

Brand reignition around the corner?

- Q4 can mark a fresh start for H&M
- Strong sales could outweigh soft Q3e earnings
- Insignificant estimate revisions, reiterate BUY

A fresh start

Our impression of the new CEO, Daniel Ervér, is positive as we believe he can make a real change in the group. The H&M brand needs a fresh start, which might be around the corner. Ervér has great aspirations for the A/W 24 collection, to be launched on 12 Sept. We believe this could be the start of a brand reignition. Also, H&M has been testing an updated UX design in selected markets for some time and is now set to launch it across its key markets in the fall. We have tried it and share some early impressions. Lastly, the group is accelerating the roll-out of its new store concept. In this note, we describe what H&M customers can expect in the coming months. If successful, this could become the fresh start the group needs.

Q3 report due on 26 September

We have left our Q3'24e earnings roughly unchanged. We forecast Q3e (Jun-Aug) sales growth of +3.5% (Iccy), implying a strong end to the quarter as June decreased by 6%. However, we fear EBIT dropped 4% to SEK 4.5bn, driven by external headwinds, higher markdowns, price investments in the US and higher marketing spend ahead of the A/W 24 launch. As such, the '24 margin target of 10% looks like a stretch, and we expect it to be pushed into '25. More positively, we expect current trading (Sept) to be strong at +7% (Iccy).

Reiterate BUY

With a solid margin projection and strong cash flow during the last year, the only thing we have been lacking from H&M is a proper sales recovery. The June figure of -6% was a step in the wrong direction. However, we expect a strong finish to Q3 and a strong start to Q4 to outweigh soft Q3e earnings and give fuel to the stock. Furthermore, the stock is trading at 19.7x-17.6x '24e-'25e P/E vs the L10Y avg. of 21x (NTM), or a 25% discount to Inditex. We leave our estimates roughly unchanged and reiterate BUY and our TP of SEK 195.

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Reason: In-depth research



Retail

Estimate changes (%)

	2024e	2025e	2026e
Sales	-0.4	-0.0	-0.1
EBIT	-0.5	-1.0	-1.2
EPS	-0.6	-1.1	-1.3
Source: ABG Sundal Collier			

HM.B-SE/HMB SS

Share price (SEK) Target price	5/9/2024	160.15 195.0
MCap (SEKm)		261,955
MCap (EURm)		20,241
No. of shares (m)		1,416.1
Free float (%)		37.1
Av. daily volume (k)		1,648

Next event

Q3 Report 26 September 2024

Performance

Le. adj. ND/EBITDA (x)

-0.3

-0.2

-0.2



SEKm	2022	2023	2024e	2025e	2026e		2024e	2025e	2026e
Sales	223,553	236,035	237,797	246,819	253,946	P/E (x)	20.1	17.6	16.7
EBITDA	28,858	37,460	40,829	43,026	44,378	P/E adj. (x)	19.7	17.6	16.7
EBITDA margin (%)	12.9	15.9	17.2	17.4	17.5	P/BVPS (x)	5.49	5.35	5.14
EBIT adj.	10,109	13,538	19,260	20,935	21,774	EV/EBITDA (x)	7.5	7.1	6.8
EBIT adj. margin (%)	4.5	5.7	8.1	8.5	8.6	EV/EBIT adj. (x)	15.9	14.5	13.8
Pretax profit	6,216	13,010	17,138	19,299	20,131	EV/sales (x)	1.29	1.23	1.18
EPS	2.15	5.35	7.97	9.08	9.60	ROE adj. (%)	27.9	30.7	31.4
EPS adj.	3.99	4.52	8.13	9.08	9.60	Dividend yield (%)	4.1	4.1	4.1
Sales growth (%)	12.4	5.6	0.7	3.8	2.9	FCF yield (%)	9.8	9.9	10.7
EPS growth (%)	-67.1	nm	48.8	14.0	5.7	Le. adj. FCF yld. (%)	4.9	5.1	5.9
						Net IB debt/EBITDA (x)	1.0	0.9	0.9

Source: ABG Sundal Collier, Company Data

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Company description

H&M is one of the largest omni-players in the global fashion market. The company has in-house design but outsourced production, primarily located in Asia. The H&M brand is the absolute largest one, followed by COS, & Other Stories, Monki, Weekday, ARKET, Afound and H&M Home. H&M is driven by the desire to make great design available to everyone, in a more sustainable way.

Sustainability information

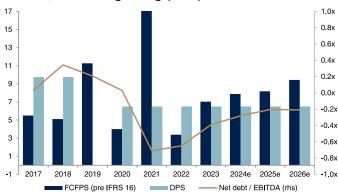
Low-single-digit sales growth

Iccy sales growth (y-o-y)



50% 49.0% 48% 47.2% 45.6% 45.6% .6% 46% 45.3% 46.0% 45.6% 45.2% 44% 42.8% 43.8% 42% 42.1% 40% 38%

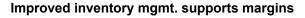
2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024e 2025e 2026e Source: ABG Sundal Collier, Company data



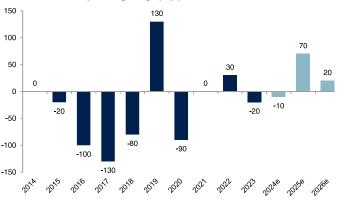
FCFPS, DPS and gearing (SEK)

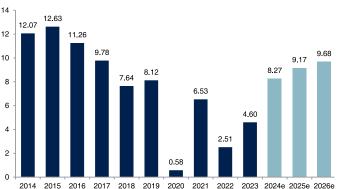
Risks

Naturally, we rank fashion risk (unsuccessful collections) as the most significant risk. In cases of declining LFL sales growth, margins usually follow on the back of rising inventories and elevated markdown levels. Furthermore, the digital transformation within the fashion industry imply accelerated competition and increased transparency, which could put pressure to prices. Furthermore, increasing awareness of sustainability could lower the demand for fast fashion.



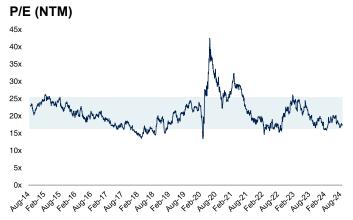
Markdown impact, y-o-y (bp)





EPS adj. (pre-IFRS 16)

Source: ABG Sundal Collier, Company data



Source: ABG Sundal Collier, FactSet

Source: ABG Sundal Collier, Company data

In need of brand reignition

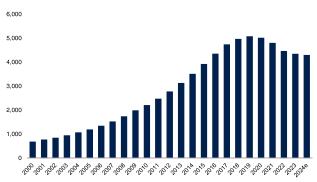
When entering the 21st century, H&M had around 600 stores and SEK 30bn in sales. Fifteen years later, the store network had grown just shy of 4,000 and sales to SEK 180bn. During the last 8-9 years, however, the ride has been less smooth as like-forlike sales growth turned negative and margins contracted well below 10%. After four tough years, Helena Helmersson handed over the role as CEO to Daniel Ervér. Our impression of Ervér is positive as we believe that he can make a real change to the group's leadership. The H&M brand is in need of a fresh start and the new CEO has great aspirations for the upcoming autumn/winter collection which will be launched on 12 September. In addition, the group is accelerating the roll-out of its new store concept as well as its new digital interface. Below, we describe what H&M customers can expect in the coming months. If successful, this could become the fresh restart the group is in need of. Furthermore, we take a look at the ongoing turnaround of another fashion company that many investors thought had seen its best days, to prove that a reignition of H&M is far from impossible.

A walk down memory lane

Understanding history is often crucial for making sense of the future. History also teaches us about the impact individuals can have on companies. Hence, see below for a run-through of H&M's last decade.

A rough patch

When entering the 21st century, H&M had around 600 stores and SEK 30bn in sales. Fifteen years later, the store network had grown just shy of 4,000 and sales to SEK 180bn. During the last 8-9 years, however, the ride has been less smooth as like-for-like sales growth turned negative and margins contracted well below 10%.



H&M Group's number of stores

Source: ABG Sundal Collier, Company data

H&M Group net sales and margin

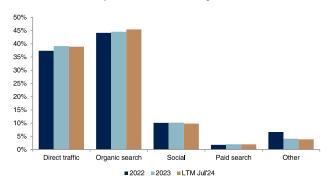


Source: ABG Sundal Collier, Company data

A brand issue rather than a channel issue

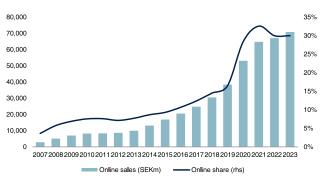
H&M entered a rough patch in 2016 as like-for-like growth turned negative and the gross margin contracted amid adverse FX effects and higher markdown levels. Since then, the group has failed to get back to sustainable growth (the 2016-23 sales CAGR was +3%, of which roughly half stems from FX) and the gross margin has contracted by 4pp (from 55.2% in 2016 to 51.2% in 2023) as the brand hasn't been able to offset external headwinds through price adjustments. Many feared the group didn't perform particularly well online and declared this as the main reason for the slump. However, this seemed like a misconception as the group's online share was well in line with peers (disclosed in conjunction with its 2018 CMD) and as profitable as its physical stores. When looking closer at how H&M brings traffic to its e-stores, the vast majority seems to be organic (i.e. free), meaning customer acquisition costs are minimal. With gross margins around 55%, we can conclude that online sales wasn't the main source of margin contraction. To us, the slump looks more like a brand issue rather than a channel issue.

