such as Tyson Foods, Hormel Foods and JBS) are trading, which we argue is warranted given SCST's size, history, and share liquidity, and on the basis of much less product/geographical diversification.

### Normalised earnings suggest fair value per share of SEK 71-75...

In our normalised earnings approach, whose characteristics admittedly are similar to those we apply in our Seafood coverage, we use 283 ktonnes in production volumes (equivalent to the volumes in 2026) and an EBIT/kg margin of SEK 2.3, resulting in an EBIT of SEK 652m and an EPS of SEK 6.5. Applying our fair P/E of 13.5x and EV/EBIT of 12.0x, we arrive at fair share price of SEK 71-75/share using the multiples approach.

### Normalised earnings, P/E and EV/EBIT

| Normalised earnings             |              | Fair valuation using P/E                 |              |
|---------------------------------|--------------|------------------------------------------|--------------|
| Processed volumes (ktonnes gwe) | 283          | Fair P/E multiple                        | 13.5x        |
| EBIT/kg, SEK                    | 2.3          | Normalised EPS                           | 6.5          |
| <b>Group EBIT, SEKm</b>         | <b>652</b>   | Fair share price in 2 years              | 88           |
| Net financials, SEKm            | -107         | <b>Fair share price today*</b>           | <b>71</b>    |
| Tax, SEKm                       | -115         | Current share price                      | 65           |
| <b>Net income, SEKm</b>         | <b>430</b>   | Upside                                   | 9%           |
| # of shares                     | 66           |                                          |              |
| <b>EPS</b>                      | <b>6.5</b>   |                                          |              |
| Current share price             | 65.0         |                                          |              |
| <b>Current P/E (normalised)</b> | <b>10.0x</b> |                                          |              |
|                                 |              | Fair valuation using EV/EBIT             |              |
|                                 |              | Fair EV/EBIT multiple                    | 12.0x        |
|                                 |              | Normalised EBIT, SEKm                    | 652          |
|                                 |              | Fair EV in 2 years, SEKm                 | 7,824        |
|                                 |              | <b>Fair EV today, SEKm*</b>              | <b>6,564</b> |
|                                 |              | -NIBD, SEKm                              | -1,580       |
|                                 |              | <b>Equity value today, SEKm</b>          | <b>4,984</b> |
|                                 |              | <b>Equity value today, SEK per share</b> | <b>75</b>    |
|                                 |              | Current share price                      | 65.0         |
|                                 |              | Upside                                   | 16%          |
|                                 |              | *discounted by 2 years                   |              |

Source: ABG Sundal Collier

Below, we derive different fair values per share applying various assumptions for EBIT/kg-margins and different multiples (P/E and EV/EBIT).

### Fair value per share sensitivities (P/E)

|              |       | '25 EBIT/kg (SEK) |     |           |     |     |     |
|--------------|-------|-------------------|-----|-----------|-----|-----|-----|
|              |       | 2.1               | 2.2 | 2.3       | 2.4 | 2.5 | 2.6 |
| Fair P/E (x) | 11.5x | 53                | 57  | 61        | 65  | 69  | 73  |
|              | 12.5x | 57                | 62  | 66        | 70  | 75  | 79  |
|              | 13.5x | 62                | 66  | <b>71</b> | 76  | 81  | 85  |
|              | 14.5x | 66                | 71  | 76        | 81  | 86  | 92  |
|              | 15.5x | 71                | 76  | 82        | 87  | 92  | 98  |

Source: ABG Sundal Collier

### Fair value per share (EV/EBIT) sensitivities

|                  |       | '25 EBIT/kg (SEK) |     |           |     |     |     |
|------------------|-------|-------------------|-----|-----------|-----|-----|-----|
|                  |       | 2.1               | 2.2 | 2.3       | 2.4 | 2.5 | 2.6 |
| Fair EV/EBIT (x) | 10.0x | 52                | 55  | 59        | 62  | 66  | 70  |
|                  | 11.0x | 59                | 63  | 67        | 71  | 75  | 79  |
|                  | 12.0x | 67                | 71  | <b>75</b> | 80  | 84  | 88  |
|                  | 13.0x | 74                | 79  | 84        | 88  | 93  | 98  |
|                  | 14.0x | 82                | 87  | 92        | 97  | 102 | 107 |

Source: ABG Sundal Collier

### ...but applying company targets, fair value is closer to SEK ~95-96/share

If we instead apply Scandi Standard's own targets into the earnings framework, i.e., increase the processed volumes of ~287 ktonnes (in line with assumed market growth), and lift our (all-included) EBIT/kg assumption to SEK 3.0, Group EBIT would instead be SEK 861m, with an EPS of SEK 9.7 Using the same multiples, but discounting the fair values by three years (as the earnings scenario correspond to SCST's '27 targets), we get a fair value per share of SEK 95-96.

