

The last quarter of organic sales contraction

- Q4e last quarter of organic sales contraction, seasonally weak margin
- Indicators mixed but positive trend, Fast. Fasteners return to growth
- Return to M&A positive, room for more: reiterate BUY, TP SEK 500

Q4 expectations

We expect that Q4 will be the last guarter of organic sales contraction before Bufab returns to growth in Q1, and we forecast Q4 sales of SEK 1,865m with organic growth of -2.6%, much in line with Q3. Indicators remained mixed during Q4, but continued to trend positively overall, with Q4 PMIs still below 50, and the FDI and FLI slightly above 50. Fastenal Fasteners' daily sales returned to growth (+0.1%) in November after 13 months of contraction. See charts below. Q4 is a seasonally weaker guarter for margins (Q4 historically ~1.3pp below FY margin), partly due to recurring mix effects, and we thus forecast an adj. EBITA margin of 11.5%. We adjust for the announced SEK 8m in transaction costs associated with the VITAL acquisition.

Estimate changes

We only make very minor estimate changes as our view remains largely unchanged.

Share price view

We reiterate our view that Bufab will return to organic growth in Q1, and continue expanding its margin throughout '25. Our expectation of reinitiated M&A activity was met during the quarter as the company announced its acquisition of VITAL, which expanded the group's footprint to Italy, and was made at very attractive multiples. Read more in our note on the acquisition. We expect the company will end the year with a ND/ EBITDA of 2.6x, leaving room for another acquisition of similar size in the near term. With the company still trading ~20% below key peers, and a positive view on '25, we reiterate our BUY recommendation and TP of SEK 500.

Reason: Preview of results



Capital Goods

Estimate changes (%)

	2024e	2025e	2026e
Sales	-0.3	-0.2	-0.2
EBIT	-0.3	-0.2	-0.2
EPS	-0.5	-1.1	-0.4
Source: ABG Sundal Collier			

BUFAB-SE/BUFAB SS

Share price (SEK) Target price	13/1/2025	416.20 500.0
MCap (SEKm)		15,769
MCap (EURm)		1,372
Net debt (SEKm)		2,882.00
No. of shares (m)		37.9
Free float (%)		69.3
Av. daily volume (k)		30

Next event

Q4 Report 6 February 2025

2026e

18.6

17.2

3.15

11.8

14.5

1.97

19.5

1.9

5.9

5.0

1.5

12

Performance



500.00 -	
450.00 -	Μ

SEKm 2022 2023 2024e 2025e 2026e 2024e 2025e P/E (x) 28.6 21.5 Sales 8,431 8,680 8,036 8,751 9,189 1,535 P/E adj. (x) 25.8 19.7 EBITDA 1,170 1.251 1,195 1,385 3.60 16.7 P/BVPS (x) 4.13 EBITDA margin (%) 13.9 14.4 14.9 15.8 13.4 EV/EBITDA (x) 15.8 EBIT adj. 1,046 1,049 906 1,107 1,244 EBIT adj. margin (%) 12.4 12.1 11.3 12.7 13.5 EV/EBIT adj. (x) 20.8 16.8 Pretax profit 828 755 720 959 1,110 EV/sales (x) 2.34 2.12 EPS 22.41 ROE adj. (%) 16.9 19.5 16.23 15.17 14.54 19.36 24.20 Dividend yield (%) 1.2 1.6 20.30 18.57 16.10 21.15 EPS adj. 43.4 3.0 -7.4 8.9 5.0 FCF yield (%) 4.5 4.0 Sales growth (%) Le. adj. FCF yld. (%) 3.6 3.2 EPS growth (%) 29.1 -6.5 -4.2 33.2 15.7 Net IB debt/EBITDA (x) 2.6 2.0 Le. adj. ND/EBITDA (x) 25 18

Source: ABG Sundal Collier, Company Data

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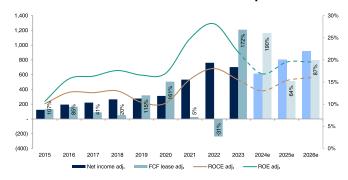
Company description

Bufab is a distributor of C-Parts: low-value, high-volume components such as fasteners, magnets and more unique metal and plastic parts. The C-Parts market is highly fragmented, and Bufab with its strong M&A agenda, is one of few consolidators in the space. With 80% of C-Part sourcing costs being indirect in nature, scale benefits inherent to the business model allow Bufab to both improve its offering, and increase its profitability as it grows.

Annual sales, order intake and margins



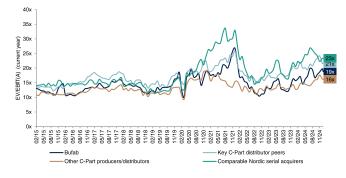
Source: ABG Sundal Collier Estimates, Company Data



Cash flow conversion and return on capital

Source: ABG Sundal Collier Estimates, Company Data

Historical consensus peer median EV/EBIT(A)

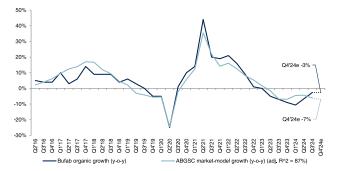


Source: ABG Sundal Collier, FactSet Estimates

Risks

The main risks for Bufab are acquisition and integration risks, as well as its short lead times limiting demand visibility.

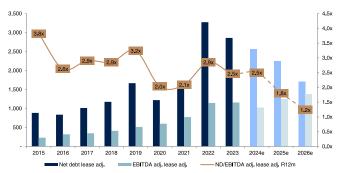
ABGSC market-model organic growth



Source: ABG Sundal Collier, FactSet Economics

Footnote: The accuracy of the model's quarterly prediction increases the further into the quarter it is made, and it should thus not be relied upon too heavily at the beginning of a quarter.

Net debt and leverage



Source: ABG Sundal Collier Estimates, Company Data

DCF sensitivity table (organic)

(SEK/share)				Discount rate)	
		12.5%	11.5%	10.5%	10.0%	9.5%
Perpetual	1.0%	222	250	284	305	328
growth	2.0%	225	255	292	314	339
rate	3.0%	229	260	301	325	354
	3.5%	231	264	306	332	363
	4.0%	234	268	312	340	373

Source: ABG Sundal Collier Estimates

DCF sensitivity table (M&A)

(SEK/share)				Cost of debt		
		6.8%	5.8%	4.8%	4.3%	3.8%
Acquisition	7.0x	584	655	733	775	820
EV/EBITA	7.5x	498	552	612	645	678
multiple	8.0x	438	482	530	556	583
	9.0x	361	393	428	446	465
	10.0x	314	340	367	381	395