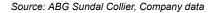
H&M channel split dominated by free traffic



Source: ABG Sundal Collier, Similarweb

H&M online sales

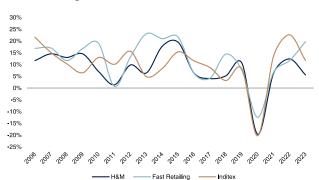




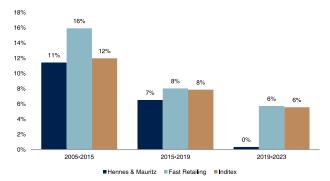
Benchmarking against key peers

We saw glimpses of improvements during 2019 as like-for-like sales growth turned positive, the stock-in-trade decreased, the long-lived gross margin contraction seemed to turn and EPS grew after three years of contraction. Then came COVID. The pandemic was of course no good for any retailer with thousands of stores across the globe. In addition, the Chinese government decided to cancel H&M in 2021 after the group stopped sourcing cotton from the Xinjiang region. On top of that, H&M decided to exit Russia for obvious reasons in 2022. China and Russia together generated close to 10% of normalized group sales and even more of earnings. COVID, China and Russia clearly explain parts of the recent lacklustre performance. However, there seems to be more to it. This gets obvious when benchmarking its recent performance against key peers Inditex and Fast Retailing (Uniqlo). Although Fast Retailing had minimal exposure to the Russian market and neither of the two peers got cancelled by China, the outperformance vs. H&M is obvious. As illustrated below, the three fast-fashion giants performed roughly equally well in 2015-19 whereas H&M has clearly been left behind during the last four years. Again, this suggests the H&M brand has lost some of its strength.

Total sales growth



Sales CAGR over various time periods



Source: ABG Sundal Collier, Company data

Abercrombie & Fitch: a case study

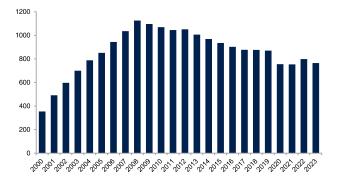
Some fear that H&M's business model is broken. Others say that it is stuck in the middle of a rock and a hard place as it no longer competes with the lowest prices nor with the hottest fashion. With cheaper players like Shein entering the market, the fight for value hunters has become even tougher. Meanwhile, others have claimed the premium position (e.g. Zara). In other words, H&M is not the cheapest nor the most fashionable. Whether this is true or not, we don't rule out that H&M can return to profitable growth again but argue that it "just" needs to reignite the brand. Is this an easy task for Daniel Ervér? No. Is it possible? We argue that it is and would like to turn to another brand that is going through what looks like a very successful turnaround.

Source: ABG Sundal Collier, Company data

The destruction

In the early 2000s, Abercrombie was one of the hippest brands on the street, targeting all the "cool kids", quoting the CEO at the time, Mike Jeffries. In 2000-2012, it grew by a sales CAGR of 12%, reaching sales of USD 4.5bn. However, the brand took a lot of heat due to its controversial marketing campaigns and questionable designs. It was criticised for exclusivity, body shaming, racism and hyper-sexualization among other things. Unsurprisingly, the brand eventually lost its coolness and sales took a bad turn in 2013. In 2013-2019, the corresponding CAGR was -3% and margins went from ~20% in 2000-2007 to 3% in 2019.

Abercrombie & Fitch: store count



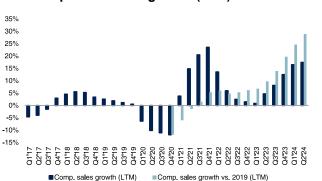
Abercrombie & Fitch: net sales and margin



The turnaround

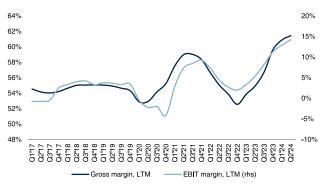
After the departure of the highly criticised CEO, Mike Jeffries, in 2014, the company initiated what many thought was impossible: a re-branding of the brand portfolio, shifting away from its hyper-sexualized, "cool kids" branding. It became less provocative in its marketing, and it made meaningful changes in the way it met its customers in stores. Furthermore, the target group was broadened as it started to appeal to consumers in their 20s and 30s (i.e. young adults rather than just teenagers). It also closed underperforming stores, reduced the number of flagships and invested heavily in its e-com platforms. As illustrated in the two charts below, it seems fair to say that the CEO since 2017, Fran Horowitz, and her team have succeeded. The group has reported five consecutive quarters with double-digit comparable sales growth and the EBIT margin has reached 14% on a LTM basis. Compared to the pre-pandemic sales level, A&F is now trending ~30% above.

Source: ABG Sundal Collier, Company data



A&F: comparable sales growth (LTM)

A&F: gross and EBIT margin (LTM)



Source: ABG Sundal Collier, Company data

Conclusion

Ten years ago, A&F's brand portfolio was in horrible shape and many expected it to slowly fade away. However, with the sufficient measures, it was instead brought back to life. This proves to us that even the weakest brands can get reignited. The H&M brand is nowhere close to where A&F was back then and the group does not need to make such radical changes. That said, changes need to be made, and we expect to see some by this autumn.

Source: ABG Sundal Collier, Company data

Source: ABG Sundal Collier, Company data

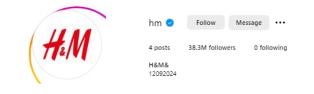
A/W 24: a fresh start

During the last few years, H&M has invested in its supply chain, increasing the share of nearshoring to shorten lead times and increase availability as well as precision. It has also invested heavily in Al/data which we believe will allow for improved quantification, allocation and pricing, which ultimately should support gross margins. However, turning around a big ship like H&M takes time, and we haven't seen any proof of these initiatives paying off just vet. Approaching Q4'24, the group management has raised the stakes, talking about an "increased ambition for the H&M brand".

Big hopes for the autumn/winter collection

The H&M brand is in need of a fresh start and the new CEO, Daniel Ervér, has great aspirations for the upcoming autumn/winter collection, which will be launched on 12 September. The campaign will celebrate the connection between fashion and music as some of the hottest artists will be involved in media as well as in several events in major cities of H&M's key markets. For instance, H&M will celebrate the launch of the collection with an open party at London fashion week, with performances by Charli XCX, Jamie xx and Sherelle.

To mark this fresh start, the group also wiped its social media content on 28 August, leaving just a save the date "12092024" topped by a cryptic H&M& (likely referring to the co-lab with Charli XCX). During the last week, it has started to fill up its Instagram with images of the collection, including a picture of Charli XCX in a leopard print coat.



I TAGGED





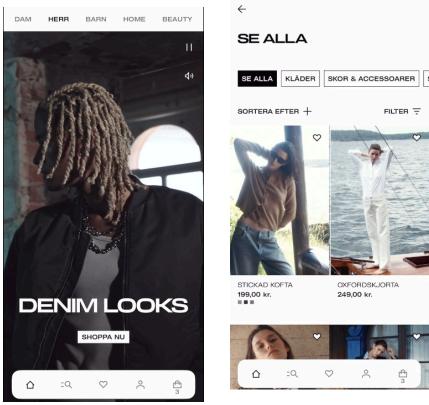
Source: Hennes & Mauritz

Furthermore, there will be local and global campaigns and several collaborations. Ervér showed clear enthusiasm over what could be seen as a fresh start for the brand when talking about the upcoming collection in conjunction with its Q2'24 press conference. We assess the product team has been granted full creative control over the collections and by removing some layers of management, the decision-making process is faster and smoother than previously. Furthermore, ongoing supply chain improvements allow for a higher degree of proximity sourcing, although the bulk of the production will remain in Asia. We are excited about the launch and expect to see something fresh rather than more of the same.

Upping the digital game

H&M has been testing an updated UX design in selected markets during the first three quarters of the year and is now set to launch it across its key markets in the fall. The tests have been made in the app, which covers the absolute majority of the brand's traffic and online sales. With its updated interface, the group aims to raise the level of inspiration, organic traffic, engagement, and time spent in the e-store, which in turn yields higher conversion rates and ticket sizes. Even more importantly, though, early testing suggests that the new site improves the fashion perception among customers, according to the CEO. In other words, a successful transformation of the digital footprint could boost the brand value, which is just what H&M needs at this point. We have been able to test the updated UX and can confirm that the changes are meaningful. The images are larger, the content is updated with both still and moving images, and scrolling is more intuitive. This facelift might be just what the company needs.

H&M new UX



Source: ABG Sundal Collier, company

Store upgrades

Lastly, large parts of the store network were out of date and during the last few years, H&M has gone through a large renewal of its global store footprint, closing ~600 stores (gross) in 2022-24 and modernising a large share of the stores. The group is now accelerating its store renovation programme, including the latest versions of digital services and locally adapted assortments. Upgrades in key cities such as NYC, London, Seoul and Tokyo have been met by great customer reception, according to the CEO, and by the end of the year, 250 stores will have gone through a complete rebuild and many more will have had a smaller facelift. We also believe the group aims to showcase the new autumn collection through a number of pop-up stores in a few key markets, which could add to the brand value.

