

The nightmare before Christmas

- Santa left coal in Novo's CagriSema stocking
- But the stock remains an obesity gem
- 22x '25e P/E and a 35% discount to Lilly: BUY

We are both disappointed and encouraged

We were underwhelmed by the 22.7% weight loss, which was below the firm communicated target of ~25%. But we were mostly disappointed by the large effect on patient behaviour in the trial from the implementation of a flexible study design and Novo's surprise at this effect. We do not yet know why only 57% of patients went for the highest CagriSema dose, but we hypothesise that with 40.4% of patients achieving +25% weight loss at an average weight of 106.9 kg to start with, chasing additional weight loss proved a moot point for many patients. We see no indication of side effects in the trial. We are encouraged to note that the 40.4% +25% weight loss compares favourably to highest dose Zepbound, which in the SURMOUNT-1 trial showed 39.7% of patients achieving +25% weight loss.

CagriSema still looks like an approvable drug

The 20% share price drop looks overly aggressive, as CagriSema still looks like an approvable product, having statistically significant Phase 3 data, a better weight loss profile than Wegovy, low patient discontinuation rates and well tolerated side effects. We see CagriSema having a commercial profile at least on a par (possibly better) with Zepbound, and with the high-dose CagrisSema subgroup data yet to come. The H2'25 head-2-head trial with Zepbound will be key to the relative commercial strength.

P/E 22x 2025e? No!.....

We implement Catalent but only make small changes to CagriSema 2025-27 estimates. However, in our obesity market model, we lower GLP-1+Amylin's product market share to 15% by 2031e (prev: 20%), which leads to ~6% lower 2031e organic group sales and ~12% lower EBIT. Therefore, we lower our TP to DKK 1,000 (1,100). We reiterate BUY as a 22x '25e P/E and a ~35% discount to Lilly price Novo as a lump of coal, while it still remains an obesity gem.

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Reason: Estimate changes



Healthcare

Estimate changes (%)

	2024e	2025e	2026e
Sales	0.0	-1.5	-2.4
EBIT	0.0	-4.9	-4.8
EPS	-0.8	-7.5	-6.8
Source: ABG Sundal Collier			

NOVO.B-DK/NOVOB DC

Share price (DKK)	20/12/2024	589.20
Target price	(1,100.0)	1,000.0
MCap (DKKm)		2,630,778
MCap (EURm)		267,785
No. of shares (m)		3,390.1

Q4 Report 5 February 2025

Next event Performance

Le. adj. ND/EBITDA (x)

Av. daily volume (k)

Free float (%)

1100.00 900.00 800.00 600.00 Feb-24 Apr-24 Jun-24 Aug-24 Oct-24 Dec-24

– NOVO.B-DK – OMX Copenhagen Allshare

06

0.3

DKKm	2022	2023	2024e	2025e	2026e		2024e	2025e	2026e
Sales	176,954	232,261	287,053	349,514	394,371	P/E (x)	26.3	22.2	19.3
EBITDA	82,171	111,987	143,988	171,961	195,411	P/E adj. (x)	26.1	22.0	19.1
EBITDA margin (%)	46.4	48.2	50.2	49.2	49.6	P/BVPS (x)	19.23	13.42	11.17
EBIT adj.	75,569	103,988	127,786	152,234	173,152	EV/EBITDA (x)	18.8	15.6	13.5
EBIT adj. margin (%)	42.7	44.8	44.5	43.6	43.9	EV/EBIT adj. (x)	21.2	17.6	15.3
Pretax profit	69,062	104,674	125,665	147,690	169,049	EV/sales (x)	9.45	7.67	6.71
EPS	24.51	18.67	22.42	26.51	30.59	ROE adj. (%)	83.0	71.9	63.7
EPS adj.	24.78	18.92	22.60	26.74	30.85	Dividend yield (%)	2.3	2.6	0.0
Sales growth (%)	25.7	31.3	23.6	21.8	12.8	FCF yield (%)	-0.6	3.4	4.3
EPS growth (%)	17.9	-23.8	20.1	18.3	15.4	Le. adj. FCF yld. (%)	-0.6	3.4	4.3
						Net IB debt/EBITDA (x)	0.6	0.3	0.2

Source: ABG Sundal Collier, Company Data

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92.9

5,597

0.2

Company description

Novo Nordisk is a global healthcare company with close to 100 years of innovation and leadership in diabetes care. Headquartered in Denmark, Novo Nordisk employs more than 42,000 people in 80 countries, and markets its products in more than 170 countries. More than 30 million patients use Novo Nordisk's products. Beyond its leadership position in diabetes care, Novo Nordisk also develops and markets therapeutics for serious chronic diseases such as obesity, haemophilia, growth hormone disorders and various cardiovascular diseases.

Sustainability information

Risks

Pricing pressure from, e.g., increased political pressure due to increasing healthcare expenditure or from commoditisation of science and biosimilar competition. Macroeconomic and geopolitical unrest, especially in emerging markets, as well as changes to the regulatory landscape across key geographies, e.g., in terms of patent exclusivity and approval processes.