### Normalised earnings (company targets), P/E and EV/EBIT

| Normalised earnings             |             | Fair valuation using P/E        |              |
|---------------------------------|-------------|---------------------------------|--------------|
| Processed volumes (ktonnes gwe) | 287         | Fair P/E multiple               | 13.5x        |
| EBIT/kg, SEK                    | 3.0         | Normalised EPS                  | 9.7          |
| <b>Group EBIT, SEKm</b>         | <b>861</b>  | Fair share price in 3 years     | 131          |
| Net financials, SEKm            | -107        | <b>Fair share price today**</b> | <b>95</b>    |
| Tax, SEKm                       | -115        | Current share price             | 65           |
| <b>Net income, SEKm</b>         | <b>639</b>  | Upside                          | 46%          |
| # of shares                     | 66          |                                 |              |
| <b>EPS</b>                      | <b>9.7</b>  | Fair valuation using EV/EBIT    |              |
| Current share price             | 65.0        | Fair EV/EBIT multiple           | 12.0x        |
| <b>Current P/E (normalised)</b> | <b>6.7x</b> | Normalised EBIT, SEKm           | 861          |
|                                 |             | Fair EV in 3 years, SEKm        | 10,332       |
|                                 |             | <b>Fair EV today, SEKm*</b>     | <b>7,939</b> |
|                                 |             | -NIBD, SEKm                     | -1,580       |
|                                 |             | <b>Equity value today, SEKm</b> | <b>6,359</b> |
|                                 |             | <b>Equity value today, SEKm</b> | <b>96</b>    |
|                                 |             | Current share price             | 65.0         |
|                                 |             | Upside                          | 48%          |

\*discounted by 3 years

Source: ABG Sundal Collier

Below, we derive different fair values per share applying various assumptions for EBIT/kg margins and different multiples (P/E and EV/EBIT).

### Fair value per share (P/E) sensitivities

|              | '27 EBIT/kg (SEK) |     |           |     |     |     |
|--------------|-------------------|-----|-----------|-----|-----|-----|
|              | 2.8               | 2.9 | 3.0       | 3.1 | 3.2 | 3.3 |
| Fair P/E (x) |                   |     |           |     |     |     |
| 11.5x        | 74                | 77  | 81        | 85  | 88  | 92  |
| 12.5x        | 80                | 84  | 88        | 92  | 96  | 100 |
| 13.5x        | 87                | 91  | <b>95</b> | 99  | 104 | 108 |
| 14.5x        | 93                | 98  | 102       | 107 | 111 | 116 |
| 15.5x        | 99                | 104 | 109       | 114 | 119 | 124 |

Source: ABG Sundal Collier

### Fair value per share (EV/EBIT) sensitivities

|                  | '27 EBIT/kg (SEK) |     |           |     |     |     |
|------------------|-------------------|-----|-----------|-----|-----|-----|
|                  | 2.8               | 2.9 | 3.0       | 3.1 | 3.2 | 3.3 |
| Fair EV/EBIT (x) |                   |     |           |     |     |     |
| 10.0x            | 70                | 73  | 76        | 80  | 83  | 86  |
| 11.0x            | 79                | 83  | 86        | 90  | 94  | 97  |
| 12.0x            | 88                | 92  | <b>96</b> | 100 | 104 | 108 |
| 13.0x            | 98                | 102 | 106       | 111 | 115 | 119 |
| 14.0x            | 107               | 112 | 116       | 121 | 126 | 130 |