Q3 2024 preview

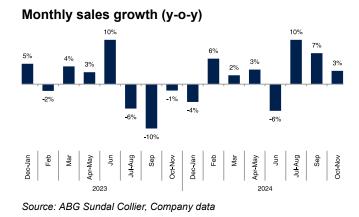
H&M will report it's fiscal Q3'24 (Jun-Aug) on 26 September. We forecast lccy sales growth of +3.5%, implying a strong end to the quarter as June decreased by 6%. However, we fear EBIT dropped 4% to SEK 4.5bn, driven by external headwinds, higher markdowns, price investments in the US and higher marketing spend ahead of the A/W 24 launch. As such, the 10% margin target for '24 is likely to be pushed into next year. To reach 10% in '24, the implicit Q4'23 margin would be 15%+, assuming our Q3'24e estimates are ballpark correct. Last time the group reached a Q4 margin around 15% was in 2015. Furthermore, we believe that inventories increased by lowsingle digits (adj. for FX). More positively, we expect current trading (September) to be strong at +7% (lccy), fuelled by the elevated marketing efforts alongside soft comps.

ABGSC Q3'24e sales: +3.5% (Iccy)

In conjunction with its Q2'24 report, the group reported -6% lccy sales growth for the first month of Q3'24 (June). As mentioned above, we assess the group has accelerated its efforts into the A/W 24 launch, and we believe some extra buzz could give steam to the brand. Furthermore, underlying comps were significantly softer in July-August. Compared to prepandemic levels (2019), we calculate -5% in June last year and -12% in July-August, as illustrated in the right-hand chart below. The group saw a positive trend in June as weather "normalised" and we believe market conditions were better during the last two months of the quarter. As such, we assume a stronger underlying performance in July and August, translating into +10% y-o-y growth in those months.

Q4'24e current trading

Furthermore, we believe that the group's efforts to reignite some buzz around the brand could result in an improved underlying performance as well. We assume September sales roughly in line with 2019 levels (lccy), or +7% (lccy) in y-o-y terms.



Monthly sales growth vs. 2019 (Iccy)



Source: ABG Sundal Collier, Company data

Considering June usually generates ~40% of Q3 sales, we calculate +3.5% lccy sales growth for the full Q3'24e or total sales of SEK 60.9bn.



Lccy sales growth

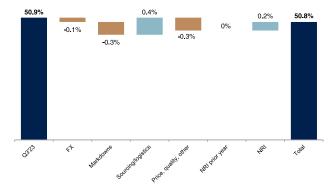
Source: ABG Sundal Collier, Company data

ABGSC Q3'24e adj. EBIT of SEK 4.5bn

Gross margin: external tailwinds continue to fuel

During H1'23, H&M was negatively impacted by unfavourable FX fluctuations, elevated freight rates and surging raw material prices. We estimate that these external headwinds amounted to ~SEK 2.9bn. The group's gross margin expanded by 3pp in H2'23 as these headwinds turned into tailwinds. Furthermore, the H1'24 gross margin expanded by a hefty 4.1pp y-o-y. However, we expect a temporary halt to this trend in Q3'24e, mainly due to a temporary spike in raw material costs. Furthermore, the group has previously communicated some price reductions in the US as well as guided for slight pressure from higher markdowns. Hence, we model a 10bp margin contraction.

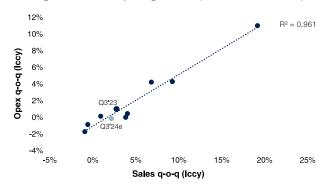
ABGSC Q3'24e gross margin bridge



Source: ABG Sundal Collier, Company data

Q3'24e EBIT: a small step backwards

In FY'23, SG&A decreased by 4% (Iccy) whereas sales were down by 1% (Iccy). Hence, the SG&A-to-sales ratio decreased slightly, partly owing to the ongoing cost savings programme. We forecast lease adj. SG&A to be flattish y-o-y (excl. D&A) in Q3'24e. This estimate is supported by our opex model, in which we track q-o-q sales growth (Iccy) vs. q-o-q adj. SG&A growth (excl. D&A), illustrated in the left-hand chart below. Coupled with a 10bp gross margin contraction, our opex estimate results in an EBIT margin of 7.4% for EBIT of SEK 4.5bn (-4% y-o-y). We have lowered our Q3'24e EBIT by 2% from our post-Q2 estimate.



Sales growth vs. Opex growth (Q3'14 to Q3'24e)

Adj. EBIT (SEKbn)



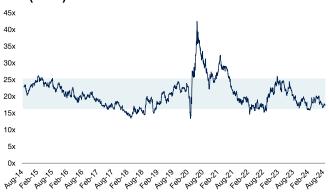
Source: ABG Sundal Collier, Company data

Source: ABG Sundal Collier, Company data

Valuation

Given the expected strong earnings recovery, 12-month forward multiples are set to de-rate swiftly. On our estimates, the stock is currently trading at 19.7x-17.6x '24e-'25e P/E. Due to insignificant estimate revisions we leave our TP of SEK 195 unchanged and reiterate BUY, as the narrative could turn more positive as sales growth picks up (i.e. a catalyst for a rerating). Furthermore, an average lease adj. FCF yield of 5% (avg. '24e-'25e) coupled with a lease adj. net cash position of around SEK 7.4bn looks attractive to us.





Share price and EPS (FY+1) est.

Source: ABG Sundal Collier, Company data





ABGSC P&L estimates (SEKm)

	(,										
	Q1 2023	Q2 2023	Q3 2023	Q4 2023	Q1 2024	Q2 2024	Q3 2024e	Q4 2024e	2023	2024e	2025e	2026e
Net sales	54,872	57,616	60,897	62,650	53,669	59,605	60,893	63,630	236,035	237,797	246,819	253,946
Cost of goods sold	-29,006	-27,300	-29,930	-29,061	-26,014	-26,036	-29,993	-29,030	-115,297	-111,073	-114,742	-117,905
Gross profit	25,866	30,316	30,967	33,589	27,655	33,569	30,900	34,601	120,738	126,724	132,077	136,041
SG&A	-20,635	-20,082	-20,501	-23,059	-19,851	-20,847	-20,932	-23,744	- 84,277	- 85,375	-89,052	-91,663
EBITDA adj.	5,231	10,234	10,466	10,530	7,804	12,722	9,968	10,856	36,461	41,350	43,026	44,378
Non-recurring items	999	0	0	0	-161	-199	0	0	999	-360	0	0
EBITDA	6,230	10,234	10,466	10,530	7,643	12,523	9,968	10,856	37,460	40,990	43,026	44,378
D&A	- 5,505	-5,493	-5,727	-6,198	-5,405	-5,425	-5,463	-5,636	-22,923	-21,929	-22,090	-22,604
o/w Ordinary D&A and write-downs	-2,415	-2,405	-2,352	-2,634	-2,128	-2,134	-2,264	-2,315	-9,806	-8,841	-9,454	-10,005
o/w IFRS 16	-3,090	-3,088	-3,375	-3,564	-3,277	-3,291	-3,199	-3,322	-13,117	-13,089	-12,636	-12,599
EBIT adj.	-274	4,741	4,739	4,332	2,238	7,297	4,505	5,220	13,538	19,260	20,935	21,774
EBIT	725	4,741	4,739	4,332	2,077	7,098	4,505	5,220	14,537	18,900	20,935	21,774
Net financial items	-329	-416	-366	-416	-471	-430	-435	-425	-1,527	-1,761	-1,636	-1,643
PTP	396	4,325	4,373	3,916	1,606	6,668	4,069	4,795	13,010	17,138	19,299	20,131
Tax	144	-1,037	-1,054	-2,340	-405	-1,673	-1,032	-1,204	-4,287	-4,314	-4,854	-5,062
Minorities	0	0	0	0	0	0	0	0	0	0	0	0
Net profit	540	3,288	3,319	1,576	1,201	4,995	3,038	3,591	8,723	12,824	14,445	15,069
EPS	0.33	2.02	2.04	0.97	0.74	3.10	1.89	2.24	5.35	7.97	9.08	9.60
EPS adj. (SEK)	-0.50	2.02	2.04	0.97	0.82	3.19	1.89	2.24	4.52	8.13	9.08	9.60
Ratios												
Sales growth	12%	6%	6%	0%	-2%	3%	0%	2%	5.6%	0.7%	3.8%	2.9%
Sales growth, Iccy	3%	0%	0%	-4%	-2%	3%	4%	5%	-0.5%	2.5%	4.1%	2.9%
Gross margin	47.1%	52.6%	50.9%	53.6%	51.5%	56.3%	50.7%	54.4%	51.2%	53.3%	53.5%	53.6%
SG&A-to-sales	37.6%	34.9%	33.7%	36.8%	37.0%	35.0%	34.4%	37.3%	45.6%	46.0%	45.6%	45.6%
EBIT adi. margin	-0.5%	8.2%	7.8%	6.9%	4.2%	12.2%	7.4%	8.2%	5.7%	8.1%	8.5%	8.6%
Pretax margin	0.7%	7.5%	7.2%	6.3%	3.0%	11.2%	6.7%	7.5%	5.5%	7.2%	7.8%	7.9%
Net margin	1.0%	5.7%	5.5%	2.5%	2.2%	8.4%	5.0%	5.6%	3.7%	5.4%	5.9%	5.9%
Tax rate	-36.4%	24.0%	24.1%	59.8%	25.2%	25.1%	25.3%	25.1%	33.0%	25.2%	25.2%	25.1%
DPS									6.50	6.50	6.50	6.50
Growth drivers												
LFL sales growth	8%	5%	5%	-2%	-2%	3%	4%	5%	4%	3%	4%	2%
Expansion	-5%	-5%	-5%	-2%	0%	0%	0%	0%	-4%	0%	1%	0%
FX	8%	6%	6%	4%	0%	0%	-4%	-3%	6%	-2%	0%	0%
Total	12%	6%	6%	0%	-2%	3%	0%	2%	6%	1%	4%	3%
Lccy	3%	0%	0%	-4%	-2%	3%	4%	5%	0%	3%	4%	3%
Gross margin bridge (bp)		1.6										
Currency impact	-90	-100	-90	10	30	50	-10	-10	-70	20	0	0
Markdowns	0	0	-60	0	-50	0	-30	50	-20	-10	70	20
Sourcing/logistics	-140	-300	260	300	460	350	40	70	35	215	-50	0
Price, quality, other	80	70	70	80	0	-30	-30	-30	80	-20	0	-10
NRI prior year	0	-20	0	0	0	0	0	0	0	0	0	0
NRI	-70	140	10	0	0	0	20	0	25	5	0	0
Total	-220	-210	190	390	440	370	-10	80	50	210	20	10
Gross margin	47.1%	52.6%	50.9%	53.6%	51.5%	56.3%	50.7%	54.4%	51.2%	53.3%	53.5%	53.6%