Source: ABG Sundal Collier Estimates

14 January 2025

Estimate changes

	•	d forecast	1	No	w forecast		~	200000 (9/)		Chan	ge (absolute)	
Income statement (SEKm)	2024e	2025e	2026e	2024e	2025e	2026e	2024e	nange (%) 2025e	2026e	2024e	2025e	2026e
Order intake	7,874	8.811	9,252	7,990	8.795	9.235	1.5%	-0.2%	-0.2%	117	(17)	(17)
growth (y-o-y)	-8.5%	12%	5.0%	-7.1%	10%	5.0%	1.070	0.2 /0	0.270	+1.4pp	-1.8pp	+0.0pp
g () -))												
Sales	8,057	8,768	9,206	8,036	8,751	9,189	0.3%	-0.2%	-0.2%	(21)	(17)	(17)
growth (y-o-y)	-7.2%	8.8%	5.0%	-7.4%	8.9%	5.0%				-0.2pp	+0.1pp	+0.0pp
of which organic	-5.6%	4.0%	5.0%	-5.9%	4.0%	5.0%				-0.2pp	-0.0pp	-0.0pp
of which FX	-0.2%	1.6%	0%	-0.2%	1.6%	0.0%				-0.0pp	+0.1pp	+0.0pp
of which M&A	-1.4%	3.2%	0%	-1.4%	3.3%	0%				-	+0.0pp	-
		()		()	()							
COGS	(5,636)	(6,067)	(6,343)	(5,625)	(6,055)	(6,332)	-0.2%	-0.2%	-0.2%	11	11	11
Gross profit	2,421	2,701	2,863	2,411	2,696	2,857	-0.4%	-0.2%	-0.2%	(10)	(5.4)	(5.6)
margin	30%	31%	31%	30%	31%	31%				-0.0pp	-0.0pp	-0.0pp
growth (y-o-y)	-2.9%	12%	6.0%	-3.3%	12%	6.0%				-0.4pp	+0.3pp	+0.0pp
0 0 0												
SG&A	(1,556)	(1,613)	(1,639)	(1,548)	(1,610)	(1,636)	-0.5%	-0.2%	-0.2%	8.1	3.0	3.0
Other operating income	64	110	115	64	109	115	-0.1%	-0.2%	-0.2%	(0.05)	(0.21)	(0.21)
Other operating expenses	(8.0)	(88)	(92)	(8.0)	(88)	(92)	0%	-0.2%	-0.2%	-	0.17	0.17
EBITA	989	1,178	1,315	987	1,175	1,312	-0.2%	-0.2%	-0.2%	(2.4)	(2.4)	(2.6)
margin	989 12%	1,178	1,315	987 12%	1,175	1,312	-U_2 %	=U_270	=U.2 ⁻ /o	(2.4) +0.0pp	(2.4) -0.0pp	(2.6) -0.0pp
growth (y-o-y)	-5.1%	19%	14%	-5.4%	13%	14%				+0.0pp -0.2pp	+0.0pp	+0.0pp
EBITA adi.	-5.1 /8 976	1,178	1,315	-5.4 /8 974	1,175	1,312	-0.2%	-0.2%	-0.2%	(2.4)	το.ορρ (2.4)	(2.6)
margin	12%	13%	14%	12%	13%	14%	-0.2 /6	-0.2 /8	-0.2 /0	+0.0pp	-0.0pp	-0.0pp
growth (y-o-y)	-13%	21%	12%	-13%	21%	12%				-0.2pp	+0.0pp	+0.0pp
grown (y o y)	1070	21/0	. 270	.070	21/0	.270				01200	, cropp	, orobb
EBIT	921	1,110	1,247	919	1,107	1,244	-0.3%	-0.2%	-0.2%	(2.4)	(2.4)	(2.6)
margin	11%	13%	14%	11%	13%	14%				+0.0pp	qq0.0-	-0.0pp
growth (y-o-y)	-5.4%	20%	12%	-5.6%	20%	12%				-0.2pp	+0.0pp	+0.0pp
EBIT adj.	908	1,110	1,247	906	1,107	1,244	-0.3%	-0.2%	-0.2%	(2.4)	(2.4)	(2.6)
margin	11%	13%	14%	11%	13%	14%				+0.0pp	-0.0pp	-0.0pp
growth (y-o-y)	-13%	22%	12%	-14%	22%	12%				-0.2pp	+0.1pp	+0.0pp
1			10		5.0	10	00/		1.10	_	(0,0)	(0.10)
Interest income	14	8.9	12	14	5.0	12	0% 0.5%	-44% 3.2%	-1.1% 1.0%	=	(3.9)	(0.13)
Interest expense Other financial items	(209) (2.6)	(144) (4.4)	(141) (4.6)	(210) (2.6)	(149) (4.4)	(142) (4.6)	-0.2%	-0.2%	-0.2%	(1.0) 0.01	(4.7) 0.01	(1.5) 0.01
Other Infancial Items	(2.0)	(4.4)	(4.0)	(2.0)	(4.4)	(4.0)	-0.2 /6	-0.2 /6	-0.2 /0	0.01	0.01	0.01
EBT	723	970	1,114	720	959	1.110	-0.5%	-1.1%	-0.4%	(3.4)	(11)	(4.2)
margin	9.0%	11%	12%	9.0%	11%	12%				-0.0pp	-0.1pp	-0.0pp
growth (y-o-y)	-4.2%	34%	15%	-4.6%	33%	16%				-0.4pp	-0.9pp	+0.9pp
EBT adj.	778	1,038	1,182	775	1,027	1,178	-0.4%	-1.1%	-0.4%	(3.4)	(11)	(4.2)
margin	9.7%	12%	13%	9.6%	12%	13%				-0.0pp	-0.1pp	-0.0pp
growth (y-o-y)	-13%	33%	14%	-14%	32%	15%				-0.4pp	-0.8pp	+0.8pp
-	(170)	(222)	(000)	(100)	(005)	(004)	0.50	4.40	0.40	0.70		0.00
Taxes	(170)	(228)	(262)	(169)	(225)	(261)	-0.5%	-1.1%	-0.4%	0.79	2.6	0.99
Net income from disc. ops.	-	-	-	-	-	-	n.a.	n.a.	n.a.	-	-	-
Net income	553	742	852	551	733	849	0.5%	-1.1%	-0.4%	(2.6)	(8.4)	(3.2)
margin	6.9%	8.5%	9.3%	6.9%	8.4%	9.2%				-0.0pp	0.1pp	-0.0pp
growth (y-o-y)	-3.6%	34%	15%	-4.0%	33%	16%				-0.4pp	-0.9pp	+0.9pp
Net income adj.	613	810	920	610	801	917	0.4%	-1.0%	-0.4%	(2.6)	(8.4)	(3.2)
margin	7.6%	9.2%	10.0%	7.6%	9.2%	10.0%				-0.0pp	-0.1pp	-0.0pp
growth (y-o-y)	-13%	32%	14%	-13%	31%	14%				-0.4pp	-0.8pp	+0.8pp
Minority interest	-	-	-	-	-	-	n.a.	n.a.	n.a.		-	-
Average shares outstanding	38	38	38	38	38	38	0.0%	0%	0%	0.00	-	-
EPS	15	20	22	15	19	22	-0.5%	-1.1%	-0.4%	(0.07)	(0.22)	(0.09)
growth (y-o-y)	-3.7%	34%	15%	-4.2%	33%	16%	-0.070	-111/0	-0. + /0	-0.4pp	-0.9pp	+0.9pp
EPS adj.	16	21	24	16	21	24	-0.4%	-1.0%	-0.4%	(0.07)	(0.22)	(0.09)
growth (y-o-y)	-13%	32%	14%	-13%	31%	14%				-0.4pp	-0.8pp	+0.8pp
DPS	5.1	6.9	7.9	5.1	6.8	7.8	-0.5%	-1.1%	-0.4%	(0.02)	(0.08)	(0.03)
yield	1.2%	1.7%	1.9%	1.2%	1.6%	1.9%				-0.0pp	-0.0pp	-0.0pp
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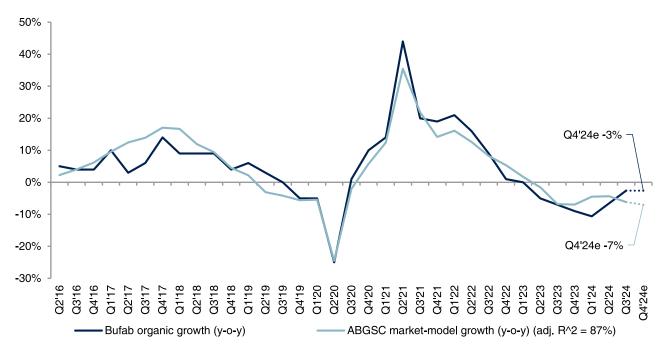
Source: ABG Sundal Collier Estimates

Consensus

ABGSCe vs. FactSet consensus		Q4'24e			2024e			2025e			2026e	
	ABGSCe	Consensus	Deviation	ABGSCe C	Consensus	Deviation	ABGSCe	Consensus	Deviation	ABGSCe	Consensus	Deviation
Sales	1,865	1,861	0%	8,036	8,044	0%	8,751	8,541	2%	9,189	9,171	0%
of which organic	-2.6%			-5.9%			4.0%			5.0%		
Gross profit	571	557	3%	2,411	2,393	1%	2,696	2,666	1%	2,857	2,883	-1%
margin	31%	30%	+0.7pp	30%	30%	+0.2pp	31%	31%	-0.4pp	31%	31%	-0.3pp
EBITA	206	222	-7%	987	990	0%	1,175	1,136	3%	1,312	1,265	4%
margin	11%	12%	-0.9pp	12%	12%	-0.0pp	13%	13%	+0.1pp	14%	14%	+0.5pp
EBITA adj.	214			974			1,175			1,312		
margin	11%			12%			13%			14%		
EBIT	189	200	-5%	919	933	-2%	1,107	1,047	6%	1,244	1,193	4%
margin	10%	11%	-0.6pp	11%	12%	-0.2pp	13%	12%	+0.4pp	14%	13%	+0.5pp
EBIT adj.	197	205	-4%	906	916	-1%	1,107	1,047	6%	1,244	1,193	4%
margin	11%	11%	- 0.5pp	11%	11%	-0.1pp	13%	12%	+0.4pp	14%	13%	+0.5pp
Net income to common	111	120	-8%	551	561	-2%	733	707	4%	849	822	3%
margin	5.9%	6.4%	-0.5pp	6.9%	7.0%	-0.1pp	8.4%	8.3%	+0.1pp	9.2%	9.0%	+0.3pp
Net income to common adj.	136	133	3%	610	573	7%	801	729	10%	917	845	9%
margin	7.3%	7.1%	+0.2pp	7.6%	7.1%	+0.5pp	9.2%	8.5%	+0.6pp	10.0%	9.2%	+0.8pp
EPS	2.9	3.2	-8%	15	15	-2%	19	18	6%	22	22	4%
EPS adj.	3.6	3.6	-1%	16	15	4%	21	19	9%	24	22	8%
DPS				5.1	5.4	-6%	6.8	6.2	9%	7.8	7.2	9%
Operating cash flow	366			1,373	1,302	5%	717	595	21%	1,018	922	10%
Investing cash flow	(509)			(666)	(631)		(79)	(113)		(83)	(117)	
Financing cash flow	92			(771)	(851)		(384)	(302)		(460)	(313)	
FCF	351			1,300	860	51%	638	496	29%	935	819	14%
FCF lease adj.	316			1,160			511			796		
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Source: ABG Sundal Collier Estimates, FactSet Estimates