Source: ABG Sundal Collier

| Income Statement (SEKm)                | 2017     | 2018     | 2019       | 2020       | 2021       | 2022       | 2023       | 2024e      | 2025e        | 2026e        |
|----------------------------------------|----------|----------|------------|------------|------------|------------|------------|------------|--------------|--------------|
| Sales                                  | -        | -        | 9,915      | 9,961      | 10,118     | 12,145     | 13,060     | 12,610     | 13,158       | 13,780       |
| COGS                                   | -        | -        | -9,167     | -9,265     | -9,522     | -11,422    | -12,180    | -11,684    | -12,147      | -12,707      |
| Gross profit                           | 0        | 0        | 748        | 696        | 596        | 723        | 880        | 926        | 1,011        | 1,072        |
| Other operating items                  | 0        | 0        | 0          | 0          | 0          | 0          | 0          | -0         | -0           | -0           |
| <b>EBITDA</b>                          | <b>0</b> | <b>0</b> | <b>748</b> | <b>696</b> | <b>596</b> | <b>723</b> | <b>880</b> | <b>926</b> | <b>1,011</b> | <b>1,072</b> |
| Depreciation and amortisation          | 0        | 0        | -325       | -350       | -378       | -433       | -423       | -408       | -408         | -408         |
| of which leasing depreciation          | -        | -        | 0          | 0          | 0          | 0          | 0          | 0          | 0            | 0            |
| <b>EBITA</b>                           | <b>0</b> | <b>0</b> | <b>423</b> | <b>346</b> | <b>218</b> | <b>290</b> | <b>457</b> | <b>518</b> | <b>603</b>   | <b>664</b>   |
| EO Items                               | -        | -        | 0          | 0          | 0          | 0          | 0          | 0          | 0            | 0            |
| Impairment and PPA amortisation        | 0        | 0        | 0          | 0          | 0          | 0          | 0          | 0          | 0            | 0            |
| <b>EBIT</b>                            | <b>-</b> | <b>-</b> | <b>423</b> | <b>346</b> | <b>218</b> | <b>290</b> | <b>457</b> | <b>518</b> | <b>603</b>   | <b>664</b>   |
| Net financial items                    | 0        | 0        | -112       | -92        | -82        | -105       | -126       | -119       | -116         | -107         |
| <b>Pretax profit</b>                   | <b>0</b> | <b>0</b> | <b>312</b> | <b>256</b> | <b>138</b> | <b>187</b> | <b>332</b> | <b>399</b> | <b>488</b>   | <b>557</b>   |
| Tax                                    | 0        | 0        | -75        | -53        | -36        | -48        | -59        | -82        | -98          | -115         |
| <b>Net profit</b>                      | <b>0</b> | <b>0</b> | <b>237</b> | <b>203</b> | <b>102</b> | <b>139</b> | <b>273</b> | <b>317</b> | <b>390</b>   | <b>443</b>   |
| Minority interest                      | -        | -        | 1          | -4         | 0          | 7          | 3          | 0          | 0            | 0            |
| Net profit discontinued                | -        | -        | 0          | 0          | 0          | 0          | 0          | 0          | 0            | 0            |
| <b>Net profit to shareholders</b>      | <b>0</b> | <b>0</b> | <b>238</b> | <b>199</b> | <b>102</b> | <b>146</b> | <b>276</b> | <b>317</b> | <b>390</b>   | <b>443</b>   |
| EPS                                    | -        | -        | 3.60       | 3.01       | 1.54       | 2.21       | 4.18       | 4.80       | 5.91         | 6.70         |
| EPS adj.                               | -        | -        | 3.60       | 3.01       | 1.54       | 2.21       | 4.18       | 4.80       | 5.91         | 6.70         |
| Total extraordinary items after tax    | 0        | 0        | 0          | 0          | 0          | 0          | 0          | 0          | 0            | 0            |
| Leasing payments                       | 0        | 0        | 0          | 0          | 0          | 0          | 0          | 0          | 0            | 0            |
| <i>Tax rate (%)</i>                    | --       | --       | 24.0       | 20.7       | 26.1       | 25.7       | 17.8       | 20.6       | 20.0         | 20.6         |
| <i>Gross margin (%)</i>                | --       | --       | 7.5        | 7.0        | 5.9        | 6.0        | 6.7        | 7.3        | 7.7          | 7.8          |
| <i>EBITDA margin (%)</i>               | --       | --       | 7.5        | 7.0        | 5.9        | 6.0        | 6.7        | 7.3        | 7.7          | 7.8          |
| <i>EBITA margin (%)</i>                | --       | --       | 4.3        | 3.5        | 2.2        | 2.4        | 3.5        | 4.1        | 4.6          | 4.8          |
| <i>EBIT margin (%)</i>                 | --       | --       | 4.3        | 3.5        | 2.2        | 2.4        | 3.5        | 4.1        | 4.6          | 4.8          |