Source: ABG Sundal Collier, Company data

ABGSC cash flow estimates (SEKm)

	2017	2018	2019	2020	2021	2022	2023	2024e	2025e	2026e
PTP (adjusted for interest cash effects)	20,809	15,639	17,391	2,052	14,300	6,216	13,010	17,219	19,417	20,249
Provisions for pensions	9	0	-12	22	-13	768	-323	79	0	0
Depreciation	8,488	9.671	11.051	25.953	22.320	22,579	22.955	21.931	22,090	22.604
Tax paid	-6,071	-3,059	-3,677	-3,719	-4,974	-3,499	-5,565	-3,133	-4,854	-5.062
Other non-cash items	0	0	0	0	0	0	-971	399	0	0
CASH EARNINGS	23,235	22,251	24,753	24,308	31,633	26,064	29,106	36,495	36,654	37,790
CASH EARNINGS pre IFRS 16				10,134	19,354	13,925	16,239	23,992	24,468	25,642
Changes in current receivables	-1,115	-587	753	1,373	-736	-452	-594	-659	-502	-147
Changes in stock-in-trade	-2,414	-3,489	273	-1,980	1,263	-3,734	5,248	130	-429	179
Changes in current liabilities	1,881	3,112	3,207	2,199	12,459	2,598	189	-711	522	498
CHANGE IN WORKING CAPITAL	-1,648	-964	4,233	1,592	12,986	-1,588	4,843	-1,240	-410	530
OPERATING CASH FLOW	21,587	21,287	28,986	25,900	44,619	24,476	33,949	35,256	36,244	38,321
OPERATING CASH FLOW pre IFRS 16	21,587	21,287	28,986	11,726	32,340	12,337	21,082	22,752	24,059	26,172
Investments in renting rights and other intangibles	-2,160	-3,271	-2,956	-1,496	-737	-1,484	-978	-2,036	-2,899	-2,982
Investments in fixed assets	-10,311	-9,557	-7,384	-3,606	-2,727	-5,329	-8,641	-8,077	-8,208	-8,445
CASH FLOW FROM INVESTMENT ACTIVITIES	-12,471	-12,828	-10,340	-5,102	-3,464	-6,813	-9,619	-10,113	-11,107	-11,428
FREE CASH FLOW	9,116	8,459	18,646	20,798	41,155	17,663	24,330	25,142	25,137	26,893
FREE CASH FLOW pre IFRS 16	9,116	8,459	18,646	6,624	28,876	5,524	11,463	12,639	12,952	14,745
Financial investments	7,595	9,128	-2,343	-1,127	-7,762	680	5,904	-1,380	0	0
Dividends	-16,137	-16,137	-16,137	0	-10,758	-10,687	-10,577	-10,593	-10,432	-10,294
Buybacks	0	0	0	0	0	-3,000	-1,075	-2,927	-4,000	-4,000
CASH FLOW FROM FINANCING ACTIVITIES	-8,542	-7,009	-18,480	-15,301	-30,799	-25,146	-18,615	-27,403	-26,618	-26,442
CASH FLOW FOR THE PERIOD	574	1,450	166	5,497	10,356	-7,483	5,715	-2,261	-1,480	451
IB liquid funds & short-term investments	9,446	9,718	11,590	12,312	16,540	27,471	21,707	26,398	24,173	22,693
Cash flow for the period	574	1,450	166	5,497	10,356	-7,483	5,715	-2,261	-1,480	451
Changes in currency rates	-302	422	556	-1,269	575	1,719	-1,024	36	0	0
OB liquid funds & short-term investments	9,718	11,590	12,312	16,540	27,471	21,707	26,398	24,173	22,693	23,143
FCFPS (pre IFRS 16)	5.5	5.1	11.3	4.0	17.4	3.4	7.0	7.9	8.2	9.4
DPS	9.75	9.75	0.00	6.50	6.50	6.50	6.50	6.50	6.50	6.50
Net debt / EBITDA	0.0x	0.3x	0.00 0.2x	0.0x	-0.7x	-0.6x	-0.4x	-0.3x	-0.2x	-0.2x
Net debt / LBHDA	0.0x	0.3X	0.2X	0.08	-0.7 X	-0.0x	-0.48	-0.3X	-0.28	-0.2X

Source: ABG Sundal Collier, Company data

Income Statement (SEKm)	2017	2018	2019	2020	2021	2022	2023	2024e	2025e	2026e
Sales	200,004	210,400	232,755	187.031	198,967	223,553	236,035	237,797	246,819	253,946
COGS	-91,914	-99,513	-110,302	-93,547	-94,011	-110,330	-115,297	-111,073	-114,742	
Gross profit	108,090	110,887	122,453	93,484	104,956	113,223	120,738	126,724	132,077	136,041
Other operating items	-79,033	-85,723	-94,056	-64,432	-67,391	-84,365	-83,278	-85,896	-89,052	-91,663
EBITDA	29,057	25,164	28,397	29,052	37,565	28,858	37,460	40,829	43,026	44,378
Depreciation and amortisation	-8,488	-9,671	-11,051	-25,953	-22,310	-21,689	-22,923	-21,929	-22,090	-22,604
of which leasing depreciation	-0,-00 0	-0,071	0	-13,869	-11,988	-11,631	-13,117	-13,089	-12,636	-12,599
EBITA	20,569	15,493	17,346	3,099	15,255	7,169	14,537	18,900	20,935	21,774
EO Items	20,303	13,435	0	3,039 0	13,233	-2,940	999	-360	20,333	21,774
Impairment and PPA amortisation	0	0	0	0	0	-2,940 0	999	-300	0	0
EBIT	20,569	15,493	17,346	3,099	15,255	7,169	14,537	18,900	20,935	21,774
				•	-955		-	•		•
Net financial items	240	146	45	-1,047		-953	-1,527	-1,761	-1,636	-1,643
Pretax profit	20,809	15,639	17,391	2,052	14,300	6,216	13,010	17,138	19,299	20,131
Tax	-4,625	-2,987	-3,948	-809	-3,290	-2,650	-4,287	-4,314	-4,854	-5,062
Net profit	16,184	12,652	13,443	1,243	11,010	3,566	8,723	12,824	14,445	15,069
Minority interest	0	0	0	0	0	0	0	0	-	-
Net profit discontinued	0	0	0	0	0	0	0	0	-	-
Net profit to shareholders	16,184	12,652	13,443	1,243	11,010	3,566	8,723	12,824	14,445	15,069
EPS	9.78	7.64	8.12	0.58	6.53	2.15	5.35	7.97	9.08	9.60
EPS adj.	9.78	7.64	8.12	0.75	6.65	3.99	4.52	8.13	9.08	9.60
Total extraordinary items after tax	0	0	0	0	0	-2,940	670	-269	0	0
Leasing payments	0	0	0	-13,869	-11,988	-11,631	-13,117	-13,089	-12,636	-12,599
Tax rate (%)	22.2	19.1	22.7	39.4	23.0	42.6	33.0	25.2	25.2	25.1
Gross margin (%)	54.0	52.7	52.6	50.0	52.8	50.6	51.2	53.3	53.5	53.6
EBITDA margin (%)	14.5	12.0	12.2	15.5	18.9	12.9	15.9	17.2	17.4	17.5
EBITA margin (%)	10.3	7.4	7.5	1.7	7.7	3.2	6.2	7.9	8.5	8.6
EBIT margin (%)	10.3	7.4	7.5	1.7	7.7	3.2	6.2	7.9	8.5	8.6
Pre-tax margin (%)	10.4	7.4	7.5	1.1	7.2	2.8	5.5	7.2	7.8	7.9
Net margin (%)	8.1	6.0	5.8	0.7	5.5	1.6	3.7	5.4	5.9	5.9
Growth Rates y-o-y	-	-	-	-	-	-	-		-	-
Sales growth (%)	4.0	5.2	10.6	-19.6	6.4	12.4	5.6	0.7	3.8	2.9
EBITDA growth (%)	-7.5	-13.4	12.8	2.3	29.3	-23.2	29.8	9.0	5.4	3.1
EBITA growth (%)	-13.7	-24.7	12.0	-82.1	392.3	-53.0	102.8	30.0	10.8	4.0
EBIT growth (%)	-13.7	-24.7	12.0	-82.1	NM	-53.0	NM	30.0	10.8	4.0
Net profit growth (%)	-13.2	-21.8	6.3	-90.8	785.8	-67.6	144.6	47.0	12.6	4.3
EPS growth (%)	-13.2	-21.8	6.3	-92.8	nm	-67.1	nm	48.8	14.0	4.3 5.7
	-13.2	-21.0	0.5	-92.0	1111	-07.1		+0.0	14.0	5.7
Profitability	- 26.8	- 21.4	- 23.3	- 2.2	- 19.2	-	- 177	-	- 30.7	- 31.4
ROE (%)						6.4	17.7	27.2		
ROE adj. (%)	26.8	21.4	23.3	2.2	19.2	11.7	15.7	27.9	30.7	31.4
ROCE (%)	31.0	21.2	22.8	2.1	11.0	5.1	10.5	14.1	16.1	16.7
ROCE adj. (%)	31.0	21.2	22.8	2.1	11.0	7.4	9.7	14.4	16.1	16.7
ROIC (%)	28.2	20.0	21.8	2.2	11.8	4.6	10.7	16.1	18.1	18.6
ROIC adj. (%)	28.2	20.0	21.8	2.2	11.8	6.5	10.0	16.4	18.1	18.6
Adj. earnings numbers	-	-	-	-	-	-	-	-	-	-
EBITDA adj.	29,057	25,164	28,397	29,052	37,565	31,798	36,461	41,189	43,026	44,378
EBITDA adj. margin (%)	14.5	12.0	12.2	15.5	18.9	14.2	15.4	17.3	17.4	17.5
EBITDA lease adj.	29,057	25,164	28,397	13,872	24,542	16,321	22,849	26,207	28,928	30,323
EBITDA lease adj. margin (%)	14.5	12.0	12.2	7.4	12.3	7.3	9.7	11.0	11.7	11.9
EBITA adj.	20,569	15,493	17,346	3,099	15,255	10,109	13,538	19,260	20,935	21,774
EBITA adj. margin (%)	10.3	7.4	7.5	1.7	7.7	4.5	5.7	8.1	8.5	8.6
EBIT adj.	20,569	15,493	17,346	3,099	15,255	10,109	13,538	19,260	20,935	21,774
EBIT adj. margin (%)	10.3	7.4	7.5	1.7	7.7	4.5	5.7	8.1	8.5	8.6
Pretax profit Adj.	20,809	15,639	17,391	2,052	14,300	9,156	12,011	17,498	19,299	20,131
Net profit Adj.	16,184	12,652	13,443	1,243	11,010	6,506	7,724	13,184	14,445	15,069
Net profit to shareholders adj.	16,184	12,652	13,443	1,243	11,010	6,506	7,724	13,184	14,445	15,069
Net adj. margin (%)	8.1	6.0	5.8	0.7	5.5	2.9	3.3	5.5	5.9	5.9
Source: ABG Sundal Collier, Company										
Source, Abe Gundar Comer, Company	Juid									