CagriSema vs. Zepbound: 1) CagriSema showed 22.7% weight loss at 68 weeks against placebo showing a 2.3pp effect, for a 20.4% placeboadjusted effect. This compares favorably to the 22.5% and 2.4pp effect seen for the highest-dose 15mg Tirzepatide in the SURMOUNT-1 trials (Chart B on the right). 2) However, we apply the more stringent treatment regimen estimand approach, under which CagriSema showed 20.4% weight loss (17.4% adjusting for placebo), which is slightly below 15mg Tirzepatide at 20.9% (17.8% placebo-adjusted). 3) Novo reported 40.4% of patients achieving +25% weight loss (39.5% placeboadjusted), which is in line with the 39.7% delivered by Tirzepatide 15mg (39.4% placebo-adjusted).

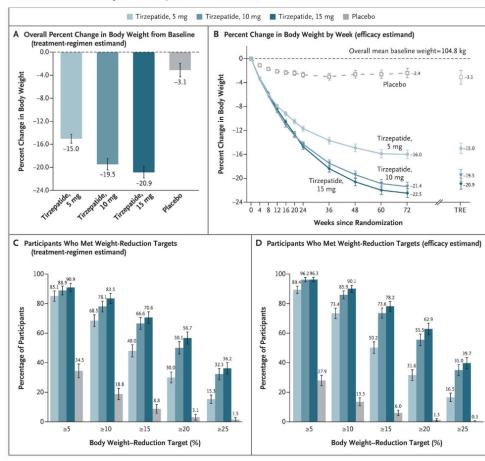


Exhibit 1 - Eli Lilly's Tirzepatide SURMOUNT-1 data

Source: New England Journal of Medicine "Tirzepatide Once Weekly for the Treatment of Obesity". Published June 4 2022

Table 1 - Changes to ABGSC Novo Nordisk estimates

		NEW				OLD				CHANGE		
(DKKm)	2024e	2025e	2026e	2027e	2024e	2025e	2026e	2027e	2024e	2025e	2026e	2027e
Sales	287,053	349,514	394,371	451,585	287,053	354,666	404,223	464,325	0%	-1%	-2%	-3%
Growth, reported	23.6%	21.8%	12.8%	14.5%	23.6%	23.6%	14.0%	14.9%	0.0%p	-1.8%p	-1.1%p	-0.4%p
Growth, local currency	24.1%	19.0%	12.7%	14.3%	24.1%	23.5%	13.8%	14.6%	0.0%p	-4.5%p	-1.1%p	-0.4%p
Insulin (diabetes)	51,759	51,020	51,400	52,636	51,759	49,622	50,044	51,310	0%	3%	3%	3%
Long-acting insulin	18,051	17,521	18,746	20,487	18,051	17,034	18,274	20,026	0%	3%	3%	2%
Premix insulin	10,353	10,805	10,861	11,131	10,353	10,525	10,584	10,849	0%	3%	3%	3%
Fast-acting insulin	16,558	16,393	15,807	15,212	16,558	15,946	15,376	14,798	0%	3%	3%	3%
Human insulin	6,797	6,300	5,985	5,806	6,797	6,117	5,811	5,637	0%	3%	3%	3%
GLP-1 (diabetes)	147,668	165,147	179,275	193,647	147,668	167,634	184,760	199,901	0%	-1%	-3%	-3%
Victoza	5,155	2,201	1,101	550	5,155	2,578	1,547	1,160	0%	-15%	-29%	-53%
Ozempic	119,169	134,303	145,048	155,926	119,169	137,044	150,749	162,055	0%	-2%	-4%	-4%
Rybelsus	23,344	28,643	32,939	36,233	23,344	28,013	32,214	35,436	0%	2%	2%	2%
CagriSema (diabetes)			188	938			250	1,250			-25%	-25%
Obesity	67,599	109,347	138,376	179,332	67,599	113,950	144,653	187,697	0%	-4%	-4%	-4%
Saxenda	6,636	3,166	1,899	1,330	6,636	3,318	2,489	1,991	0%	-5%	-24%	-33%
Wegovy	60,962	105,282	131,602	164,503	60,962	109,732	137,165	171,456	0%	-4%	-4%	-4%
CagriSema (obesity)			375	2,250			500	3,000			-25%	-25%
Diabetes & Obesity (total)	269,152	327,592	371,067	427,611	269,152	333,227	381,418	440,848	0%	-2%	-3%	-3%
Biopharm	17,901	21,922	23,304	23,974	17,901	21,439	22,805	23,478	0%	2%	2%	2%
Haemophilia	11,724	12,226	12,396	12,610	11,724	11,909	12,076	12,286	0%	3%	3%	3%
Growth Hormone	4,584	7,917	8,708	8,247	4,584	7,793	8,572	8,119	0%	2%	2%	2%
Gross profit	243,134	290,097	329,300	379,332	243,134	300,402	342,377	395,605	0%	-3%	-4%	-4%
Gross margin	84.7%	83.0%	83.5%	84.0%	84.7%	84.7%	84.7%	85.2%	0.0%p	-1.7%p	-1.2%p	-1.2%p
Sales & Distribution costs	(64,587)	(80,388)	(90,705)	(101,607)	(64,587)	(81,573)	(92,971)	(104,473)	0%	-1%	-2%	-3%
% of sales	22.5%	23.0%	23.0%	22.5%	22.5%	23.0%	23.0%	22.5%	0.0%p	0.0%p	0.0%p	0.0%p
Research & Development costs	(45,929)	(52,427)	(60,142)	(67,738)	(45,929)	(53,200)	(61,644)	(69,649)	0%	-1%	-2%	-3%
% of sales	16.0%	15.0%	15.3%	15.0%	16.0%	15.0%	15.3%	15.0%	0.0%p	0.0%p	0.0%p	0.0%p
Administrative costs	(5,454)	(6,291)	(6,704)	(7,451)	(5,454)	(6,384)	(6,872)	(7,661)	0%	-1%	-2%	-3%
% of sales	1.9%	1.8%	1.7%	1.7%	1.9%	1.8%	1.7%	1.7%	0.0%p	0.0%p	0.0%p	0.0%p
Licence fees etc.	(400)	0	0	0	(400)	(400)	(400)	(400)	0%	-100%	-100%	-100%
EBIT	126,765	150,990	171,749	202,536	126,765	158,845	180,490	213,422	0%	-5%	-5%	-5%
EBIT margin	44.2%	43.2%	43.6%	44.9%	44.2%	44.8%	44.7%	46.0%	0.0%p	-1.6%p	-1.1%p	-1.1%p
Growth, reported	23.6%	19.1%	13.7%	17.9%	23.6%	25.3%	13.6%	18.2%	0.0%p	-6.2%p	0.1%p	-0.3%p
Growth, local currency	25.0%	19.1%	13.7%	17.9%	25.0%	25.3%	13.6%	18.2%	0.0%p	-6.2%p	0.1%p	-0.3%p
Net financials	(1,100)	(3,300)	(2,700)	(2,450)	(100)	(300)	(300)	(300)	1000%	1000%	800%	717%
Profit before income taxes	125,665	147,690	169,049	200,086	126,665	158,545	180,190	213,122	-1%	-7%	-6%	-6%
Тах	(25,761)	(29,538)	(33,810)	(40,017)	(25,966)	(31,709)	(36,038)	(42,624)	-1%	-7%	-6%	-6%
Tax rate	20.5%	20.0%	20.0%	20.0%	20.5%	20.0%	20.0%	20.0%	0.0%p	0.0%p	0.0%p	0.0%p
Net profit	99,903	118,152	135,239	160,069	100,698	126,836	144,152	170,497	-1%	-7%	-6%	-6%