| <i>Pre-tax margin (%)</i>              | --       | --       | 3.1        | 2.6        | 1.4        | 1.5        | 2.5        | 3.2        | 3.7          | 4.0          |
| <i>Net margin (%)</i>                  | --       | --       | 2.4        | 2.0        | 1.0        | 1.1        | 2.1        | 2.5        | 3.0          | 3.2          |
| <b>Growth Rates y-o-y</b>              | -        | -        | -          | -          | -          | -          | -          | -          | -            | -            |
| <i>Sales growth (%)</i>                | --       | --       | --         | 0.5        | 1.6        | 20.0       | 7.5        | -3.4       | 4.3          | 4.7          |
| <i>EBITDA growth (%)</i>               | --       | --       | --         | -7.0       | -14.4      | 21.3       | 21.7       | 5.2        | 9.2          | 6.0          |
| <i>EBITA growth (%)</i>                | --       | --       | --         | -18.2      | -37.0      | 33.0       | 57.6       | 13.3       | 16.5         | 10.1         |
| <i>EBIT growth (%)</i>                 | --       | --       | --         | -18.2      | -37.0      | 33.0       | 57.6       | 13.3       | 16.5         | 10.1         |
| <i>Net profit growth (%)</i>           | --       | --       | --         | -14.3      | -49.8      | 36.3       | 96.5       | 16.1       | 23.1         | 13.4         |
| <i>EPS growth (%)</i>                  | --       | --       | --         | -16.4      | -48.7      | 43.1       | 89.1       | 14.8       | 23.1         | 13.4         |
| <b>Profitability</b>                   | -        | -        | -          | -          | -          | -          | -          | -          | -            | -            |
| <i>ROE (%)</i>                         | --       | --       | 27.4       | 11.0       | 5.3        | 6.8        | 11.7       | 12.8       | 14.7         | 15.4         |
| <i>ROE adj. (%)</i>                    | --       | --       | 27.4       | 11.0       | 5.3        | 6.8        | 11.7       | 12.8       | 14.7         | 15.4         |
| <i>ROCE (%)</i>                        | --       | --       | 20.4       | 8.3        | 5.2        | 6.8        | 11.0       | 12.4       | 13.4         | 14.1         |
| <i>ROCE adj. (%)</i>                   | --       | --       | 20.4       | 8.3        | 5.2        | 6.8        | 11.0       | 12.4       | 13.4         | 14.1         |
| <i>ROIC (%)</i>                        | --       | --       | 16.7       | 7.2        | 4.3        | 5.5        | 9.6        | 10.7       | 12.2         | 13.0         |
| <i>ROIC adj. (%)</i>                   | --       | --       | 16.7       | 7.2        | 4.3        | 5.5        | 9.6        | 10.7       | 12.2         | 13.0         |
| <b>Adj. earnings numbers</b>           | -        | -        | -          | -          | -          | -          | -          | -          | -            | -            |
| <i>EBITDA adj.</i>                     | 0        | 0        | 748        | 696        | 596        | 723        | 880        | 926        | 1,011        | 1,072        |
| <i>EBITDA adj. margin (%)</i>          | --       | --       | 7.5        | 7.0        | 5.9        | 6.0        | 6.7        | 7.3        | 7.7          | 7.8          |
| <i>EBITDA lease adj.</i>               | 0        | 0        | 748        | 696        | 596        | 723        | 880        | 926        | 1,011        | 1,072        |
| <i>EBITDA lease adj. margin (%)</i>    | --       | --       | 7.5        | 7.0        | 5.9        | 6.0        | 6.7        | 7.3        | 7.7          | 7.8          |
| <i>EBITA adj.</i>                      | 0        | 0        | 423        | 346        | 218        | 290        | 457        | 518        | 603          | 664          |
| <i>EBITA adj. margin (%)</i>           | --       | --       | 4.3        | 3.5        | 2.2        | 2.4        | 3.5        | 4.1        | 4.6          | 4.8          |
| <i>EBIT adj.</i>                       | 0        | 0        | 423        | 346        | 218        | 290        | 457        | 518        | 603          | 664          |
| <i>EBIT adj. margin (%)</i>            | --       | --       | 4.3        | 3.5        | 2.2        | 2.4        | 3.5        | 4.1        | 4.6          | 4.8          |
| <i>Pretax profit Adj.</i>              | 0        | 0        | 312        | 256        | 138        | 187        | 332        | 399        | 488          | 557          |
| <i>Net profit Adj.</i>                 | 0        | 0        | 237        | 203        | 102        | 139        | 273        | 317        | 390          | 443          |
| <i>Net profit to shareholders adj.</i> | 0        | 0        | 238        | 199        | 102        | 146        | 276        | 317        | 390          | 443          |
| <i>Net adj. margin (%)</i>             | --       | --       | 2.4        | 2.0        | 1.0        | 1.1        | 2.1        | 2.5        | 3.0          | 3.2          |