Cash Flow (SEKm)	2017	2018	2019	2020	2021	2022	2023	2024e	2025e	2026e
EBITDA	29,057	25,164	28,397	29,052	37,565	28,858	37,460	40,829	43,026	44,378
Net financial items	240	146	45	-1,047	-955	-953	-1,527	-1,761	-1,636	-1,643
Paid tax	-4,625	-2,987	-3,948	-809	-3,290	-2,650	-4,287	-4,314	-4,854	-5,062
Non-cash items	-1,437	-72	259	-2,888	-1,687	809	-2,540	1,742	118	118
Cash flow before change in WC	23,235	22,251	24,753	24,308	31,633	26,064	29,106	36,495	36,654	37,790
Change in working capital	-1,648	-964	4,233	1,592	12,986	-1,588	4,843	-1,240	-410	530

Operating cash frow 21,87 21,267 29,864 24,07 33.14 33.21 32.26 32.27 32.00 32.37 32.38 32.36 32.37 32.38 32.36 32.37 32.36 33.37 33.36 33.37 33.36 33.37<	Cash Flow (SEKm)	2017	2018	2019	2020	2021	2022	2023	2024e	2025e	2026e
Capex Imagible fixed assets Capex Intagible fixed assets Capex Intagible Road Road Road Road Road Road Road Road											
Capex intringible frace assets 2,260 -3,271 -4,268 -7,27 -1,484 -978 -2,089 -2,889 -2,889 -2,889 -2,889 -2,889 -2,889 -2,889 -2,889 -2,889 -2,889 -2,881 -10,78 -10,78 -10,78 -10,78 -10,78 -10,78 -10,78 -10,78 -10,78 -10,78 -10,78 -10,78 -10,78 -10,78 -10,78 -10,78 -10,78 -12,831							•	-	•		•
Acquisitions and Disposals 0<	· · ·	-2,160	-3,271	-2,956	-1,496	-737	-1,484	-978	-2,036	-2,899	-2,982
Free cash flow 9, 16 8, 49 16, 46 20, 79 41, 155 17, 683 25, 142 28, 30 25, 142 28, 30 25, 142 28, 30 25, 142 28, 30 24, 30 25, 10, 33 10, 432 10, 33 10, 432 10, 33 10, 432 10, 33 10, 432 10, 33 10, 432 10, 33 10, 432 10, 33 10, 432 10, 33 10, 432 10, 33 10, 432 10, 33 10, 432 10, 33 10, 432 10, 33 10, 432 12, 433 10, 435 10, 33 10, 435 12, 435 10, 33 10, 435 12, 435 10, 33 10, 435 11, 44 40, 44 64 64 64 6		0		0	0	0	0	0	0	0	0
Dividend paid -16,137 -16,137 -10,787 -10,878		9,116	8,459	18,646	20,798	41,155	17,663	24,330	25,142	25,137	26,893
Leasing lability amortisation 0 0 14,174 12,279 12,287 12,387 32,382 32,382 33,384 12,387 37,385 37,385 37,387 37,387 37,385 37,385 37,385 37,385 37,385 37,385 37,385 37,385 37,385		-16,137	-16,137	-16,137	0	-10,758	-10,687	-10,577	-10,593	-10,432	-10,294
Other non-cash terms -869 1.434 631 -591 7.181 -3.565 -3.914 4.400 -581 -130 Belance Shert (SKm) 041 201 2020 2022 2024 2032 2024 2035 20,619 54,517 10,293 11,577 10,293 11,577 10,533 64,648 9,489 9,989 9,958 9,958 9,758 7,781 7,783 7,783 7,783 7,783 7,783 7,781 7,781 7,781 7,781 7,781 7,781 7,781 7,781 7,781 7,781 7,781 7,781 7,781 7,781 7,781 7,781 7,781 7,81 7,781 7,823 9,717 7,724 7,803 7,754 7,601 4,768 4,7	Share issues and buybacks	0	0	0	0	0	-3,000	-1,075	-2,927	-4,000	-4,000
Baiance Sheet (SEKm) 2017 2018 2029 2021 2022 2023 2024 2028 2029 2036 2038 2038 2038 2038 2038 2038 2038 2038 2038 2038 2038 2038 2038 2038 9958<	Leasing liability amortisation	0	0	0	-14,174		-12,139	-12,867	-12,503	-12,185	-12,149
Consult 64 <t< td=""><td>Other non-cash items</td><td>-859</td><td>1,434</td><td></td><td></td><td></td><td></td><td></td><td>-</td><td></td><td></td></t<>	Other non-cash items	-859	1,434						-		
Other Intragible assets 6.979 9.554 11.384 10.388 9.422 9.022 9.661 9.465 9.877 10.259 Right-of-use asset 0 0 0 55.355 53.086 58.305 55.242 2.657 2.817 2.228 Fight-of-use asset 6.871 8.951 6.873 1.0001 10.0785 10.2525 10.744 10.2560 10.4,044 10.5296 Inventories 33.712 37.721 37.823 38.200 37.304 47.495 37.384 37.763 37.763 37.763 37.763 37.763 37.763 37.763 37.763 37.763 37.763 37.564 Receivables 9.713 15.01 13.12 16.401 27.471 21.707 26.303 24.173 22.693 23.143 24.173 22.693 23.143 26.893 37.84 87.711 16.773 16.776 16.870 16.776 16.870 16.778 16.738 16.738 16.717 16.830 16.341 16	Balance Sheet (SEKm)	2017	2018	2019	2020	2021	2022	2023	2024e	2025e	2026e
Tangbe fixed assets 39,818 42,439 40,892 31,639 26,776 24,241 25,242 65,775 54,743 65,257 55,776 Total other fixed assets 53,732 61,008 58,213 100,705 10,2525 100,744 102,660 104,044 105,299 Inventories 33,712 37,223 37,231 37,308 42,495 37,335 37,333 37,334 37,341 37,347 17,801 84,711 Shorpet59,79737,73647,60147,758	Goodwill										
Fight-oruse asset 0 0 9,593 53,008 63,206 66,224 6,225 61,226 61,226 61,226 61,226 61,226 61,226 61,226 61,226 61,226 61,226 61,226 61,226 61,226 61,226 10,741 61,226 10,741 61,226 10,741 61,226 10,741 61,226 10,741 61,236 17,743 77,83 77,844 77,843 77,843 77,843 77,843 77,843 77,843 77,843 77,843 77,843 77,843 77,843 77,843 77,843 77,843 77,843 77,843 77,843 <td>Other intangible assets</td> <td></td> <td>-</td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td>-</td> <td></td> <td></td>	Other intangible assets		-					-	-		
Total other fixed assets 6.871 3.951 5.873 7.407 11.577 10.633 9.483 9.958 9.958 9.958 9.958 9.958 9.958 9.958 9.958 9.958 9.958 9.958 9.958 3.7.34 37.763 37.544 10.756 10.2255 10.744 10.2560 10.401 10.550 10.429 17.238 37.344 37.753 37.843 37.753 37.845 10.778 10.2255 10.774 10.2045 10.774 12.205 10.776 11.577 17.771 12.026 10.777 17.771 10.776 10.777 10.783 47.781 12.206 10.777 10.781 11.577 10.786 47.786 47.378 47.781 47.781 47.784 47.378 47.781 47.784 47.784 47.784 47.784 47.784 47.784 47.784 47.784 47.784 47.784 47.784 47.784 47.784 47.784 47.785 47.785 47.785 67.789 57.797 75.797 75	Tangible fixed assets		-	-	-	-				-	
Fixed assets 53,732 61,008 58,213 100,013 100,795 102,262 107,444 102,260 Inventories 33,712 37,283 33,209 37,306 42,405 37,354 37,654 Receivables 0	•				-	-				-	-
Inventories 33,712 37,723 37,224 37,233 37,234 37,334 37			-	-	-	-	-	-	-	-	-
Receivables 12,316 12,265 12,137 10,009 14,209 15,321 16,736 17,238 17,338 18,347 17,9781 182,044 182,044 182,047 17,378 18,347 17,9781 182,044 182,047 17,378 17,38 47,388 46,711 Long-lerm debt 4,564 445			-	-	-	-		-		-	
Other current assets 0		-	-	-	-			-			-
Cash and liquid assets 97:18 11.500 12.312 16.540 27.471 21.707 26.380 24.173 22.693 23.143 Total assets 199,478 122.594 120.485 174.371 179,781 182.048 181.273 180.802 181.378 183.411 Minority 0 0 -		,	-	-	-		-	,	-		-
Total sessers 199,478 192,648 127,34 197,671 192,048 181,731 183,441 Shareholders equity 59,713 58,546 57,069 54,623 60,018 50,757 47,601 46,766 47,368 48,711 Long-term debt 350 10,492 0								-			
Shareholders equity 59,713 58,546 57,069 54,623 60,018 50,757 47,601 46,766 47,368 48,711 Minority 59,713 58,546 57,069 54,623 60,018 50,757 47,601 46,766 47,368 48,711 Long-term debt 350 10,492 0 <	•	-	-	-	-	-		-		-	-
Ninority 0 0 - - - - </td <td></td>											
Total equity 59,713 58,546 67,069 54,623 60,018 50,757 47,601 46,786 47,368 48,711 Long-lerm debt 350 10,492 0 <td></td> <td>-</td> <td></td> <td>57,009</td> <td>54,025</td> <td>00,010</td> <td>50,757</td> <td>47,001</td> <td>40,700</td> <td>47,300</td> <td>40,711</td>		-		57,009	54,025	00,010	50,757	47,001	40,700	47,300	40,711