Source: ABG Sundal Collier

Table 2 - Novo Nordisk 2024 guidance vs expectations

	31-Jan-24 Guidance	02-May-24 Guidance	07-Aug-24 Guidance	06-Nov-24 Guidance	2024e ABGSC
Sales growth Constant Exchange Rate (CER) Reported	18-26% 1pp below CER	19-27% Inline w. CER	22-28% 1pp lower	23-27% 1pp lower	24.1% 23.6%
EBIT growth Constant Exchange Rate (CER) Reported	21-29% 2pp below CER	22-30% Inline w. CER	20-28% 1pp lower	21-27% 2pp lower	25.0% 23.6%
Net Financials	1300	-700	-500	-100	-1100
Tax rate	19 - 21%	19-21%	19-21%	20-21%	20.5%
Capex Depreciation, Amortization and impairment losses Free cash flow (ex. Business development)	45 10 64-74	45 10 57-67	~45 ~17 59-69	~45 ~17 57-65	45.0 17.2 -17

Source: Company collected Consensus



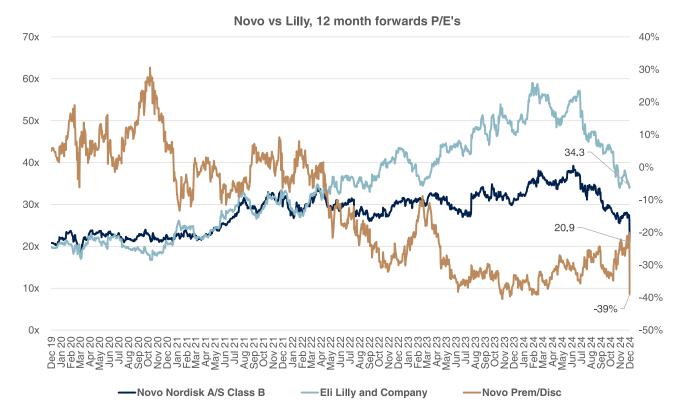


Chart 1 - Novo Nordisk 12 month forward P/E valuation vs peers (Consensus)