Source: ABG Sundal Collier, Company Data

| Cash Flow (SEKm)              | 2017 | 2018 | 2019  | 2020 | 2021 | 2022 | 2023 | 2024e | 2025e | 2026e |
|-------------------------------|------|------|-------|------|------|------|------|-------|-------|-------|
| EBITDA                        | 0    | 0    | 748   | 696  | 596  | 723  | 880  | 926   | 1,011 | 1,072 |
| Net financial items           | 0    | 0    | -112  | -92  | -82  | -105 | -126 | -119  | -116  | -107  |
| Paid tax                      | -    | -    | -75   | -53  | -36  | -48  | -59  | -82   | -98   | -115  |
| Non-cash items                | 0    | 0    | 471   | 77   | 129  | 54   | -62  | 23    | 15    | 17    |
| Cash flow before change in WC | 0    | 0    | 1,032 | 628  | 607  | 624  | 633  | 748   | 813   | 868   |
| Change in working capital     | 0    | 0    | -112  | 175  | 5    | -179 | 292  | -96   | 29    | -50   |

| Cash Flow (SEKm)                       | 2017     | 2018     | 2019         | 2020         | 2021         | 2022         | 2023         | 2024e        | 2025e        | 2026e        |
|----------------------------------------|----------|----------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| <b>Operating cash flow</b>             | -        | -        | <b>920</b>   | <b>803</b>   | <b>612</b>   | <b>445</b>   | <b>925</b>   | <b>652</b>   | <b>842</b>   | <b>818</b>   |
| Capex tangible fixed assets            | -        | -        | -421         | -356         | -307         | -314         | -374         | -500         | -500         | -500         |
| Capex intangible fixed assets          | -        | -        | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            |
| Acquisitions and Disposals             | 0        | 0        | -133         | -104         | -171         | 0            | 0            | 0            | 0            | 0            |
| <b>Free cash flow</b>                  | <b>0</b> | <b>0</b> | <b>367</b>   | <b>343</b>   | <b>134</b>   | <b>131</b>   | <b>551</b>   | <b>152</b>   | <b>342</b>   | <b>318</b>   |
| Dividend paid                          | -        | -        | -131         | 0            | -81          | -5           | -75          | -152         | -190         | -234         |
| Share issues and buybacks              | 0        | 0        | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            |
| Leasing liability amortisation         | -        | -        | 0            | 0            | 0            | 0            | 5            | 0            | 0            | 0            |
| Other non-cash items                   | 0        | 0        | -2,678       | 0            | -35          | -97          | -66          | -23          | -15          | -17          |
| Balance Sheet (SEKm)                   | 2017     | 2018     | 2019         | 2020         | 2021         | 2022         | 2023         | 2024e        | 2025e        | 2026e        |
| Goodwill                               | -        | -        | 940          | 888          | 921          | 971          | 950          | 950          | 950          | 950          |
| Other intangible assets                | 0        | 0        | 957          | 878          | 876          | 915          | 933          | 933          | 933          | 933          |
| Tangible fixed assets                  | -        | -        | 2,175        | 2,272        | 2,304        | 2,388        | 2,331        | 2,423        | 2,515        | 2,607        |
| Right-of-use asset                     | -        | -        | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            |
| Total other fixed assets               | 0        | 0        | 96           | 85           | 148          | 245          | 208          | 208          | 208          | 208          |
| Fixed assets                           | 0        | 0        | 4,168        | 4,123        | 4,249        | 4,519        | 4,422        | 4,514        | 4,606        | 4,698        |
| Inventories                            | -        | -        | 826          | 816          | 888          | 1,040        | 936          | 983          | 995          | 1,049        |
| Receivables                            | -        | -        | 901          | 818          | 811          | 1,095        | 1,044        | 1,057        | 1,095        | 1,151        |
| Other current assets                   | -        | -        | 184          | 215          | 196          | 308          | 245          | 245          | 245          | 245          |
| Cash and liquid assets                 | -        | -        | 194          | 413          | 350          | 3            | 4            | 255          | 407          | 491          |
| <b>Total assets</b>                    | <b>0</b> | <b>0</b> | <b>6,273</b> | <b>6,385</b> | <b>6,494</b> | <b>6,965</b> | <b>6,652</b> | <b>7,055</b> | <b>7,348</b> | <b>7,635</b> |
| Shareholders equity                    | 0        | 0        | 1,739        | 1,875        | 1,952        | 2,331        | 2,397        | 2,562        | 2,762        | 2,970        |
| Minority                               | -        | -        | 3            | 1            | 0            | 2            | 0            | 0            | 0            | 0            |
| <b>Total equity</b>                    | <b>0</b> | <b>0</b> | <b>1,742</b> | <b>1,876</b> | <b>1,952</b> | <b>2,333</b> | <b>2,397</b> | <b>2,562</b> | <b>2,762</b> | <b>2,970</b> |
| Long-term debt                         | -        | -        | 2,306        | 2,264        | 2,251        | 1,928        | 1,509        | 1,759        | 1,759        | 1,759        |
| Pension debt                           | -        | -        | 26           | 8            | 3            | 3            | 3            | 3            | 3            | 3            |