Long-term debt 350 10,492 0	-			57 069	54 623	60 018	50 757	47 601	46 786	47 368	48 711
Persion debt 445 <t< td=""><td></td><td></td><td>,</td><td></td><td>•</td><td>•</td><td>•</td><td></td><td>-</td><td></td><td></td></t<>			,		•	•	•		-		
Convertible debt 0 0 0 0 63,733 57,077 61,857 60,888 56,125 55,957 55,787 Total other long-term liabilities 5,311 50,888 54,04 1,224 4,584 3,755 6,018 6,027 56,827 7,125 Short-term debt 9,870 9,289 17,763 16,499 9,597 10,666 17,016 16,361 16,317 16,363 16	•		-					-			
Leasing liability 0 0 63,73 57,077 61,877 60,887 60,888 56,125 55,957 7,725 Total other long-term liabilities 5,331 5,088 5,404 1,224 4,584 3,755 6,018 6,077 61,827 7,125 Short-term debt 9,870 9,289 17,763 164,99 9,977 10,666 11,735 81,117 46,813 41,117 46,822 42,863 81,117 180,802 46,227 Total liabilities and equity 106,562 118,790 120,485 174,371 179,781 182,048 181,273 180,802 48,123 139,493 Net IB debt excl. pension debt -3,453 3,044 4-22 56,285 27,626 40,183 42,023 38,355 39,666 74,803 39,048 Net IB debt excl. leasing -3,008 3,479 2.3 -7,003 -29,006 21,229 -16,420 -17,325 -15,864 -16,295 Capital involved 59,067 65,060 265				-	-	-	-	-	-	-	-
Total ubrer long-term liabilities 5,331 5,088 5,044 1,224 4,584 3,755 6,018 6,077 6,827 7,125 Short-term debt 9,870 9,289 17,763 16,499 9,597 10,666 17,016 16,361		0	0	0	63,733	57,077	61,857	60,888	56,125	55,957	55,789
Short-term debt 9,870 9,289 17,763 16,499 9,597 10.666 17,016 16,361 16,361 16,361 Accounts payable 7,215 6,803 31,587 41,278 46,813 8,1172 46,822 46,220 8,753 Other current liabilities and equity 106,662 118,790 120,485 174,371 179,781 182,048 181,273 48,822 46,220 43,250 43,555 39,607 39,048 Net IB debt excl. pension debt -3,453 3,034 422 56,285 27,626 40,183 42,023 33,555 36,673 90,048 Capital invosted 59,261 57,77 75,077 75,070 229,066 216,569 87,408 88,209 19,185 80,699 19,185 80,699 19,185 80,499 19,285 94,648 88,209 19,185 11,150 120,914 121,190 120,418 120,919 120,418 120,919 120,418 120,919 120,418 120,919 120,418 120,919		5,331	5,088	5,404	1,224		3,755	6,018	6,077	6,827	7,125
Other current Habilities 23,638 28,130 31,587 31,382 41,278 46,813 41,172 46,822 46,620 46,227 Total liabilities and equity 106,662 118,790 120,485 174,371 179,761 182,048 181,723 180,602 181,738 183,411 Net IB debt -3,008 3,479 23 -7,003 -22,006 42,468 38,505 39,667 39,048 Net IB debt excl. leasing -3,008 3,479 23 -7,003 -22,006 -16,240 -17,325 -15,845 -16,295 Capital employed 70,378 76,772 75,277 135,300 217,137 123,755 90,069 85,586 87,480 88,205 Working capital 15,775 15,056 10,156 10,971 3,455 3,485 3,019 250,416 Market cap, diluted (m) 265,060 265,060 265,060 265,060 265,060 265,060 265,060 265,060 260,994 257,039 253,619 250,416	•	9,870	9,289	17,763	16,499	9,597	10,666	17,016	16,361	16,361	16,361
Total liabilities and equity106,562118,790120,485174,371179,781182,048181,273180,802181,738183,411Net IB debt-3,0063,4792356,73028,07140,62842,46838,30040,11239,493Net IB debt excl. pension debt-3,4533,044-42256,28527,62640,18342,023-17,325-15,845-16,295Capital employed70,37878,77275,277153,300127,137123,725128,950119,717120,131121,306Capital invested59,62165,81957,092111,35388,08991,38590,06885,58687,48088,205Working capital15,17515,05610,576265,060265,060265,060260,994260,994257,039253,619250,416Net IB debt adj.9478,63655,89664,13739,64851,26151,95148,75850,07049,451Market value of minority0000000000000Reversal of shares and equity077,2696279,956329,197304,708312,255312,945305,797303,689299,867Total assets turnover (%)188,77181,3191,5126,9112,4123,6129,913,14136,213,11Net debt/equity (%).5.05.90.0103,946,880.089,282,9 <t< td=""><td>Accounts payable</td><td>7,215</td><td>6,800</td><td>8,217</td><td>6,465</td><td>6,783</td><td>7,755</td><td>8,133</td><td>8,186</td><td>8,520</td><td>8,753</td></t<>	Accounts payable	7,215	6,800	8,217	6,465	6,783	7,755	8,133	8,186	8,520	8,753
Net IB debt -3,008 3,479 23 56,730 28,071 40,628 42,468 38,800 40,112 39,493 Net IB debt excl. pension debt -3,463 3,034 -422 56,285 27,626 40,183 42,023 38,355 39,667 39,048 Net IB debt excl. pension debt -3,008 3,479 23 -7,003 -29,006 -21,229 -17,325 -17,325 -17,325 -17,325 -17,325 -17,325 -17,325 -17,325 -15,845 -16,295 Capital employed 70,378 78,772 75,277 135,300 127,137 123,725 125,950 119,717 120,131 121,306 Capital employed 56,660 265,060 265,060 266,960 260,994 260,994 260,994 260,994 263,019 253,619 253,619 253,619 253,619 253,619 253,619 250,416 Narket value of minority 0 0 0 0 0 0 0 0 0 0	Other current liabilities	23,638	28,130	-	31,382	41,278	46,813	41,172	46,822	46,260	46,227
Net IB debt excl. pension debt -3,453 3,034 -422 56,285 27,626 40,183 42,023 38,355 39,667 39,048 Net IB debt excl. leasing -3,008 3,479 23 -7,003 -29,026 -21,229 -18,420 -17,325 -15,845 -16,295 Capital invested 59,621 65,819 57,092 111,355 32,485 90,069 85,586 87,480 88,205 Working capital 15,175 15,056 10,156 10,971 3,455 3,248 4,826 -938 221 -11 EV breakdown - <td< td=""><td>Total liabilities and equity</td><td>106,562</td><td>118,790</td><td></td><td>174,371</td><td>179,781</td><td>182,048</td><td>181,273</td><td>180,802</td><td>181,738</td><td>183,411</td></td<>	Total liabilities and equity	106,562	118,790		174,371	179,781	182,048	181,273	180,802	181,738	183,411
Net IB debt excl. leasing -3.008 3.479 23 -7.003 -29.006 -21.229 -18.420 -17.325 -15.845 -16.295 Capital employed 70.378 78.772 75.277 135.300 127.137 123.725 125.950 119.717 120.131 121.306 Capital invested 59.621 65.819 57.092 111.353 88.089 91.385 90.069 85.586 87.400 85.056 265.060 265.060 265.060 265.060 265.060 265.060 265.060 265.060 265.060 265.060 265.060 265.060 260.994 260.994 260.994 257.039 253.619 250.416 Net IB debt adj. 947 8.636 5.896 64.137 39.648 51.261 51.951 48.758 50.070 49.451 Market value of minority 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 <td></td> <td>-</td> <td>-</td> <td></td> <td>-</td> <td>-</td> <td></td> <td>-</td> <td></td> <td>-</td> <td>-</td>		-	-		-	-		-		-	-
Capital employed 70,378 78,772 75,277 135,300 127,137 123,725 125,950 110,717 120,131 121,306 Capital employed 59,621 65,819 57,092 111,353 88,089 91,385 90,069 85,586 87,480 88,205 Working capital 15,175 15,056 10,156 10,971 3,455 3,248 4,826 -938 221 -11 EV breakdown - <	Net IB debt excl. pension debt		-		-	-		,		,	-
Capital invested 59,621 65,819 57,092 111,353 88,089 91,385 90,069 85,586 87,480 88,205 Working capital 15,175 15,056 10,156 10,971 3,455 3,248 4,826 -938 221 -11 EV breakdown -	•	-	-		-	-				-	
Working capital 15,175 15,056 10,156 10,971 3,455 3,248 4,826 -938 221 -11 EV breakdown -<		,		-	-			-		,	
EV brackdown - <t< td=""><td>•</td><td></td><td>-</td><td>-</td><td>-</td><td>-</td><td></td><td>,</td><td></td><td>,</td><td></td></t<>	•		-	-	-	-		,		,	