ABGSC market-model organic growth



Source: ABG Sundal Collier, FactSet Economics

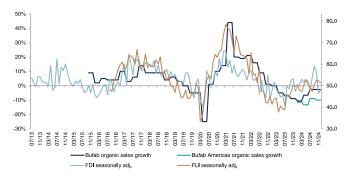
Footnote: The accuracy of the model's quarterly prediction increases the further into the quarter it is made, and it should thus not be relied upon too heavily at the beginning of a quarter.

Bufab organic growth vs. monthly PMIs



Source: ABG Sundal Collier, Company Data, ISM, Markit

Bufab organic growth vs. monthly FDI and FLI



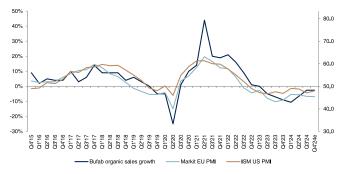
Source: ABG Sundal Collier, Company Data, FCH Sourcing Network

Bufab organic growth vs. monthly Fastenal daily sales growth



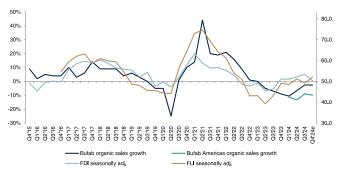
Source: ABG Sundal Collier, Company Data

Bufab organic growth vs. quarterly PMIs



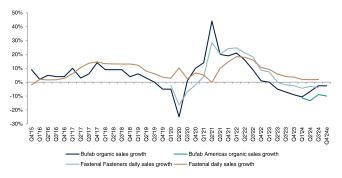
Source: ABG Sundal Collier, Company Data, ISM, Markit

Bufab organic growth vs. quarterly FDI and FLI



Source: ABG Sundal Collier, Company Data, FCH Sourcing Network

Bufab organic growth vs. quarterly Fastenal daily sales growth



Source: ABG Sundal Collier, Company Data

Detailed estimates, annual (1/2)

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Income statement (SEKm) Order intake	2015 2,463	2016 2,887	2017 3,256	2018 3,798	2019 4,354	2020 4,827	2021 6,084	2022 8,453	2023 8,602	2024e 7,990	2025e 8,795	2026e 9,235
growth (y-o-y)	12%	17%	13%	17%	15%	11%	26%	39%	1.8%	-7.1%	10%	5.0%
Sales	2,458	2,847	3,201	3,786	4,348	4,756	5,878	8,431	8,680	8,036	8,751	9,189
growth (y-o-y)	12%	16%	12%	18%	15%	9.4%	24%	43%	3.0%	-7.4%	8.9%	5.0%
of which organic	3.0%	4.0%	8.0%	8.0%	1.0%	-5.0%	23%	12%	-6.0%	-5.9%	4.0%	5.0%
of which FX	n.a.	0%	0%	3.0%	2.0%	-2.0%	-3.0%	5.0%	5.0%	-0.2%	1.6%	0.0%
of which M&A	n.a.	12%	4.0%	7.0%	12%	16%	3.0%	27%	4.0%	-1.4%	3.3%	0%
COGS	(1,781)	(2,019)	(2,284)	(2,698)	(3,165)	(3,504)	(4,240)	(6,042)	(6,186)	(5,625)	(6,055)	(6,332)
Gross profit	677 28%	828 29%	917 29%	1,088 29%	1,183 27%	1,252	1,638	2,389 28%	2,494 29%	2,411 30%	2,696	2,857 31%
margin growth (y-o-y)	5.6%	29%	11%	29 % 19%	8.7%	26% 5.8%	28% 31%	26 % 46%	4.4%	-3.3%	31% 12%	6.0%
SG&A	(479)	(554)	(612)	(732)	(815)	(835)	(950)	(1,389)	(1,472)	(1,548)	(1,610)	(1,636)
Other operating income	35	32	32	50	39	55	37	229	56	64	109	115
Other operating expenses	(36)	(34)	(33)	(48)	(39)	(20)	(61)	(299)	(104)	(8.0)	(88)	(92)
EBITDA	232	315	347	410	513	635	858	1,170	1,251	1,195	1,385	1,535
margin	9.4%	11%	11%	11%	12%	13%	15%	14%	14%	15%	16%	17%
growth (y-o-y)	13%	36%	10%	18%	25%	24%	35%	36%	6.9%	-4.5%	16%	11%
EBITDA adj.	231 9.4%	319 11%	349 11%	412 11%	525 12%	613 13%	899 15%	1,286 15%	1,326 15%	1,182	1,385 16%	1,535 17%
margin growth (y-o-y)	3.6%	38%	9.4%	18%	27%	17%	47%	43%	3.1%	15% -11%	17%	11%
Depreciation	(35)	(38)	(36)	(43)	(130)	(153)	(163)	(180)	(208)	(208)	(210)	(222)
EBITA	197	277	311	367	383	482	695	990	1,043	987	1,175	1,312
margin	8.0%	9.7%	9.7%	9.7%	8.8%	10%	12%	12%	12%	12%	13%	14%
growth (y-o-y)	13%	41%	12%	18%	4.4%	26%	44%	42%	5.4%	-5.4%	19%	12%
EBITA adj.	196	281	313	369	395	460	736	1,106	1,118	974	1,175	1,312
margin	8.0%	9.9%	9.8%	9.7%	9.1%	9.7%	13%	13%	13%	12%	13%	14%
growth (y-o-y)	2.6%	43%	11%	18%	7.0%	16%	60%	50%	1.1%	-13%	21%	12%
Amortisation EBIT	197	(5.0) 272	(7.0) 304	(9.0) 358	(15) 368	(30) 452	(31) 664	(60) 930	(69) 974	(68) 919	(68) 1,107	(68) 1,244
margin	8.0%	9.6%	304 9.5%	9.5%	368 8.5%	452 9.5%	11%	930 11%	974 11%	11%	13%	1,244
growth (y-o-y)	13%	38%	9.5 % 12%	9.5 % 18%	2.8%	23%	47%	40%	4.7%	-5.6%	20%	14%
EBIT adj.	196	276	306	360	380	430	705	1,046	1,049	906	1,107	1,244
margin	8.0%	9.7%	9.6%	9.5%	8.7%	9.0%	12%	12%	12%	11%	13%	14%
growth (y-o-y)	2.6%	41%	11%	18%	5.6%	13%	64%	48%	0.3%	-14%	22%	12%
Interest income	1.0	1.0	1.0	3.0	3.0	3.0	1.0	10	15	14	5.0	12
Interest expense	(18)	(23)	(21)	(26)	(49)	(59)	(41)	(117)	(231)	(210)	(149)	(142)
Other financial items EBT	(9.0) 171	1.0 251	(6.0) 278	(6.0) 329	4.0 326	(4.0) 392	(9.0) 615	5.0 828	(3.0) 755	(2.6) 720	(4.4) 959	(4.6) 1,110
margin	7.0%	8.8%	8.7%	8.7%	7.5%	8.2%	10%	9.8%	8.7%	9.0%	11%	12%
growth (y-o-y)	13%	47%	11%	18%	-0.9%	20%	57%	35%	-8.8%	-4.6%	33%	16%
EBT adj.	170	260	287	340	353	400	687	1,004	899	775	1,027	1,178
margin	6.9%	9.1%	9.0%	9.0%	8.1%	8.4%	12%	12%	10%	9.6%	12%	13%
growth (y-o-y)	1.2%	53%	10%	18%	3.8%	13%	72%	46%	-10%	-14%	32%	15%
Taxes	(46)	(88)	(65)	(74)	(73)	(92)	(145)	(218)	(181)	(169)	(225)	(261)
Net income from disc. ops. Net income	125	163	213	255	253	300	470	610	574	551	733	849
margin	5.1%	5.7%	6.7%	6.7%	5.8%	6.3%	8.0%	7.2%	6.6%	6.9%	8.4%	9.2%
growth (y-o-y)	12%	30%	31%	20%	-0.8%	19%	57%	30%	-5.9%	-4.0%	33%	16%
Net income adj.	124	195	222	266	277	313	534	762	703	610	801	917
margin	5.1%	6.9%	6.9%	7.0%	6.4%	6.6%	9.1%	9.0%	8.1%	7.6%	9.2%	10.0%
growth (y-o-y)	-0.8%	57%	14%	20%	4.5%	13%	71%	43%	-7.8%	-13%	31%	14%
Minority interest	-	-	-		-	-	-	-				-
Net income to common margin	125 5.1%	163 5.7%	213 6.7%	255 6.7%	253 5.8%	300 6.3%	470 8.0%	610 7.2%	574 6.6%	551 6.9%	733 8.4%	849 9.2%
growth (y-o-y)	12%	30%	31%	20%	-0.8%	19%	57%	30%	-5.9%	-4.0%	33%	16%
Net income to common adj.	124	195	222	266	277	313	534	762	703	610	801	917
margin	5.1%	6.9%	6.9%	7.0%	6.4%	6.6%	9.1%	9.0%	8.1%	7.6%	9.2%	10.0%
growth (y-o-y)	-0.8%	57%	14%	20%	4.5%	13%	71%	43%	-7.8%	-13%	31%	14%
Average shares outstanding	38	38	38	38	37	37	37	38	38	38	38	38
EPS	3.3	4.3	5.6	6.8 01%	6.8	8.0	13	16	15	15	19	22
growth (y-o-y)	11% 3.3	31%	31% 5.8	21%	-0.3%	19% 8 /	56%	29% 20	-6.5% 19	-4.2% 16	33% 21	16% 24
EPS adj. growth (y-o-y)	-0.8%	5.1 57%	5.8 14%	7.1 21%	7.4 5.0%	8.4 13%	14 70%	20 42%	-8.5%	-13%	31%	24 14%
DPS	-0.8 % 1.7	2.0	2.3	21/8	J.J /0	2.8	3.8	42 /8	5.0	5.1	6.8	7.8
yield	3.1%	2.6%	2.1%	2.9%	0%	1.4%	0.8%	2.0%	1.3%	1.2%	1.6%	1.9%
Extraordinary operating items	1.0	(4.0)	(2.0)	(2.0)	(12)	22	(41)	(116)	(75)	13	-	-
Impairment part of depreciation	-	-	-	-	-	-	-	-	-	-	-	-
Impairment part of amortisation Extraordinary financial items	-	-	-	-	-	-	-	-	-	-	-	-
Extraordinary mancial items	(0.22)	(23)	0.44	0.44	2.6	(4.7)	8.4	24	15	(4.3)	-	-
Extraordinary minority interest items	(0.22)	(20)	J.44	J.44		(+./)	0.4		-	(4.5)	-	-
Valuation	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024e	2025e	2026e
Share price	56	78	106	86	131	194	447	234	386	416	416	416
Market capitalisation	2,115	2,963	4,014	3,211	4,854	7,248	16,758	8,802	14,640	15,769	15,769	15,769
Enterprise value	2,999	3,801	5,029	4,388	6,923	8,796	18,761	12,564	18,039	18,841	18,571	18,076
EV/Sales	1.2x	1.3x	1.6x	1.2x	1.6x	1.8x	3.2x	1.5x	2.1x	2.3x	2.1x	2.0x
EV/EBITDA adj.	13x	12x	14x	11x	13x	14x	21x	9.8x	14x	16x	13x	12x
EV/EBITA adj.	15x	14x	16x	12x	18x	19x	25x	11x	16x	19x	16x	14x
EV/EBIT adj.	15x	14x	16x	12x	18x	20x	27x	12x	17x	21x	17x	15x
P/E adj.	17x	15x	18x	12x	17x	23x	31x	12x	21x	26x	20x	17x
P/B	1.8x	2.3x	2.8x	2.0x	2.8x	3.8x	7.0x	2.9x	4.3x	4.1x	3.6x	3.2x
FCF yield	6.3%	5.6%	2.2%	1.7%	6.6%	7.0%	0.8%	-1.3%	9.3%	8.2%	4.0%	5.9%
FCF yield lease adj.	6.3%	5.6%	2.2%	1.7%	6.6%	7.0%	0.8%	-2.7%	8.3%	7.4%	4.0 % 3.2%	5.9%
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Detailed estimates, annual (2/2)