| Convertible debt                       | -        | -        | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            |
| Leasing liability                      | 0        | 0        | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            |
| Total other long-term liabilities      | 0        | 0        | 327          | 252          | 257          | 294          | 261          | 284          | 300          | 317          |
| Short-term debt                        | -        | -        | 73           | 73           | 68           | 75           | 76           | 76           | 76           | 76           |
| Accounts payable                       | -        | -        | 1,117        | 1,163        | 1,291        | 1,619        | 1,620        | 1,584        | 1,662        | 1,723        |
| Other current liabilities              | 0        | 0        | 682          | 749          | 672          | 713          | 786          | 786          | 786          | 786          |
| <b>Total liabilities and equity</b>    | <b>0</b> | <b>0</b> | <b>6,273</b> | <b>6,385</b> | <b>6,494</b> | <b>6,965</b> | <b>6,652</b> | <b>7,055</b> | <b>7,348</b> | <b>7,635</b> |
| Net IB debt                            | 0        | 0        | 2,115        | 1,847        | 1,824        | 1,758        | 1,376        | 1,375        | 1,223        | 1,139        |
| Net IB debt excl. pension debt         | 0        | 0        | 2,089        | 1,839        | 1,821        | 1,755        | 1,373        | 1,372        | 1,220        | 1,136        |
| Net IB debt excl. leasing              | 0        | 0        | 2,115        | 1,847        | 1,824        | 1,758        | 1,376        | 1,375        | 1,223        | 1,139        |
| Capital employed                       | 0        | 0        | 4,147        | 4,221        | 4,274        | 4,339        | 3,985        | 4,400        | 4,600        | 4,808        |
| Capital invested                       | 0        | 0        | 3,857        | 3,723        | 3,776        | 4,091        | 3,772        | 3,937        | 3,985        | 4,109        |
| Working capital                        | 0        | 0        | 112          | -63          | -68          | 111          | -181         | -85          | -113         | -64          |
| <b>EV breakdown</b>                    | -        | -        | -            | -            | -            | -            | -            | -            | -            | -            |
| Market cap. diluted (m)                | 0        | 0        | 4,261        | 4,261        | 4,261        | 4,261        | 4,261        | 4,261        | 4,261        | 4,261        |
| Net IB debt adj.                       | 0        | 0        | 2,115        | 1,847        | 1,824        | 1,758        | 1,376        | 1,375        | 1,223        | 1,139        |
| Market value of minority               | 0        | 0        | 3            | 1            | 0            | 2            | 0            | 0            | 0            | 0            |
| Reversal of shares and participations  | 0        | 0        | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            |
| Reversal of conv. debt assumed equity  | -        | -        | -            | -            | -            | -            | -            | -            | -            | -            |
| <b>EV</b>                              | <b>0</b> | <b>0</b> | <b>6,379</b> | <b>6,109</b> | <b>6,085</b> | <b>6,021</b> | <b>5,636</b> | <b>5,636</b> | <b>5,484</b> | <b>5,400</b> |
| Total assets turnover (%)              | --       | --       | 316.1        | 157.4        | 157.1        | 180.5        | 191.8        | 184.0        | 182.7        | 183.9        |
| Working capital/sales (%)              | --       | --       | 0.6          | 0.2          | -0.6         | 0.2          | -0.3         | -1.1         | -0.8         | -0.6         |
| <b>Financial risk and debt service</b> | -        | -        | -            | -            | -            | -            | -            | -            | -            | -            |
| Net debt/equity (%)                    | --       | --       | 121.4        | 98.5         | 93.4         | 75.4         | 57.4         | 53.7         | 44.3         | 38.3         |
| Net debt / market cap (%)              | --       | --       | 49.6         | 43.3         | 42.8         | 41.3         | 32.3         | 32.3         | 28.7         | 26.7         |
| Equity ratio (%)                       | --       | --       | 27.8         | 29.4         | 30.1         | 33.5         | 36.0         | 36.3         | 37.6         | 38.9         |
| Net IB debt adj. / equity (%)          | --       | --       | 121.4        | 98.5         | 93.4         | 75.4         | 57.4         | 53.7         | 44.3         | 38.3         |
| Current ratio                          | --       | --       | 1.12         | 1.14         | 1.11         | 1.02         | 0.90         | 1.04         | 1.09         | 1.14         |
| EBITDA/net interest                    | --       | --       | 6.7          | 7.6          | 7.3          | 6.9          | 7.0          | 7.8          | 8.7          | 10.0         |
| Net IB debt/EBITDA (x)                 | --       | --       | 2.8          | 2.7          | 3.1          | 2.4          | 1.6          | 1.5          | 1.2          | 1.1          |
| Net IB debt/EBITDA lease adj. (x)      | --       | --       | 2.8          | 2.7          | 3.1          | 2.4          | 1.6          | 1.5          | 1.2          | 1.1          |
| Interest coverage                      | --       | --       | 3.8          | 3.8          | 2.7          | 2.8          | 3.6          | 4.4          | 5.2          | 6.2          |