Market cap. diluted (m) 265,060 265,060 265,060 265,060 265,060 260,994 260,994 257,039 253,619 250,416 Net IB debt adj. 947 8,636 5,896 64,137 39,648 51,261 51,951 48,758 50,070 49,451 Market value of minority 0		15,175	,		10,971	3,455	,	4,826	-938	221	-11
Net IB debt adj. 947 8,636 5,896 64,137 39,648 51,261 51,951 48,758 50,070 49,451 Market value of minority 0<		-			-	-		-	-	-	-
Market value of minority 0	,										
Reversal of shares and participations 0	-		-		-	-	-		-	-	
participations Reversal of conv. debt assumed - <td>,</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td></td> <td></td> <td></td>	,							-			
Reversal of conv. debt assumed equity		0	0	0	0	0	0	U	0	0	0
EV266,007273,696270,956329,197304,708312,255312,945305,797303,689299,867Total assets turnover (%)189,7181.3191.5126.9112.4123.6129.9131.4136.2139.1Working capital/sales (%)6.77.25.45.63.61.51.70.8-0.10.0Financial risk and debt serviceNet debt/equity (%)-5.05.90.0103.946.880.089.282.984.781.1Net debt / market cap (%)-1.11.30.021.410.615.616.315.115.815.8Equity ratio (%)54.547.847.431.333.427.926.325.926.126.6Net IB debt adj. / equity (%)1.614.810.3117.466.1101.0109.1104.2105.7101.5Current ratio1.371.391.081.201.371.221.211.101.091.09EBITDA/net interest121.1172.4189.3193.7250.4192.4249.7272.2Net IB debt/EBITDA (x)-0.10.10.02.00.71.41.11.00.90.9Net IB debt/EBITDA lease adj. (x)0.00.30.20.0-0.7-0.6-0.4-0.3-0.2-0.2Source: A		-	-	-	-	-	-	-	-	-	-
Total assets turnover (%) 189.7 181.3 191.5 126.9 112.4 123.6 129.9 131.4 136.2 139.1 Working capital/sales (%) 6.7 7.2 5.4 5.6 3.6 1.5 1.7 0.8 -0.1 0.0 Financial risk and debt service -<	equity										
Working capital/sales (%) 6.7 7.2 5.4 5.6 3.6 1.5 1.7 0.8 -0.1 0.0 Financial risk and debt service -		•				•				•	•
Financial risk and debt service -											
Net debt/equity (%) -5.0 5.9 0.0 103.9 46.8 80.0 89.2 82.9 84.7 81.1 Net debt / market cap (%) -1.1 1.3 0.0 21.4 10.6 15.6 16.3 15.1 15.8 15.8 Equity ratio (%) 54.5 47.8 47.4 31.3 33.4 27.9 26.3 25.9 26.1 26.6 Net IB debt adj. / equity (%) 1.6 14.8 10.3 117.4 66.1 101.0 109.1 104.2 105.7 101.5 Current ratio 1.37 1.39 1.08 1.20 1.37 1.22 1.21 1.10 1.09 1.09 EBITDA/net interest 121.1 172.4 189.3 193.7 250.4 192.4 249.7 272.2 Net IB debt/EBITDA (x) -0.1 0.1 0.0 2.0 0.7 1.4 1.1 1.0 0.9 0.9 Net IB debt/EBITDA lease adj. (x) 0.0 0.3 0.2 0.0 -0.7 -0.6 -0.4 -0.3 -0.2 -0.2								1.7			
Net debt / market cap (%) -1.1 1.3 0.0 21.4 10.6 15.6 16.3 15.1 15.8 15.8 Equity ratio (%) 54.5 47.8 47.4 31.3 33.4 27.9 26.3 25.9 26.1 26.6 Net IB debt adj. / equity (%) 1.6 14.8 10.3 117.4 66.1 101.0 109.1 104.2 105.7 101.5 Current ratio 1.37 1.39 1.08 1.20 1.37 1.22 1.21 1.10 1.09 1.09 1.09 EBITDA/net interest 121.1 172.4 189.3 193.7 250.4 192.4 249.7 272.2 Net IB debt/EBITDA (x) -0.1 0.1 0.0 2.0 0.7 1.4 1.1 1.0 0.9 0.9 Net IB debt/EBITDA lease adj. (x) 0.0 0.3 0.2 0.0 -0.7 -0.6 -0.4 -0.3 -0.2 -0.2 Interest coverage 508.5 108.1 115.6 20.7 101.7 47.8 96.9 126.0 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>-</td><td></td><td></td><td></td></td<>								-			
Equity ratio (%)54.547.847.431.333.427.926.325.926.126.6Net IB debt adj. / equity (%)1.614.810.3117.466.1101.0109.1104.2105.7101.5Current ratio1.371.391.081.201.371.221.211.101.091.09EBITDA/net interest121.1172.4189.3193.7250.4192.4249.7272.2Net IB debt/EBITDA (x)-0.10.10.02.00.71.41.11.00.90.9Net IB debt/EBITDA lease adj. (x)0.00.30.20.0-0.7-0.6-0.4-0.3-0.2-0.2Interest coverage508.5108.1115.620.7101.747.896.9126.0Source: ABG Sundal Collier, Company Data20172018201920202021202220232024e2025e2026eActual shares outstanding1,6551,6551,6551,6551,6301,6301,6051,5841,564											
Net IB debt adj. / equity (%) 1.6 14.8 10.3 117.4 66.1 101.0 109.1 104.2 105.7 101.5 Current ratio 1.37 1.39 1.08 1.20 1.37 1.22 1.21 1.10 1.09 0.9 0.9 0.9 0.9 0.9 0.9 0.9 0.9 0.9 0.9 0.9 0.9 1.01 1.01 1.09 1.02 -0.2 -0.2 1.02 -0.2 1.02 -0.2 1.02 -0.2 1.02 1.02 -0.2 1.02 1.02 -0.2											
Current ratio 1.37 1.39 1.08 1.20 1.37 1.22 1.21 1.10 1.09 1.09 EBITDA/net interest 121.1 172.4 189.3 193.7 250.4 192.4 249.7 272.2 Net IB debt/EBITDA (x) -0.1 0.1 0.0 2.0 0.7 1.4 1.1 1.0 0.9 0.9 Net IB debt/EBITDA lease adj. (x) 0.0 0.3 0.2 0.0 -0.7 -0.6 -0.4 -0.3 -0.2 -0.2 Interest coverage 508.5 108.1 115.6 20.7 101.7 47.8 96.9 126.0 Source: ABG Sundal Collier, Company Data 2017 2018 2019 2020 2021 2022 2023 2024e 2025e 2026e Actual shares outstanding 1,655 1,655 1,655 1,655 1,630 1,630 1,605 1,584 1,564											
EBITDA/net interest 121.1 172.4 189.3 193.7 250.4 192.4 249.7 272.2 Net IB debt/EBITDA (x) -0.1 0.1 0.0 2.0 0.7 1.4 1.1 1.0 0.9 0.9 Net IB debt/EBITDA lease adj. (x) 0.0 0.3 0.2 0.0 -0.7 -0.6 -0.4 -0.3 -0.2 -0.2 Interest coverage 508.5 108.1 115.6 20.7 101.7 47.8 96.9 126.0 Source: ABG Sundal Collier, Company Data 508.5 108.1 2019 2020 2021 2022 2023 2024e 2025e 2026e Actual shares outstanding 1,655 1,655 1,655 1,630 1,630 1,605 1,584 1,564											
Net IB debt/EBITDA (x) -0.1 0.1 0.0 2.0 0.7 1.4 1.1 1.0 0.9 0.9 Net IB debt/EBITDA lease adj. (x) 0.0 0.3 0.2 0.0 -0.7 -0.6 -0.4 -0.3 -0.2 -0.2 Interest coverage 508.5 108.1 115.6 20.7 101.7 47.8 96.9 126.0 Source: ABG Sundal Collier, Company Data 2017 2018 2019 2020 2021 2022 2023 2024e 2025e 2026e Actual shares outstanding 1,655 1,655 1,655 1,630 1,630 1,605 1,584 1,564											
Net IB debt/EBITDA lease adj. (x) 0.0 0.3 0.2 0.0 -0.7 -0.6 -0.4 -0.3 -0.2 -0.2 Interest coverage 508.5 108.1 115.6 20.7 101.7 47.8 96.9 126.0 Source: ABG Sundal Collier, Company Data Share Data (SEKm) 2017 2018 2019 2020 2021 2022 2023 2024e 2025e 2026e Actual shares outstanding 1,655 1,655 1,655 1,630 1,605 1,584 1,564											
Interest coverage 508.5 108.1 115.6 20.7 101.7 47.8 96.9 126.0 Source: ABG Sundal Collier, Company Data Share Data (SEKm) 2017 2018 2019 2020 2021 2022 2023 2024e 2025e 2026e Actual shares outstanding 1,655 1,655 1,655 1,630 1,605 1,584 1,564											
Source: ABG Sundal Collier, Company Data Share Data (SEKm) 2017 2018 2019 2020 2021 2022 2023 2024e 2025e 2026e Actual shares outstanding 1,655 1,655 1,655 1,655 1,630 1,605 1,584 1,564											
Share Data (SEKm) 2017 2018 2019 2020 2021 2022 2023 2024e 2025e 2026e Actual shares outstanding 1,655 1,655 1,655 1,655 1,655 1,630 1,605 1,584 1,564	•		100.1	110.0	20.1	101.7	-1. 0	00.0	120.0		
Actual shares outstanding 1,655 1,655 1,655 1,655 1,630 1,630 1,605 1,584 1,564											
5	· · · ·										
Actual shares outstanding (avg) 1,655 1,655 1,655 1,655 1,655 1,655 1,630 1,630 1,605 1,584 1,564	5		-	-	-	-	-	-	-	-	
	Actual shares outstanding (avg)	1,655	1,655	1,655	1,655	1,655	1,630	1,630	1,605	1,584	1,564