Cash flow statement (SEKm)	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024e	2025e	2026e
Operating cash flow	165	197	151	131	387	571	172	(47)	1,446	1,373	717	1,018
Investing cash flow	(425)	(100)	(193)	(176)	(610)	(89)	(335)	(1,082)	(734)	(666)	(79)	(83)
Financing cash flow	243	(86)	38	64	291	(396)	158	1,145	(813)	(771)	(384)	(460)
Net cash flow	(17) 107	11 122	(4.0) 120	19	68 216	86 292	(5.0)	16 322	(101)	(64) 155	255 409	475 885
Closing cash balance	107	122	120	144	210	292	293	322	218	155	409	000
FCF	133	166	90	53	320	505	138	(113)	1,360	1,300	638	935
FCF lease adj.	133	166	90	53	320	505	27	(238)	1,210	1,160	511	796
FCF/EBITA adj. lease adj.	68%	59%	29%	14%	81%	110%	3.7%	-22%	108%	119%	43%	61%
FCF/EBIT adj. lease adj. FCF/Net income adj. lease adj.	68% 107%	60% 85%	29% 41%	15% 20%	84% 115%	117% 161%	3.8% 5.1%	-23% - 31%	115% 172%	128% 190%	46% 64%	64% 87%
Balance sheet (SEKm)	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024e	2025e	2026e
Net debt	884	838	1,015	1,177	2,069	1,548	2,003	3,762	3,399	3,073	2,802	2,307
ND/EBITDA adj. R12m	3.8x	2.6x	2.9x	2.9x	3.9x	2.5x	2.2x	2.9x	2.6x	2.6x	2.0x	1.5x
Net debt lease adj. ND/EBITDA adj. lease adj. R12m	884 3.8x	838 2.6x	1,015 2.9x	1,177 2.9x	1,667 3.2x	1,222 2.0x	1,621 2.1x	3,274 2.9x	2,861 2.5x	2,562 2.5x	2,244 1.8x	1,705 1.2x
ND/LDITDA auj. lease auj. hTzin	3.04	2.04	2.58	2.58	J.2A	2.07	2.17	2.54	2.54	2.57	1.07	1.24
Net working capital	1,020	1,019	1,212	1,445	1,612	1,364	1,982	3,051	2,928	2,549	2,865	3,010
% sales R12m	41%	36%	38%	38%	37%	29%	34%	36%	34%	32%	33%	33%
ROA adi.	5.1%	7.1%	7.2%	7.6%	6.2%	6.1%	9.2%	9.5%	7.8%	7.1%	9.1%	9.7%
ROA ex. goodwill adj.	7.7%	11%	11%	11%	9.1%	9.2%	14%	14%	11%	11%	15%	15%
ROE adj.	11%	16%	16%	18%	17%	17%	25%	28%	22%	17%	20%	20%
ROE ex. goodwill adj.	36%	63%	64%	61%	115%	271%	168%	271%	186%	112%	101%	66%
ROCE adj. ROCE ex. goodwill adj.	10% 17%	13% 22%	13% 22%	13% 21%	10% 17%	10% 17%	16% 26%	18% 31%	15% 27%	13% 23%	15% 28%	16% 28%
ROIC adj.	7.5%	8.3%	10.0%	10%	8.3%	8.1%	12%	13%	11%	9.9%	12%	13%
ROIC ex. goodwill adj.	13%	15%	18%	17%	14%	14%	22%	22%	19%	18%	22%	23%
Segments (SEKm)	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024e	2025e	2026e
Europe North & East Order intake	n 0	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	3,424	2,889	3,008	3,159
growth (y-o-y)	n.a. n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	-16%	4.1%	5.0%
Sales	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	3,352	3,428	3,096	2,993	3,143
growth (y-o-y)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	2.3%	-9.7%	-3.3%	5.0%
of which organic	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	-4.7%	4.0%	5.0%
of which FX of which M&A	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	0.1% -5.1%	0.3% -7.7%	0.0% 0%
EBITA	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	410	440	385	389	424
margin	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	12%	13%	12%	13%	14%
EBITA adj.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	410	440	378	389	424
margin	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	12%	13%	12%	13%	14%
Europe West Order intake	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	1,902	2,030	2,476	2,600
growth (y-o-y)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	6.7%	22%	5.0%
Sales	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	1,757	1,951	1,877	2,464	2,587
growth (y-o-y)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	11%	-3.8%	31%	5.0%
of which organic of which FX	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	-4.8% -1.8%	4.0% 0.7%	5.0% 0.0%
of which M&A	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	-1.8%	27%	0.0%
EBITA	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	202	245	231	356	401
margin	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	11%	13%	12%	14%	16%
EBITA adj.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	202	245	239	356	401
margin Americas	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	11%	13%	13%	14%	16%
Order intake	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	1,092	1,020	1,146	1,203
growth (y-o-y)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	-6.6%	12%	5.0%
Sales	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	1,373	1,183	1,038	1,140	1,198
growth (y-o-y) of which organic	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	-14%	-12% -11%	9.8% 4.0%	5.0% 5.0%
of which FX	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	-1.1%	5.8%	0.0%
of which M&A	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	0%	0%	0%
EBITA	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	(19)	177	120	143	162
margin	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	-1.4%	15%	12%	13%	14%
EBITA adj. margin	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	214 16%	173 15%	120 12%	143 13%	162 14%
UK/ireland	ma.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	10/0	10 /0	12 /0	10/0	1-170
Order intake	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	1,754	1,575	1,681	1,765
growth (y-o-y)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	-10%	6.7%	5.0%
Sales growth (y-o-y)	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	1,452 n.a.	1,676 15%	1,584 -5.5%	1,673 5.6%	1,756 5.0%
of which organic	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	7.6%	4.0%	5.0%
of which FX	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	2.2%	1.6%	0.0%
of which M&A	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	0%	0%	0%
EBITA	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	342	132	194	226	255
margin EBITA adi.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	24% 194	7.9% 214	12% 191	14% 226	15% 255
margin	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	13%	13%	12%	14%	15%
Asia-Pacific												
Order intake	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	431	476	484	508
growth (y-o-y)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	10%	1.7%	5.0%
Sales growth (y-o-y)	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	494 n.a.	443 -10%	440 -0.6%	481 9.3%	506 5.0%
of which organic	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	-10 %	1.0%	9.3 % 4.0%	5.0%
of which FX	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	-1.5%	5.3%	0.0%
of which M&A	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	0%	0%	0%
EBITA	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	82 17%	64	52 129/	61 129/	71
margin EBITA adj.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	17% 82	14% 64	12% 52	13% 61	14% 71
margin	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	17%	14%	12%	13%	14%
-												