Source: FactSet

Exhibit 2 - Novo Nordisk pipeline newsflow

			Clinical miles	stones ¹ Regulatory milestones ¹
	Project	Q3 2024	Q4 2024	H1 2025
Diabetes care	FLOW (CKD, Sema 1.0 mg)	✓ CN submission		EU/US decision
	IcoSema		EU (✓) / CN submission	JP submission
	STRIDE (PAD, Sema 1.0 mg)	✓ Phase 3 results		US/EU/CN/JP submission
	SOUL (CVOT, Oral sema 14 mg)		✓ Phase 3 results	US/EU submission
	Monlunabant (INV-202) (DKD)		Phase 2 results	
	Amycretin	✓ Phase 2 initiation		
Obesity care	STEP HFpEF (Sema 2.4 mg)	✓ EU positive opinion		US resubmission
	STEP 9 (OA) (Sema 2.4 mg)		✓ EU positive opinion	
	STEP UP (Sema 7.2 mg)		Phase 3 results	
	CagriSema		Phase 3 results (REDEFINE 1)	Phase 3 results (REDEFINE 2)
	Monlunabant (INV-202)	✓ Phase 2 results		
	Amycretin s.c.			Phase 1 results
	Amylin 355	✓ Phase 1 initiation		
Rare Disease	Mim8		✓ Phase 3 results (FRONTIER 5)	
	Etavopivat SCD	✓ Phase 2 results (interim)		
	Inno8	✓ Phase 1 initiation		
CETA	ESSENCE (MASH, Sema 2.4 mg)		✓ Phase 3 results	US/EU submission

Source: Novo Nordisk

Table 3 - Novo Nordisk quarterly estimates

(DKKm)	Q1'22	Q2'22	Q3'22	Q4'22	Q1'23	Q2'23	Q3'23	Q4'23	Q1'24	Q2'24	Q3'24	Q4'24
Sales	42,031	41,265	45,566	48,092	53,367	54,300	58,731	65,863	65,349	68,060	71,311	82,34
Growth, reported	24.0%	24.5%	27.6%	26.4%	27.0%	31.6%	28.9%	37.0%	22.5%	25.3%	21.4%	25.0%
Growth, local currency	17.9%	14.7%	15.3%	17.6%	24.6%	35.9%	37.6%	42.9%	24.3%	24.9%	22.6%	24.5%
Key products												
Insulin	14,962	12,343	12,961	12,686	13,409	11,288	11,345	11,980	14,365	12,612	12,509	12,28
Ozempic	12,035	14,349	16,390	16,976	19,640	22,101	23,912	30,065	27,810	28,875	29,804	32,680
Rybelsus	2,063	2,172	3,011	4,053	4,356	3,988	4,496	5,910	5,013	5,918	5,453	6,960
Wegovy	1,404	1,181	1,157	2,446	4,563	7,518	9,648	9,614	9,377	11,659	17,304	22,622
Novoseven	2,271	2,018	2,108	1,911	2,101	1,794	2,078	1,985	1,952	1,802	2,003	1,922
Gross profit	35,114	35,196	38,366	39,830	45,185	46,444	49,018	55,849	55,433	57,786	60,003	69,912
Gross margin	83.5%	85.3%	84.2%	82.8%	84.7%	85.5%	83.5%	84.8%	84.8%	84.9%	84.1%	84.9%
OPEX	-16,359	-16,954	-18,242	-23,176	-20,211	-22,541	-22,203	-29,086	-23,019	-32,257	-26,080	-34,61
Sales & Distribution costs	-10,183	-10,840	-11,451	-13,743	-12,412	-14,342	-12,819	-17,170	-13,256	-14,934	-15,210	-21,18
% of sales	-24.2%	-26.3%	-25.1%	-28.6%	-23.3%	-26.4%	-21.8%	-26.1%	-20.3%	-21.9%	-21.3%	-25.7%
Research & Development costs	-5,206	-5,123	-5,633	-8,085	-6,728	-7,127	-8,128	-10,460	-8,606	-16,166	-9,488	-11,669
% of sales	-12.4%	-12.4%	-12.4%	-16.8%	-12.6%	-13.1%	-13.8%	-15.9%	-13.2%	-23.8%	-13.3%	-14.2%
Administrative costs	-970	-991	-1,158	-1,348	-1,071	-1,072	-1,256	-1,456	-1,157	-1,157	-1,382	-1,758
% of sales	-2.3%	-2.4%	-2.5%	-2.8%	-2.0%	-2.0%	-2.1%	-2.2%	-1.8%	-1.7%	-1.9%	-2.1%
EBIT	19,147	18,391	20,184	17,087	25,007	23,888	26,913	26,766	31,846	25,934	33,822	35,16
EBIT margin	45.6%	44.6%	44.3%	35.5%	46.9%	44.0%	45.8%	40.6%	48.7%	38.1%	47.4%	42.7%
Net profit	14.210	13,318	14,405	13,592	19.814	19.428	22,478	21,963	25.407	20.050	27.301	27.14