Share Data (SEKm)	2017	2018	2019	2020	2021	2022	2023	2024e	2025e	2026e
All additional shares	0	0	0	0	0	0	0	0	0	0
Issue month	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	-	-
Assumed dil. of shares from conv.	0	0	0	0	0	0	0	0	-	-
As. dil. of shares from conv. (avg)	0	0	0	0	0	0	0	0	-	-
Conv. debt not assumed as equity	0	0	0	0	0	0	0	0	-	-
No. of warrants	0	0	0	0	0	0	0	0	-	-
Market value per warrant	0	0	0	0	0	0	0	0	-	-
Dilution from warrants	0	0	0	0	0	0	0	0	-	-
Issue factor	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Actual dividend per share	9.75	9.75	0.00	6.50	6.50	6.50	6.50	6.50	6.50	6.50
Reported earnings per share	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-	-
Source: ABG Sundal Collier, Company		0.00	0.00	0.00	0.00	0.00	0.00	0.00		
Valuation and Ratios (SEKm)	2017	2018	2019	2020	2021	2022	2023	2024e	2025e	2026e
Shares outstanding adj.	1,655	1,655	1,655	1,655	1,655	1,630	1,630	1,605	1,584	1,564
Diluted shares adj.	1,655	1,655	1,655	1,655	1,655	1,630	1,630	1,605	1,584	1,564
EPS	9.78	7.64	8.12	0.58	6.53	2.15	5.35	7.97	9.08	9.60
Dividend per share	9.75	9.75	0.00	6.50	6.50	6.50	6.50	6.50	6.50	6.50
EPS adj.	9.78	7.64	8.12	0.75	6.65	3.99	4.52	8.13	9.08	9.60
BVPS	36.08	35.37	34.48	33.00	36.26	31.15	29.21	29.15	29.91	31.15
BVPS adj.	31.82	29.56	27.56	26.70	30.49	25.53	23.24	23.22	23.63	24.55
Net IB debt/share	0.57	5.22	3.56	38.75	23.96	31.45	31.88	30.38	31.62	31.63
	160.15	160.15	160.15	160.15	160.15	160.15	160.15	160.15	160.15	160.15
Share price Market cap. (m)	265,060	265,060	265,060	265,060	265,060	260,994	260,994	257,039	253,619	250,416
	203,000	203,000	203,000	203,000	203,000	200,334	200,334	201,009	200,019	230,410
Valuation P/E (x)	- 16.4	- 21.0	- 19.7	- 274.7	- 24.5	- 74.6	29.9	- 20.1	- 17.6	- 16.7
	1.33	1.30	1.16	1.76	1.53	1.40	1.33	1.29	1.23	1.18
EV/sales (x)	9.2	1.30	9.5	11.3	8.1	1.40	8.4	7.5	7.1	6.8
EV/EBITDA (x)	9.2 12.9	10.9	9.5 15.6	106.2	20.0	43.6		16.2	14.5	13.8
EV/EBITA (x)		17.7					21.5			
EV/EBIT (x)	12.9 6.1		15.6	106.2	20.0	43.6	21.5	16.2	14.5 4.1	13.8
Dividend yield (%)	0.1 3.4	6.1	0.0	4.1	4.1	4.1	4.1	4.1		4.1
FCF yield (%)		3.2	7.0	7.8	15.5	6.8	9.3	9.8	9.9	10.7
Le. adj. FCF yld. (%)	3.4	3.2	7.0	2.5	10.9	2.1	4.4	4.9	5.1	5.9
P/BVPS (x)	4.44	4.53	4.64	4.85	4.42	5.14	5.48	5.49	5.35	5.14
P/BVPS adj. (x)	5.03	5.42	5.81	6.00	5.25	6.27	6.89	6.90	6.78	6.52
P/E adj. (x)	16.4	21.0	19.7	213.2	24.1	40.1	35.5	19.7	17.6	16.7
EV/EBITDA adj. (x)	9.2	10.9	9.5	11.3	8.1	9.8	8.6	7.4	7.1	6.8
EV/EBITA adj. (x)	12.9	17.7	15.6	106.2	20.0	30.9	23.1	15.9	14.5	13.8
EV/EBIT adj. (x)	12.9	17.7	15.6	106.2	20.0	30.9	23.1	15.9	14.5	13.8
EV/CE (x)	3.8	3.5	3.6	2.4	2.4	2.5	2.5	2.6	2.5	2.5
Investment ratios	-	-	-	-	-	-	-	-	-	-
Capex/sales (%)	6.2	6.1	4.4	2.7	1.7	3.0	4.1	4.3	4.5	4.5
Capex/depreciation	1.5	1.3	0.9	0.4	0.3	0.7	1.0	1.1	1.2	1.1
Capex tangibles / tangible fixed assets	25.9	22.5	18.1	11.4	10.3	21.8	34.2	30.0	29.1	28.9
Capex intangibles / definite intangibles	30.9	34.2	26.0	14.4	7.8	16.3	10.1	21.5	29.3	29.1
Depreciation on intang / def. intang	0	0	0	0	0	0	0	0	0	0
Depreciation on tangibles / tangibles	21.32	22.79	27.02	38.19	38.84	41.17	38.85	32.80	33.55	34.23

Source: ABG Sundal Collier, Company Data

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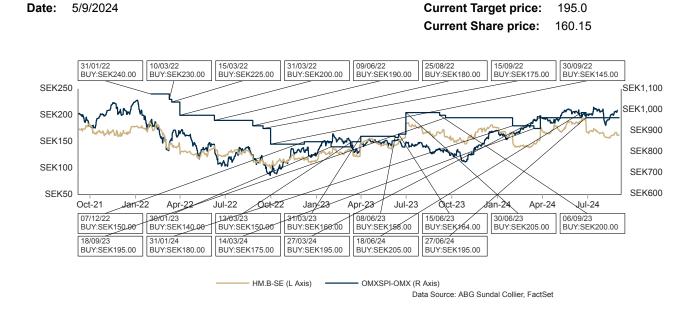
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