Detailed estimates, quarterly (1/2)

Income statement (SEKm)	Q1'22	Q2'22	Q3'22	Q4'22	Q1'23	Q2'23	Q3'23	Q4'23	Q1'24	Q2'24	Q3'24	Q4'24e
Order intake	2,041	2,249	2,071	2,092	2,329	2,263	1,983	2,036	2,147	2,161	1,670	2,012
growth (y-o-y) Sales	38% 2,002	47% 2,241	42% 2,122	29% 2,074	14% 2,386	0.6% 2,280	-4.2% 2,071	-2.7% 1,943	-7.8% 2,149	-4.5% 2,142	-16% 1,880	-1.2% 1,865
growth (y-o-y)	41%	57%	49%	30%	19%	1.7%	-2.4%	-6.3%	-9.9%	-6.1%	-9.2%	-4.0%
of which organic	21%	16%	9.0%	1.0%	0%	-5.0%	-7.0%	-9.0%	-11%	-6.6%	-2.6%	-2.6%
of which FX	3.0%	5.0%	6.0%	8.0%	5.0%	7.0%	5.0%	3.0%	0.7%	0.6%	-3.1%	1.1%
of which M&A COGS	16% (1,441)	36% (1,596)	34% (1,521)	21% (1,491)	14% (1,711)	0% (1,631)	0% (1,470)	0% (1,374)	0% (1,524)	0% (1,502)	-3.5% (1,305)	-2.4% (1,294)
Gross profit	561	645	601	583	675	649	601	569	625	640	575	571
margin	28%	29%	28%	28%	28%	28%	29%	29%	29%	30%	31%	31%
growth (y-o-y) SG&A	41% (296)	65% (361)	48% (362)	32% (369)	20% (373)	0.6% (370)	0% (373)	-2.4% (355)	-7.4% (390)	-1.4% (405)	-4.3% (374)	0.3% (379)
Other operating income	6.0	-	11	(000)	(070) 4.0	22	(0/0)	(000)	8.0	(400)	40	4.7
Other operating expenses	(38)	(61)	-				(26)	(50)	<u>.</u>	-		(8.0)
EBITDA margin	283 14%	278 12%	318 15%	292 14%	373 16%	367 16%	270 13%	240 12%	314 15%	319 15%	307 16%	255 14%
growth (y-o-y)	32%	26%	56%	35%	32%	32%	-15%	-18%	-16%	-13%	14%	6.1%
EBITDA adj	321	358	320	289	375	355	310	288	314	317	288	263
margin growth (y-o-y)	16% 45%	16% 64%	15% 43%	14% 24%	16% 17%	16% -0.8%	15% -3.1%	15% -0.3%	15% -16%	15% -11%	15% -7.1%	14% -8.8%
Depreciation	(40)	(45)	(46)	(50)	(50)	(49)	(50)	(60)	(54)	(56)	(49)	(49)
EBITA	243	233	272	242	323	318	220	180	260	263	258	206
margin growth (y-o-y)	12% 37%	10% 26%	13% 65%	12% 43%	14% 33%	14% 36%	11% -19%	9.3% -26%	12% -20%	12% -17%	14% 17%	11% 14%
EBITA adj.	281	313	274	239	325	306	260	228	260	261	239	214
margin	14%	14%	13%	12%	14%	13%	13%	12%	12%	12%	13%	11%
growth (y-o-y) Amortisation	54%	72%	48% (22)	29%	16%	-2.2%	-5.1% (18)	-4.6%	-20%	-15%	-8.1%	-6.1%
EBIT	(10) 233	(10) 223	250	(17) 225	(17) 306	(17) 301	202	(16) 164	(17) 243	(17) 246	(17) 241	(17) 189
margin	12%	10.0%	12%	11%	13%	13%	9.8%	8.4%	11%	11%	13%	10%
growth (y-o-y)	37%	25%	58%	41%	31%	35%	-19%	-27%	-21%	-18%	19%	15%
EBIT adj. margin	271 14%	303 14%	252 12%	222 11%	308 13%	289 13%	242 12%	212 11%	243 11%	244 11%	222 12%	197 11%
growth (y-o-y)	54%	73%	42%	26%	14%	-4.6%	-4.0%	-4.5%	-21%	-16%	-8.3%	-7.1%
Interest income	1.3	1.9	2.7	4.2	2.8	2.5	4.9	4.9	3.6	3.6	3.5	3.0
Interest expense Other financial items	(15) 0.64	(22) 0.93	(32) 1.4	(49) 2.1	(43) (0.56)	(38) (0.49)	(75) (0.97)	(75) (0.97)	(55) (0.71)	(55) (0.71)	(54) (0.70)	(47) (0.47)
EBT	220	204	222	182	(0.00) 265	265	131	93	191	194	190	145
margin	11%	9.1%	10%	8.8%	11%	12%	6.3%	4.8%	8.9%	9.1%	10%	7.8%
growth (y-o-y) EBT adj.	40% 268	24% 294	48% 246	26% 196	20% 284	30% 270	-41% 189	-49% 157	-28% 208	-27% 209	45% 188	56% 170
margin	13%	13%	12%	9.5%	12%	12%	9.1%	8.1%	9.7%	9.8%	10%	9.1%
growth (y-o-y)	58%	75%	39%	15%	6.0%	-8.2%	-23%	-20%	-27%	-23%	-0.5%	8.3%
Taxes Net income from disc. ops.	(54)	(73)	(45)	(47)	(64)	(61)	(33)	(22)	(46)	(45)	(44)	(34)
Net income	166	131	177	135	201	204	98	71	145	149	146	111
margin	8.3%	5.8%	8.3%	6.5%	8.4%	8.9%	4.7%	3.7%	6.7%	7.0%	7.8%	5.9%
growth (y-o-y) Net income adj.	39% 206	5.6% 205	55% 201	17% 150	21% 220	56% 211	-45% 148	-47% 125	-28% 162	-27% 164	49% 148	56% 136
margin	10%	9.1%	9.5%	7.2%	9.2%	9.3%	7.1%	6.4%	7.5%	7.7%	7.9%	7.3%
growth (y-o-y)	58%	59%	47%	9.4%	6.5%	3.4%	-26%	-16%	-26%	-22%	0.1%	8.6%
Minority interest Net income to common	166	131	177	135	201	204	98	71	145	149	146	111
margin	8.3%	5.8%	8.3%	6.5%	8.4%	8.9%	4.7%	3.7%	6.7%	7.0%	7.8%	5.9%
growth (y-o-y)	39%	5.6%	55%	17%	21%	56%	-45%	-47%	-28%	-27%	49%	56%
Net income to common adj. margin	206 10%	205 9.1%	201 9.5%	150 7.2%	220 9.2%	211 9.3%	148 7.1%	125 6.4%	162 7.5%	164 7.7%	148 7.9%	136 7.3%
growth (y-o-y)	58%	59%	47%	9.4%	6.5%	3.4%	-26%	-16%	-26%	-22%	0.1%	8.6%
Average shares outstanding	37	37	38	38	38	38	38	38	38	38	38	38
EPS growth (y-o-y)	4.4 39%	3.5 10%	4.7 62%	3.6 13%	5.3 21%	5.4 54%	2.6 -46%	1.9 -48%	3.8 -28%	3.9 -27%	3.9 50%	2.9 57%
EPS adj.	5.5	5.5	5.3	4.0	5.8	5.6	3.9	3.3	4.3	4.3	3.9	3.6
growth (y-o-y)	57%	59%	46%	9.1%	5.8%	2.6%	-27%	-17%	-27%	-22%	0.0%	8.7%
yield	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.
Extraordinary operating items Impairment part of depreciation	(38)	(80)	(2.0)	3.0	(2.0)	12	(40)	(48)	-	2.0	19	(8.0)
Impairment part of amortisation	-	-	-	-	-	-	-	-	-	-	-	-
Extraordinary financial items		-			<u>-</u>	-	-		-	-	-	-
Extraordinary tax items Extraordinary minority interest items	7.8	16	0.41	(0.62)	0.41	(2.5)	8.2	9.9	-	(0.41)	(3.9)	-
Valuation	Q1'22	Q2'22	Q3'22	Q4'22	Q1'23	Q2'23	Q3'23	Q4'23	Q1'24	Q2'24	Q3'24	Q4'24e
Share price	337	265	201	234	277	369	276	386	420	391	364	416
Market capitalisation Enterprise value	12,634 15,926	9,935 13,581	7,535 11,287	8,802 12,565	10,401 13,936	13,873 17,860	10,375 13,951	14,640 18,040	15,905 19,198	14,801 18,037	13,801 16,683	15,769 18,840
EV/Sales	2.5x	1.9x	1.4x	1.5x	1.6x	2.0x	1.6x	2.1x	2.3x	2.2x	2.1x	2.3x
EV/EBITDA adj.	16x	12x	9.2x	9.8x	10x	13x	10x	14x	15x	15x	14x	16x
EV/EBITA adj. EV/EBIT adj.	19x 20x	14x 15x	11x 11x	11x 12x	12x 13x	16x 17x	12x 13x	16x 17x	18x 19x	18x 19x	17x 18x	19x 21x
P/E adj.	20x 21x	15x	10x	12x	13x 13x	17x 18x	13x 14x	21x	25x	25x	23x	21X 26x
P/B	4.9x	3.8x	2.6x	2.9x	3.2x	3.9x	3.0x	4.3x	4.3x	4.1x	3.7x	4.1x
FCF yield	-0.1%	-1.2%	-2.9%	-1.3%	2.3%	5.3%	11%	9.3%	8.3%	8.8%	9.1%	8.3%
FCF yield lease adj.	-1.0%	2.4%	-2.9 % -4.5%	2.7%	1.1%	4.3%	9.4%	9.3 % 8.3%	7.4%	7.8%	9.1% 8.1%	7.4%