Source: ABG Sundal Collier

Income Statement (DKKm)	2017	2018	2019	2020	2021	2022	2023	2024e	2025e	2026e
Sales	111,696	111,831	119,853	126,946	140,800	176,954	232,261	287,053	349,514	394,371
COGS	-17,632	-17,617	-19,731	-20,932	-23,658	-28,448	-35,765	-43,919	-59,417	-65,071
Gross profit	94,064	94,214	100,122	106,014	117,142	148,506	196,496	243,134	290,097	329,300
Other operating items	-41,915	-43,041	-42,900	-46,135	-52,473	-66,335	-84,509	-99,146	-118,136	-
EBITDA	52,149	51,173	57,222	59,879	64,669	82,171	111,987	143,988	171,961	195,411
Depreciation and amortisation	-2,987	-3,925	-4,679	-5,403	-5,452	-6,602	-7,999	-16,202	-19,727	-22,259
of which leasing depreciation	2,001	0,020	0	0,100	0,102	0,002	0,000	0	0,121	0
EBITA	49,162	47,248	52,543	54,476	59,217	75,569	103,988	127,786	152,234	173,152
EO Items	0	0	00	0	0	0	0	0	0	0
Impairment and PPA amortisation	-195	0	-982	-350	-573	-760	-1,414	-1,022	-1,244	-1,404
EBIT	48,967	47,248	51,561	54,126	58,644	74,809	102,574	126,765	150,990	171,749
Net financial items	-287	367	-3,930	-996	436	-5.747	2,100	-1,100	-3,300	-2,700
Pretax profit	48,680	47,615	47,631	53,130	59,080	69,062	104,674	125,665	147,690	169,049
Tax	-10,550	-8,987	-9,420	-10,992	-11,323	-13,537	-20,991	-25,761	-29,538	-33,810
Net profit	38,130	38,628	38,211	42,138	47,757	55,525	83,683	99,903	118,152	135,239
Minority interest	30,130 0	30,020 0	0	4 2,130 0	-,,, <i>51</i> 0	03,525	03,003	33,303 0	0	133,239
Net profit discontinued	0	0	0	0	0	0	0	0	0	0
Net profit to shareholders	38,130	38,628	38,211	42,138	47,757	55,525	83,683	99,903	118,152	135,239
EPS	15.39	15.93	16.09	18.05	20.79	24.51	18.67	22.42	26.51	30.59
EPS adj.	15.45	15.93	16.43	18.17	21.00	24.78	18.92	22.60	26.74	30.85
	0	0	0	0	0	0	0.02	0	0	00.00
Total extraordinary items after tax	0	0	0	0	0	0	0	0	0	0
Leasing payments <i>Tax rate (%)</i>	21.7	18.9	19.8	20.7	19.2	19.6	20.1	20.5	20.0	20.0
()	84.2	84.2	83.5	83.5	83.2	83.9	84.6	20.3 84.7	20.0 83.0	83.5
Gross margin (%)	64.2 46.7	64.2 45.8	63.5 47.7	63.5 47.2	65.2 45.9	63.9 46.4		50.2	49.2	49.6
EBITDA margin (%)							48.2			
EBITA margin (%)	44.0	42.2	43.8	42.9	42.1	42.7	44.8	44.5	43.6	43.9
EBIT margin (%)	43.8	42.2	43.0	42.6	41.7	42.3	44.2	44.2	43.2	43.6
Pre-tax margin (%)	43.6	42.6	39.7	41.9	42.0	39.0	45.1	43.8	42.3	42.9
Net margin (%)	34.1	34.5	31.9	33.2	33.9	31.4	36.0	34.8	33.8	34.3
Growth Rates y-o-y	-	-	- 70	-	-	-	21.2	-	-	100
Sales growth (%)	-0.1 1.0	0.1 -1.9	7.2 11.8	5.9 4.6	10.9 8.0	25.7 27.1	31.3 36.3	23.6 28.6	21.8 19.4	12.8 13.6
EBITDA growth (%)	0.6			4.0 3.7					19.4 19.1	
EBITA growth (%)	1.1	-3.9 -3.5	11.2 9.1	5.0	8.7 8.3	27.6 27.6	37.6 37.1	22.9 23.6	19.1 19.1	13.7 13.7
EBIT growth (%)										
Net profit growth (%)	0.5 2.8	1.3 3.5	-1.1	10.3	13.3 15.2	16.3	50.7	19.4 20.1	18.3 18.3	14.5
EPS growth (%)	2.0		1.0	12.2	15.2	17.9	-23.8	20.1	10.3	15.4
Profitability		-		-		-	-	-		-
ROE (%)	80.2	76.0	69.8	69.7	71.2	72.0	88.1	82.2	71.2	63.1
ROE adj. (%)	80.6 02.0	76.0	71.6	70.3	72.1	73.0	89.6 81.6	83.0	71.9	63.7
ROCE (%)	93.0	85.6	82.0	76.1	67.9	68.4	81.6	67.3	56.3	56.0
ROCE adj. (%)	93.3	85.6	83.6	76.5	68.5	69.1	82.7	67.8	56.7	56.5
ROIC (%)	120.3	99.6	90.3	75.3	65.6	70.2	83.6	61.0 61.0	51.1	52.4
ROIC adj. (%)	120.3	99.6	90.3	75.3	65.6	70.2	83.6	61.0	51.1	52.4
Adj. earnings numbers	-	-	-	-	-	-	-	-	-	-
EBITDA adj.	52,149	51,173	57,222	59,879	64,669	82,171	111,987	143,988	171,961	195,411
EBITDA adj. margin (%)	46.7	45.8	47.7	47.2	45.9	46.4	48.2	50.2	49.2	49.6
EBITDA lease adj.	52,149	51,173	57,222	59,879	64,669	82,171	111,987	143,988	171,961	195,411
EBITDA lease adj. margin (%)	46.7	45.8	47.7	47.2	45.9	46.4	48.2	50.2	49.2	49.6
EBITA adj.	49,162	47,248	52,543	54,476	59,217	75,569	103,988	127,786	152,234	173,152
EBITA adj. margin (%)	44.0	42.2	43.8	42.9	42.1	42.7	44.8	44.5	43.6	43.9
EBIT adj.	49,162	47,248	52,543	54,476	59,217	75,569	103,988	127,786	152,234	173,152
EBIT adj. margin (%)	44.0	42.2	43.8	42.9	42.1	42.7	44.8	44.5	43.6	43.9
Pretax profit Adj.	48,875	47,615	48,613	53,480	59,653	69,822	106,088	126,686	148,934	170,452
Net profit Adj.	38,325	38,628	39,193	42,488	48,330	56,285	85,097	100,925	119,396	136,643
Net profit to shareholders adj.	38,325	38,628	39,193	42,488	48,330	56,285	85,097	100,925	119,396	136,643
Net adj. margin (%)	34.3	34.5	32.7	33.5	34.3	31.8	36.6	35.2	34.2	34.6
Source: ABG Sundal Collier, Company	Data									