Source: ABG Sundal Collier, Company Data

| Share Data (SEKm)               | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024e | 2025e | 2026e |
|---------------------------------|------|------|------|------|------|------|------|-------|-------|-------|
| Actual shares outstanding       | -    | -    | 66   | 66   | 66   | 66   | 66   | 66    | 66    | 66    |
| Actual shares outstanding (avg) | 0    | 0    | 66   | 66   | 66   | 66   | 66   | 66    | 66    | 66    |

| Share Data (SEKm)                   | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024e | 2025e | 2026e |
|-------------------------------------|------|------|------|------|------|------|------|-------|-------|-------|
| All additional shares               | -    | -    | 0    | 0    | 0    | 0    | 0    | 0     | 0     | 0     |
| Issue month                         | -    | -    | 0.0  | 0.0  | 0.0  | 0.0  | 0.0  | 0.0   | 0.0   | 0.0   |
| Assumed dil. of shares from conv.   | -    | -    | 0    | 0    | 0    | 0    | 0    | 0     | 0     | 0     |
| As. dil. of shares from conv. (avg) | -    | -    | 0    | 0    | 0    | 0    | 0    | 0     | 0     | 0     |
| Conv. debt not assumed as equity    | -    | -    | 0    | 0    | 0    | 0    | 0    | 0     | 0     | 0     |
| No. of warrants                     | -    | -    | 0    | 0    | 0    | 0    | 0    | 0     | 0     | 0     |
| Market value per warrant            | -    | -    | 0    | 0    | 0    | 0    | 0    | 0     | 0     | 0     |
| Dilution from warrants              | -    | -    | 0    | 0    | 0    | 0    | 0    | 0     | 0     | 0     |
| Issue factor                        | 1.0  | 1.0  | 1.0  | 1.0  | 1.0  | 1.0  | 1.0  | 1.0   | 1.0   | 1.0   |
| Actual dividend per share           | -    | -    | 0.00 | 1.25 | 0.00 | 1.15 | 2.30 | 2.88  | 3.54  | 4.02  |
| Reported earnings per share         | -    | -    | -    | -    | -    | -    | -    | -     | -     | -     |