Detailed estimates, quarterly (2/2)

Operating call line 655 CB CB <th>Cash flow statement (SEKm)</th> <th>Q1'22</th> <th>Q2'22</th> <th>Q3'22</th> <th>Q4'22</th> <th>Q1'23</th> <th>Q2'23</th> <th>Q3'23</th> <th>Q4'23</th> <th>Q1'24</th> <th>Q2'24</th> <th>Q3'24</th> <th>Q4'24e</th>	Cash flow statement (SEKm)	Q1'22	Q2'22	Q3'22	Q4'22	Q1'23	Q2'23	Q3'23	Q4'23	Q1'24	Q2'24	Q3'24	Q4'24e
Firschological file 1.547 303 73 600 (221) (211) (213) (223) (237) (231)	Operating cash flow	(51)	(55)	(35)	95	301	453	371	320	259	427	322	366
Net construct 45 (8.0) 27 (97) (40) 15 44 (12) 213 725 725													
PF Constraint Constraint Co													
pref Base ads. (pr)	Closing cash balance	323	336	365	321	280	314	362	217	239	212	207	156
pref Base ads. (pr)	FCF	(66)	(67)	(48)	69	288	423	344	304	250	402	298	351
TFCTERIA -056 -375 -375 175 <th< td=""><td>FCF lease adj.</td><td></td><td></td><td>(79)</td><td></td><td></td><td></td><td></td><td></td><td>215</td><td></td><td></td><td>316</td></th<>	FCF lease adj.			(79)						215			316
PC/Fel income ad, lense ad, microsite -17% -14% -05% 215% 112% 217% 213% 125% <th125%< th=""> 125% 125%</th125%<>													
Internet (ERFm) 0.102 0.922 0.923 0.423 0.423 0.423 0.423 0.423 0.423 0.423 0.423 0.423 0.423 0.424 0.444 0.444													
Notestrand 3.53 3.54 3.55 3.54 3.55 3.54 3.55 3.54 3.55 3.54 3.55 3.54 3.55 3.55 3.54 3.55	Balance sheet (SEKm)	Q1'22	Q2'22	Q3'22	Q4'22	Q1'23	Q2'23	Q3'23	Q4'23	Q1'24	Q2'24	Q3'24	Q4'24e
Net detrices ads. 2.866 3.17 3.270 2.777 3.100 2.765 2.800 2.424 2.606 2.808 2.234 Net moting catted status Filt 3.24 3.24 3.24 3.24 2.35 2.34 2.34 2.35 2.34 2.34 2.35 2.34 2.35 2.34 2.35 2.34 2.35 2.34 2.35 2.34 2.35 2.34 2.35 2.34 2.35 2.34 2.35 2.34 2.35 2.34 2.35 2.34 2.35 2.34 2.35 2.34 2.35 2.34 2.35 2.34 2.35 2.34 2.35 2.34 2.35 2.34 2.34 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>													
Met wording partial 2,816 2,550 2,870 3,071 3,577 3,577 2,787 2,600 2,856 2,754 2,640 Soudie R Car 175 125<	Net debt lease adj.	2,866	3,177	3,267						2,742	2,695	2,383	2,561
n.m. set Name 445 305 849 305 449 305 449 305 449 305 449 305 449 305 449 305 775 PGA exposed ed., Dec ed., Corp. 275 249 305 429 225 225 225 216 115 195	ND/EBITDA adj. lease adj. R12m	3.3x	3.2x	3.0x	2.9x	2.3x	2.6x	2.4x	2.5x	2.5x	2.5x	2.3x	2.5x
FÖG att POG att	Net working capital	2,816	2,559	2,870	3,051	3,079	3,574	3,117	2,928	2,960	2,836	2,734	2,549
PICA exponential 144's 14's 14's 13's 12's 12's 12's 13's 11's 10's 93's 10's 11's 11's 10's 93's 10's 11's 11's <td>% sales R12m</td> <td>44%</td> <td>35%</td> <td>36%</td> <td>36%</td> <td>35%</td> <td>40%</td> <td>35%</td> <td>34%</td> <td>35%</td> <td>34%</td> <td>34%</td> <td>32%</td>	% sales R12m	44%	35%	36%	36%	35%	40%	35%	34%	35%	34%	34%	32%
PICA exponential 144's 14's 14's 13's 12's 12's 12's 13's 11's 10's 93's 10's 11's 11's 10's 93's 10's 11's 11's <td>ROA adi.</td> <td>9.5%</td> <td>9.6%</td> <td>9.4%</td> <td>8.8%</td> <td>8.4%</td> <td>8.3%</td> <td>7.7%</td> <td>7.6%</td> <td>7.1%</td> <td>6.6%</td> <td>6.8%</td> <td>7.1%</td>	ROA adi.	9.5%	9.6%	9.4%	8.8%	8.4%	8.3%	7.7%	7.6%	7.1%	6.6%	6.8%	7.1%
PioC exc, coordinad, PioC exc, pioC exc, pi		14%	14%	14%	13%	12%	12%	11%	11%	10%	9.9%	10%	11%
BOCE ad, DCC ex, Dorshind ad, PCC ex, Dorshind ad													
bild cal, Dickle x, geording X 13% 13% 13% 12% 11% 11% 19% 10% 1													
PiCle crip goodal adj. 22% 22% 20% 19% 19% 19% 17% <th17%< th=""> 17% <th17%< th=""></th17%<></th17%<>													
Begeneric (SEKm) 0122 0222 0423 0423 0423 0423 0424 0234 0424 0234 0424 0234 0424 0234 0424 0234 0424 0234 0424 0235 0436 035													
Order instake n.a.	Segments (SEKm)												
growth (y-cy) n.a.		na	na	na	na	941	897	755	na	853	872	468	696
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EBTA 97 1124 88 101 102 98 103 115 115 125 135 115 125 135 115 125 135 115 125 135 115 125 135	of which FX			n.a.			n.a.	n.a.	n.a.	1.0%	0.5%	-1.6%	0.1%
margin 12% 14% 11% 12% 13% 11% 12% 15%<													
margin 12% 11% 12% 11% 12% 12% 12% 11% 12% 11% 12% 11% 12% 11% 12% 11% 12% 11% 12% 11% 12% 11% 12% 11% 11% 12% 11% 11% 12% 11% 11% 11% 11% 11% 11% 11% 11% 11% 11% 11% 11% 11% 11% 11% 14% 10% 10% 10% 10% 10% 10% 10% 10% 10% 10% 10% 10% 10% 11%<													
		12%	14%	11%	12%	14%	12%	12%	13%	11%	12%	14%	13%
	Order intake	n.a.	n.a.	n.a.	n.a.	545	502	405	n.a.				616