Cash Flow (DKKm)	2017	2018	2019	2020	2021	2022	2023	2024e	2025e	2026e
EBITDA	52,149	51,173	57,222	59,879	64,669	82,171	111,987	143,988	171,961	195,411
Net financial items	-287	367	-3,930	-996	436	-5,747	2,100	-1,100	-3,300	-2,700
Paid tax	-10,550	-8,987	-9,420	-10,992	-11,323	-13,537	-20,991	-25,761	-29,538	-33,810
Non-cash items	2,353	-1,555	2,139	2,216	-6,762	1,203	-1,463	0	0	0
Cash flow before change in WC	43,665	40,998	46,011	50,107	47,020	64,090	91,633	117,127	139,123	158,901
Change in working capital	-2,497	3,618	-151	1,844	7,980	14,797	17,275	6,823	2,126	5,560

Cash Flow (DKKm)	2017	2018	2019	2020	2021	2022	2023	2024e	2025e	2026e
Operating cash flow	41,168	44,616	45,860	51,951	55,000	78,887	108,908	123,949	141,249	164,462
Capex tangible fixed assets	-7,617	-9,623	-8,928	-5,818	-6,335	-12,146	-25,773	-45,000	-48,932	-51,268
Capex intangible fixed assets	-963	-2,825	-2,578	-16,618	-1,050	-2,776	-13,361	-15,000	-2,000	-2,000
Acquisitions and Disposals	0	368	-825	-950	-18,283	-7,075	0	-80,000	0	0
Free cash flow	32,588	32,536	33,529	28,565	29,332	56,890	69,774	-16,051	90,317	111,193
Dividend paid	-18,844	-19,048	-19,409	-20,121	-21,517	-25,303	-31,767	-49,952	-59,076	-67,619
Share issues and buybacks	-16,845	-15,567	-15,334	-16,855	-19,447	-24,086	-29,924	-20,000	0	-30,000
Leasing liability amortisation	0	0	0	0	0	0	0	0	0	0
Other non-cash items	623	-1,959	-3,853	-29	-3,231	-4,373	-8,203		-0	0
Balance Sheet (DKKm)	2017	2018	2019	2020	2021	2022	2023	1	2025e	2026e
Goodwill	0	0	0	0	4,346	5,092	4,464	,	4,464	4,464
Other intangible assets	3,325	5,145	5,835	20,657	38,825	46,324	55,942	68,086	67,008	65,771
Tangible fixed assets	35,247	41,891	50,551	50,269	55,362	66,671	90,961	201,593	232,633	263,476
Right-of-use asset	- 3,703	- 4,666	- 5,929	- 7,513	- 10,113	- 14,770	- 22,043	22,043	- 22,043	- 22,043
Total other fixed assets Fixed assets	42,275	51,702	62,315	78,439	108,646	132,857	173,410	22,043	326,148	355,754
Inventories	15,373	16,336	17,641	18,536	19,621	24,388	31,811	34,446	41,942	41,409
Receivables	20,165	22,786	25,753	28,408	40,910	50,766	66,200	50,229	60,847	68,473
Other current assets	3,386	4,103	4,240	4,450	6,156	6,945	10,491	8,612	10,485	11,831
Cash and liquid assets	21,156	15,842	15,663	15,089	19,175	26,301	32,574	19,566	40,807	44,381
Total assets	102,355	110,769	125,612	144,922	194,508	241,257	314,486	409,040	480,229	521,848
Shareholders equity	49,815	51,839	57,593	63,325	70,746	83,486	106,561	136,513	195,589	233,208
Minority	0	0	-	-	-	-	-	-	-	-
Total equity	49,815	51,839	57,593	63,325	70,746	83,486	106,561	136,513	195,589	233,208
Long-term debt	0	0	3,009	2,897	12,961	24,318	20,528	10,000	10,000	10,000
Pension debt	1,336	1,256	1,334	1,399	1,280	762	742	742	742	742