Source: ABG Sundal Collier, Company Data

| Valuation and Ratios (SEKm)              | 2017  | 2018  | 2019   | 2020  | 2021  | 2022  | 2023  | 2024e | 2025e | 2026e |
|------------------------------------------|-------|-------|--------|-------|-------|-------|-------|-------|-------|-------|
| Shares outstanding adj.                  | 0     | 0     | 66     | 66    | 66    | 66    | 66    | 66    | 66    | 66    |
| Diluted shares adj.                      | 0     | 0     | 66     | 66    | 66    | 66    | 66    | 66    | 66    | 66    |
| EPS                                      | -     | -     | 3.60   | 3.01  | 1.54  | 2.21  | 4.18  | 4.80  | 5.91  | 6.70  |
| Dividend per share                       | -     | -     | 0.00   | 1.25  | 0.00  | 1.15  | 2.30  | 2.88  | 3.54  | 4.02  |
| EPS adj.                                 | -     | -     | 3.60   | 3.01  | 1.54  | 2.21  | 4.18  | 4.80  | 5.91  | 6.70  |
| BVPS                                     | -     | -     | 26.32  | 28.38 | 29.55 | 35.29 | 36.28 | 38.78 | 41.81 | 44.97 |
| BVPS adj.                                | -     | -     | -2.39  | 1.65  | 2.35  | 6.74  | 7.78  | 10.28 | 13.31 | 16.46 |
| Net IB debt/share                        | -     | -     | 32.02  | 27.96 | 27.61 | 26.61 | 20.82 | 20.82 | 18.52 | 17.24 |
| Share price                              | 64.50 | 64.50 | 64.50  | 64.50 | 64.50 | 64.50 | 64.50 | 64.50 | 64.50 | 64.50 |
| Market cap. (m)                          | 0     | 0     | 4,261  | 4,261 | 4,261 | 4,261 | 4,261 | 4,261 | 4,261 | 4,261 |
| <b>Valuation</b>                         | -     | -     | -      | -     | -     | -     | -     | -     | -     | -     |
| P/E (x)                                  | --    | --    | 17.9   | 21.4  | 41.8  | 29.2  | 15.4  | 13.4  | 10.9  | 9.6   |
| EV/sales (x)                             | --    | --    | 0.64   | 0.61  | 0.60  | 0.50  | 0.43  | 0.45  | 0.42  | 0.39  |
| EV/EBITDA (x)                            | --    | --    | 8.5    | 8.8   | 10.2  | 8.3   | 6.4   | 6.1   | 5.4   | 5.0   |
| EV/EBITA (x)                             | --    | --    | 15.1   | 17.7  | 27.9  | 20.8  | 12.3  | 10.9  | 9.1   | 8.1   |
| EV/EBIT (x)                              | --    | --    | 15.1   | 17.7  | 27.9  | 20.8  | 12.3  | 10.9  | 9.1   | 8.1   |
| Dividend yield (%)                       | 0.0   | 0.0   | 0.0    | 1.9   | 0.0   | 1.8   | 3.6   | 4.5   | 5.5   | 6.2   |
| FCF yield (%)                            | 0.0   | 0.0   | 8.6    | 8.0   | 3.1   | 3.1   | 12.9  | 3.6   | 8.0   | 7.5   |
| Le. adj. FCF yld. (%)                    | 0.0   | 0.0   | 8.6    | 8.0   | 3.1   | 3.1   | 13.1  | 3.6   | 8.0   | 7.5   |
| P/BVPS (x)                               | --    | --    | 2.45   | 2.27  | 2.18  | 1.83  | 1.78  | 1.66  | 1.54  | 1.43  |
| P/BVPS adj. (x)                          | 64.50 | 64.50 | -26.97 | 39.09 | 27.49 | 9.58  | 8.29  | 6.27  | 4.85  | 3.92  |
| P/E adj. (x)                             | --    | --    | 17.9   | 21.4  | 41.8  | 29.2  | 15.4  | 13.4  | 10.9  | 9.6   |
| EV/EBITDA adj. (x)                       | --    | --    | 8.5    | 8.8   | 10.2  | 8.3   | 6.4   | 6.1   | 5.4   | 5.0   |
| EV/EBITA adj. (x)                        | --    | --    | 15.1   | 17.7  | 27.9  | 20.8  | 12.3  | 10.9  | 9.1   | 8.1   |
| EV/EBIT adj. (x)                         | --    | --    | 15.1   | 17.7  | 27.9  | 20.8  | 12.3  | 10.9  | 9.1   | 8.1   |
| EV/CE (x)                                | --    | --    | 1.5    | 1.4   | 1.4   | 1.4   | 1.4   | 1.3   | 1.2   | 1.1   |
| <b>Investment ratios</b>                 | -     | -     | -      | -     | -     | -     | -     | -     | -     | -     |
| Capex/sales (%)                          | --    | --    | 4.2    | 3.6   | 3.0   | 2.6   | 2.9   | 4.0   | 3.8   | 3.6   |
| Capex/depreciation                       | --    | --    | 1.3    | 1.0   | 0.8   | 0.7   | 0.9   | 1.2   | 1.2   | 1.2   |
| Capex tangibles / tangible fixed assets  | --    | --    | 19.3   | 15.7  | 13.3  | 13.1  | 16.0  | 20.6  | 19.9  | 19.2  |
| Capex intangibles / definite intangibles | --    | --    | 0.0    | 0.0   | 0.0   | 0.0   | 0.0   | 0.0   | 0.0   | 0.0   |
| Depreciation on intang / def. intang     | --    | --    | 0      | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| Depreciation on tangibles / tangibles    | --    | --    | 14.94  | 15.40 | 16.41 | 18.13 | 18.15 | 16.84 | 16.22 | 15.65 |

Source: ABG Sundal Collier, Company Data

## Analyst Certification

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### ABG Sundal Collier Ratings and Investment Banking by 2/12/2024

|                 | Research Coverage | Investment Banking Clients (IBC) |                      |
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|                 | % of              | % of                             | % of                 |
| Total of Rating | Total Rating      | Total IBC                        | Total Rating by Type |
| <b>BUY</b>      | 62.50%            | 20%                              | 9.09%                |
| <b>HOLD</b>     | 30.11%            | 4%                               | 3.77%                |
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## Stock price, company ratings and target price history

Company: Scandi Standard

Currency: SEK

Current Recommendation: BUY

Date: 9/2/2024

Current Target price: 78.0

Current Share price: 64.50



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