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EBTA 53 51 50 48 77 62 60 46 64 58 61 448 margin 12% 12% 11% 11% 12% 12% 13% 11% 13% 12% 13% 11% 12% 14% 12% 13% 11% 12% 14% 12% 13% 11% 12% 14% 12% 13% 11% 12% 14% 12% 13% 11% 12% 14% 12% 14% 12% 14% 12% 14% 12% 14% 12% 14% 12% 14% 12% 14% 12% 14% 12% 14% 12% 14% 12% 14% 12% 12% 14% 12% 14% 12% 12% 14% 12% 12% 14% 12% 12% 14% 12% 12% 14% 12% 12% 14% 13% 12% 12% 14% 12% 14%													
EBITA adi, margin 53 51 50 48 77 62 60 46 64 58 61 56 Americas 12% 11% 11% 11% 12% 13% 13% 13% 12% 14% 12% 13% 13% 12% 14% 12% 13% 13% 13% 12% 14% 12% 13% 13% 12% 14% 12% 14% 12% 14% 12% 14% 12% 14% 14% 12% 14% 9.0% 0	EBITA	53	51	50	48	77	62	60	46	64	58	61	48
margin 12% 11% 11% 11% 12% 13% 11% 12% 14% 12% Order intake n.a. n.													
Order intake n.a.													
						000	015	005		000	005	010	000
Sales 344 370 360 299 315 315 295 258 278 278 248 294 growth (vo-v) n.a.													
of which organic n.a. n.a. <td>Sales</td> <td>344</td> <td>370</td> <td>360</td> <td>299</td> <td></td> <td>315</td> <td>295</td> <td></td> <td></td> <td></td> <td></td> <td>234</td>	Sales	344	370	360	299		315	295					234
of which FXn.a. <td></td>													
EBITA46(121)18383673402836323121margin13%62%6948354461402836323121margin18%19%13%12%13%12%13%12%13%9.0%UKIreland18%19%13%12%14%11%13%12%13%9.0%Order intaken.a.n.a.n.a.n.a.n.a.32409410364growth (y-o-y)n.a.n.a.n.a.n.a.n.a.8.0%5.5%6.5%4.2%411366398415409362growth (y-o-y)n.a.n.a.n.a.n.a.n.a.n.a.8.2%5.0%6.5%4.4%4.6%-5.8%-5.5%-5.0%of which FXn.a.n.a.n.a.n.a.n.a.n.a.n.a.1.3%12%13%10%of which M&An.a.n.a.n.a.n.a.n.a.n.a.1.3%1.4%13%1.4%1.3%1.4%1.3%1.4%1.3%1.4%1.3%1.4%1.3%1.4%1.3%1.4%1.3%1.4%1.3%1.4%1.3%1.4%1.3%1.4%1.4%1.3%1.4%1.3%1.4%1.3%1.4%1.3%1.4%1.3%1.3%1.4%1.3%1.4%1.3%1.4%1.3%1.4%1.3%1.4													
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EBITA adj. 62 69 48 35 44 61 40 28 36 32 31 21 margin 18% 19% 13% 12% 14% 19% 11% 13% 12% 13% 12% 13% 12% 13% 12% 13% 12% 13% 12% 13% 12% 13% 12% 13% 12% 13% 12% 13% 12% 13% 9.0% UK/relard n.a. n.a. <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>													
UKReind v </td <td>EBITA adj.</td> <td></td>	EBITA adj.												
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $		18%	19%	13%	12%	14%	19%	14%	11%	13%	12%	13%	9.0%
Sales 235 421 414 382 427 442 441 366 398 415 409 362 growth (y-o-y) n.a. n.a. n.a. n.a. n.a. n.a. 6.8% -6.1% -7.3% -1.0% of which organic n.a. n.a. n.a. n.a. n.a. n.a. n.a. n.a. n.a. 1.0% -5.0% -5.0% -5.0% of -11% -8.6% -6.1% -7.3% -1.0% -5.0% of 0%	Order intake												
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EBITA 39 168 92 43 60 57 20 (5.0) 48 56 51 39 margin 17% 40% 22% 11% 14% 13% 4.5% -1.4% 12% 13% 11% 13% 11% 13% 12% 13% 13% 11% 13% 12% 13% 13% 11% 13% 16% 57 60 48 53 51 39 margin 17% 14% 13% 54 57 60 48 53 51 39 Asia-Pacific													
EBITA adj. 39 57 55 43 54 57 60 43 48 53 51 39 margin 17% 14% 13% 11% 13% 13% 14% 12% 12% 13% 51 39 Asia-Pacific	EBITA	39	168	92	43	60	57	20	(5.0)	48	56	51	39
margin 17% 14% 13% 11% 13% 13% 14% 12% 12% 13% 12% 11% Asia-Pacific Order intake n.a. n.a. n.a. n.a. n.a. n.a. n.a. n.a. n.a. 101 12% 12% 13% 12% 11% Order intake n.a. 110 12% 13% 28% n.a. Sales 131 119 132 112 131 122 100 90 116 114 110 100 growth (y-o-y) n.a. n.a. n.a. n.a. n.a. n.a. n.a. n.a. 11% 100 11% 100 11% 100 11% 100 11% 100 11% 11% 100 11% 100 11% 100 11% 100 11% 100 100													
Asia-Pacific Order intake n.a. n.a.<													
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Sales 131 119 132 112 131 122 100 90 116 114 110 100 growth (y-o-y) n.a. n.a. n.a. n.a. n.a. 0% 2.5% -24% -20% -11% -6.6% 10% 11% of which organic n.a. n.a. <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>													
of which organic n.a.	Sales	131	119	132	112	131	122	100	90	116	114	110	100
of which FX n.a.													
of which M&A n.a. n.a. n.a. n.a. n.a. 0%<													
margin 21% 16% 13% 17% 16% 13% 11% 16% 12% 9.1% 8.5% EBITA adj. 27 19 21 15 22 19 13 10 19 14 10 8.5	of which M&A	n.a.	n.a.	n.a.	n.a.	n.a.	0%	0%	0%	0%	0%	0%	0%
EBITĂ adj. 27 19 21 15 22 19 13 10 19 14 10 8.5													
margin 21% 16% 16% 13% 17% 16% 13% 11% 16% 12% 9.1% 8.5%	EBITA adj.	27	19	21	15	22	19	13	10	19	14	10	8.5
	margin	21%	16%	16%	13%	17%	16%	13%	11%	16%	12%	9.1%	8.5%