Convertible debt	0	0	-	-	-	-	-	-	-	-
Leasing liability	0	0	0	0	0	0	0	0	0	0
Total other long-term liabilities	4,148	3,510	4,693	7,028	10,005	11,751	17,000	,	17,000	17,000
Short-term debt	5,936	5,125	5,686	11,372	17,342	8,557	13,594	97,116	87,116	77,116
Accounts payable	5,610 35,510	6,756 42,283	6,358 46,939	5,717 53,184	8,870 73,304	15,587 96,796	25,606 130,455	17,223 130,446	20,971 148,812	23,662 160,119
Other current liabilities Total liabilities and equity	102,355	42,203 110,769	125,612	144,922	194,50	241,257	314,486	409,040	480,229	521,848
Net IB debt	-14,668	-9,992	-6,108	-3	11,883	7,009	1,880	87,882	56,641	43,067
Net IB debt excl. pension debt	-16,004	-11,248	-7,442	-1,402	10,603	6,247	1,138	-	55,899	42,325
Net IB debt excl. leasing	-14,668	-9,992	-6,108	-3	11,883	7,009	1,880	87,882	56,641	43,067
Capital employed	57,087	58,220	67,622	78,993	102,329	117,123	141,425	244,371	293,447	321,066
Capital invested	35,147	41,847	51,485	63,322	82,629	90,495	108,441	224,395	252,230	276,275
Working capital	-2,196	-5,814	-5,663	-7,507	-15,487	-30,284	-47,559	-54,382	-56,508	-62,069
EV breakdown	-	-	-	-	-	-	-	-	-	-
Market cap. diluted (m)	1,457,220	1,425,630	1,398,937	1,375,134	1,353,157	1,334,715	2,641,266	2,625,554	2,625,5542	2,604,758
Net IB debt adj.	-14,668	-9,992	-6,108	-3	11,883	7,009	1,880	87,882	56,641	43,067
Market value of minority	0	0	0	0	0	0	0	0	0	0
Reversal of shares and	-978	-1,242	-1,334	-1,066	-916	-1,016	-1,253	-1,253	-1,253	-1,253
participations										
Reversal of conv. debt assumed equity	-	-	-	-	-	-	-	-	-	-
EV	1.441.574	1.414.396	1.391.495	1.374.065	1.364.124	1.340.708	2.641.893	2,712,183	2.680.9422	2.646.573
Total assets turnover (%)	111.8		101.4	93.8	83.0		83.6		78.6	78.7
Working capital/sales (%)	-3.1	-3.6	-4.8	-5.2	-8.2		-16.8		-15.9	-15.0
Financial risk and debt service	-	-		-	-	-	-	-	-	-
Net debt/equity (%)	-29.4	-19.3	-10.6	-0.0	16.8	8.4	1.8	64.4	29.0	18.5
Net debt / market cap (%)	-1.0	-0.7	-0.4	-0.0	0.9	0.5	0.1	3.3	2.2	1.7
Equity ratio (%)	48.7	46.8	45.8	43.7	36.4	34.6	33.9	33.4	40.7	44.7
Net IB debt adj. / equity (%)	-29.4		-10.6	-0.0	16.8	8.4	1.8		29.0	18.5
Current ratio	1.28		1.07	0.95	0.86	0.90	0.83		0.60	0.64
EBITDA/net interest	181.7		14.6	60.1	148.3		53.3		52.1	72.4
Net IB debt/EBITDA (x)	-0.3	-0.2	-0.1	-0.0	0.2		0.0	0.6	0.3	0.2
Net IB debt/EBITDA lease adj. (x)	-0.3	-0.2	-0.1	-0.0	0.2		0.0	0.6	0.3	0.2
Interest coverage	32.9	28.1	13.2	21.4	25.3	12.7	126.5	31.9	42.4	57.8
Source: ABG Sundal Collier, Compan	y Data									
Share Data (DKKm)	2017	2018	2019	2020	2021	2022	2023	2024e	2025e	2026e
Actual shares outstanding	2,473	2,420	2,374	2,334	2,297	2,265	4,483		4,456	4,421
Actual shares outstanding (avg)	2,473	2,420	2,374	2,334	2,297	2,265	4,483	4,456	4,456	4,421

Share Data (DKKm)	2017	2018	2019	2020	2021	2022	2023	2024e	2025e	2026e
All additional shares	-57	-54	-45	-40	-37	-31	2,218	-27	0	-35
Issue month	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Assumed dil. of shares from conv.	0	0	0	0	0	0	0	0	0	0
As. dil. of shares from conv. (avg)	5	5	0	0	0	0	0	0	0	0
Conv. debt not assumed as equity	0	0	0	0	0	0	0	0	0	0
No. of warrants	0	0	0	0	0	0	0	0	0	0
Market value per warrant	0	0	0	0	0	0	0	0	0	0
Dilution from warrants	0	0	0	0	0	0	0	0	0	0
Issue factor	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Actual dividend per share	7.70	8.02	8.47	9.22	11.02	14.02	11.14	13.26	15.17	0.00
Reported earnings per share	-	-	-	-	-	-	-	-	-	-
Source: ABG Sundal Collier, Company	Data							I		
Valuation and Ratios (DKKm)	2017	2018	2019	2020	2021	2022	2023	2024e	2025e	2026e
Shares outstanding adj.	2,473	2,420	2,374	2,334	2,297	2,265	4,483	4,456	4,456	4,421
Diluted shares adj.	2,473	2,420	2,374	2,334	2,297	2,265	4,483		4,456	4,421
EPS	15.39	15.93	16.09	18.05	20.79	24.51	18.67	22.42	26.51	30.59
Dividend per share	7.70	8.02	8.47	9.22	11.02	14.02	11.14		15.17	0.00
EPS adj.	15.45	15.93	16.43	18.17	21.00	24.78	18.92	22.60	26.74	30.85
BVPS	20.10	21.38	24.26	27.13	30.80	36.85	23.77	30.63	43.89	52.75
BVPS adj.	18.76	19.26	21.80	18.28	12.01	14.16	10.30		27.85	36.86
Net IB debt/share	-5.92	-4.12	-2.57	-0.00	5.17	3.09	0.42	19.72	12.71	9.74
Share price	589.20	589.20	589.20	589.20	589.20	589.20	589.20		589.20	589.20
Market cap. (m)								2,625,554 2		
Valuation	-	-	-	-	-	-	_,011,200	2,020,0012	-,020,0012	.,
P/E (x)	38.3	37.0	36.6	32.6	28.3	24.0	31.6	26.3	22.2	19.3
EV/sales (x)	12.91	12.65	11.61	10.82	9.69	7.58	11.37	9.45	7.67	6.71
EV/EBITDA (x)	27.6	27.6	24.3	22.9	21.1	16.3	23.6		15.6	13.5
EV/EBITA (x)	29.3	29.9	26.5	25.2	23.0	10.0	25.4		17.6	15.3
EV/EBIT (x)	20.0	29.9	20.0	25.4	23.3	17.9	25.8		17.8	15.4
Dividend yield (%)	1.3	1.4	1.4	1.6	1.9	2.4	1.9		2.6	0.0
FCF yield (%)	2.2	2.3	2.4	2.1	2.2	4.3	2.6		3.4	4.3
Le. adj. FCF yld. (%)	2.2	2.3	2.4	2.1	2.2	4.3	2.6		3.4	4.3
P/BVPS (x)	29.31	27.56	24.29	21.72	19.13	15.99	24.79		13.42	11.17
P/BVPS adj. (x)	29.99	28.20	24.81	22.20	20.91	17.78	26.77	21.35	14.36	11.77
P/E adj. (x)	38.1	37.0	35.9	32.4	28.1	23.8	31.1	26.1	22.0	19.1
EV/EBITDA adj. (x)	27.6	27.6	24.3	22.9	20.1	16.3	23.6		15.6	13.5
EV/EBITA adj. (x)	29.3	29.9	24.5	25.2	23.0	10.3	25.4	21.2	17.6	15.3
EV/EBIT adj. (x)	29.3	29.9	26.5	25.2	23.0	17.7	25.4	21.2	17.6	15.3
	25.3	24.3	20.6	17.4	13.3	11.4	18.7	11.1	9.1	8.2
EV/CE (x) Investment ratios	- 20.0	- 24.5	- 20.0	-	-	-	10.7	-	-	0.2
Capex/sales (%)	7.7	11.1	9.6	17.7	5.2	8.4	16.8		14.6	13.5
Capex/depreciation	2.9	3.2	9.0 2.5	4.2	1.4	2.3	4.9		2.6	2.4
Capex tangibles / tangible fixed	2.9	23.0	2.3 17.7	4.2 11.6	1.4	2.3 18.2	4.9 28.3		2.0	2.4 19.5
assets										
Capex intangibles / definite intangibles	78.3	219.5	213.4	1,197.3	62.7	83.4	390.4	165.1	24.2	27.0
Depreciation on intang / def. intang	19	78	40	79	64	48	54	20	22	25
Depreciation on tangibles / tangibles	7.82	6.98	8.29	8.57	7.92	7.50	6.78	7.13	7.69	7.75

Source: ABG Sundal Collier, Company Data

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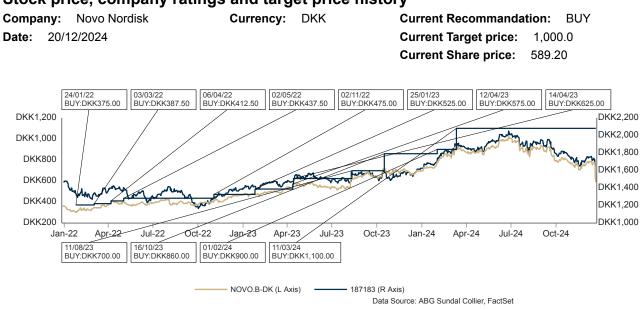
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