Peer group

Key C-Part distributor peers BOSN-CH Bossard Holding FAST-US Fastenal Average Median Other C-Part producers/distributors BULTEN-SE Bulten HWM-US Howmet Arcospace	11,030,232			Sales growt				EBIT(A) ma				Net mar		
BOSN-CH Bossard Holding FAST-US Fastenal Average Median Other C-Part producers/distributors BULTEN-SE Bulten HWM-US Howmet Aerospace		-3%	2023	2024e	2025e	2026e	2023	2024e	2025e	2026e	2023	2024e	2025e	2026e
Average Median Other C-Part producers/distributors BULTEN-SE Bulten HWM-US Howmet Aerospace	18,249	-18%	-2%	-4%	11%	5% 8%	11.3%	10.7%	12.6%	13.9%	6.9%	6.9%	7.7%	8.2%
Other C-Part producers/distributors BULTEN-SE Bulten HWM-US Howmet Aerospace	460,227 239,238 239,238	11% -3% -3%	7% 2% 2%	10% 3% 3%	7% 9% 9%	8% 6% 6%	20.8% 16.0% 16.0%	20.2% 15.4% 15.4%	20.4% 16.5% 16.5%	20.6% 17.2% 17.2%	<u>15.7%</u> 11.3% 11.3%	15.4% 11.2% 11.2%	<u>15.5%</u> 11.6% 11.6%	15.5% 11.8% 11.8%
BULTEN-SE Bulten HWM-US Howmet Aerospace	239,230	-3%	2%	3%	9%	0%	10.0%	15.4%	10.5%	17.2%	11.3%	11.2%	11.0%	11.0%
	1,471	0%	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a
FII-FR Lisi	513,223 12,652	19% -1%	20% 16%	18% 12%	8% 6%	11% 6%	18.3% 5.5%	21.9% 6.3%	22.9% 7.0%	24.0% 7.8%	11.5% 2.3%	14.8% 3.5%	16.1% 4.0%	17.5% 4.7%
MSM-US MSC Industrial Direct A RCH-CA Richelieu Hardware	50,055 16,053	7% -1%	8% 0%	-9% 2%	4% 4%	5% 4%	12.6% 9.5%	10.7% 7.3%	8.1% 7.8%	8.5% 8.4%	8.6% 6.2%	6.8% 4.6%	5.4% 5.1%	5.9% 5.6%
VARV-IT SBE-Varvit A	11,230	1%	n.a.	-13%	5%	n.a.	17.9%	n.a.	n.a.	n.a.	14.0%	n.a.	n.a.	n.a
SFSN-CH SFS Group TRI-GB Trifast	56,745 1,527	-6% 5%	17% -3%	5% -1%	4% 4%	4% 4%	12.0% 5.1%	11.9% 6.2%	12.3% 7.7%	12.7% 8.7%	8.7% 1.0%	8.8% 3.3%	9.2% 4.6%	9.5% 5.5%
GWW-US WW Grainger Average	574,848 137,534	11% 4%	10% 10%	12% 3%	6% 5%	7% 6%	15.7% 12.1%	15.5% 11.4%	15.6% 11.6%	15.8% 12.3%	11.2% 7.9%	11.2% 7.6%	11.3% 7.9%	11.4% 8.6%
Median	16,053	1%	10%	3%	5%	5%	12.3%	10.7%	8.1%	8.7%	8.6%	6.8%	5.4%	5.9%
Comparable Nordic serial acquirers HPOL.B-SE HEXPOL B	34,719	-2%	-1%	-7%	3%	5%	16.9%	16.8%	16.7%	17.1%	11.4%	11.8%	12.2%	12.5%
NDT-SE Indutrade	101,573 2,117	-7% 2%	18%	1% 0%	5% 0%	5% 0%	15.0%	14.4% 0.0%	14.8% 0.0%	15.1% 0.0%	9.0%	8.4% 0.0%	9.2% 0.0%	9.7% 0.0%
KARNEL.B-S Karnell Group B MMGR.B-SE Momentum Group B	9,065	4%	n.a. 32%	26%	6%	4%	n.a. 11.5%	11.6%	11.7%	11.8%	n.a. 7.5%	6.9%	7.3%	7.5%
NCAB-SE NCAB Grp OEM.B-SE OEM International	12,050 15,375	7% -1%	-8% n.a.	-10% n.a.	15% 5%	10% n.a.	15.6% n.a.	13.8% 14.1%	14.4% 14.0%	14.9% n.a.	9.9% n.a.	7.5% 11.1%	9.0% 11.0%	9.8% n.a.
Average Median	29,150 13,713	1% 1%	10%	3% -3%	7% 5%	6% 5%	14.8% 15.3%	14.1% 14.1%	14.3% 14.4%	14.7% 15.0%	9.4% 9.4%	9.1% 8.4%	9.7% 9.2%	9.9% 9.8%
Peer average	111,246	2%	9%	3%	6%	6%	13.4%	12.9%	13.3%	13.8%	8.9%	8.6%	9.1%	9.5%
Peer median	16,053	1%	8%	2%	5%	5%	13.8%	12.8%	13.3%	13.9%	8.8%	7.9%	9.1%	9.5%
BUFAB-SE Bufab ABGSCe	15,862	18%	3% 3%	-7% -7%	6% 9%	7% 5%	12.5% 12.0%	12.3% 12.3%	13.3% 13.4%	13.8% 14.3%	6.6% 6.6%	7.0% 6.9%	8.1% 8.4%	8.9% 9.2%
ABGSCe (adj.)			3%	-7%	9%	5%	12.9%	12.1%	13.4%	14.3%	8.1%	7.6%	9.2%	10.0%
	C (SEKm)	L3M (SEK) -3%	2023	ND/EBIT 2024e	DA 2025e	2026e	2023	ROCE 2024e	2025e	2026e	2023	FCF/Net in 2024e	come 2025e	2026e
Key C-Part distributor peers														
BOSN-CH Bossard Holding FAST-US Fastenal	18,249 460,227	-18% 11%	1.7x 0.0x	1.7x -0.1x	1.7x -0.1x	1.4x -0.2x	19% 41%	16% 38%	18% 39%	19% 39%	154% 103%	137% 87%	31% 83%	78% 81%
Average	239,238	-3%	0.9x	0.8x	0.8x	0.6x	30%	27%	28%	29%	129%	112%	57%	80%
Median	239,238	-3%	0.9x	0.8x	0.8x	0.6x	30%	27%	28%	29%	129%	112%	57%	80%
Other C-Part producers/distributors BULTEN-SE Bulten	1,471	0%	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
HWM-US Howmet Aerospace FII-FR Lisi	513,223 12,652	19% -1%	2.0x 2.7x	1.5x 2.2x	1.2x 1.9x	1.0x 1.6x	14% n.a.	18% n.a.	19% n.a.	21% n.a.	89% 12%	86% 39%	94% 55%	94% 71%
MSM-US MSC Industrial Direct A	50,055	7%	0.7x	1.0x	1.2x	1.1x	27%	22%	17%	18%	177%	120%	103%	83%
RCH-CA Richelieu Hardware VARV-IT SBE-Varvit A	16,053 11,230	-1% 1%	0.7x 0.5x	0.9x 1.0x	0.5x 1.2x	0.1x n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	n.a. n.a.	170% 62%	121% n.a.	103% n.a.	102% n.a.
SFSN-CH SFS Group	56,745	-6%	0.9x	0.7x	0.4x	0.1x	17%	n.a.	n.a.	n.a.	42%	58%	60%	69%
TRI-GB Trifast GWW-US WW Grainger	1,527 574,848	5% 11%	1.3x 0.6x	0.5x 0.5x	0.3x 0.3x	-0.1x 0.1x	6% 41%	8% 40%	10% 39%	11% 40%	717% 84%	154% 91%	206% 86%	177% 84%
Average Median	137,534 16,053	4% 1%	1.2x 0.8x	1.0x 0.9x	0.9x 0.8x	0.6x 0.1x	21% 17%	22% 20%	21% 18%	23% 20%	169% 86%	96% 91%	101% 94%	97% 84%
Comparable Nordic serial acquirers														
HPOL B-SE HEXPOL B INDT-SE Indutrade	34,719 101,573	-2% -7%	0.5x 1.4x	0.4x 1.3x	0.1x 0.8x	-0.2x 0.4x	21% 19%	19% 18%	19% 19%	18% 20%	107% 94%	88% 99%	103% 118%	100% 117%
KARNEL B-S Karnell Group B	2,117	2% 4%	n.a.	0.0x	0.0x	0.0x	n.a.	0%	0%	0%	n.a.	0%	0%	0%
MMGR.B-SE Momentum Group B NCAB-SE NCAB Grp	9,065 12,050	7%	1.5x 0.9x	1.0x 1.2x	0.5x 0.7x	0.0x 0.2x	18% 24%	19% 17%	18% 21%	17% 22%	-121% 137%	69% 95%	132% 106%	140% 110%
OEM.B-SE OEM International Average	15,375 29,150	-1% 1%	n.a. 1.0x	-0.5x 0.7x	-0.8x 0.3x	n.a. 0.1x	n.a. 21%	n.a. 18%	n.a. 19%	n.a. 19%	n.a. 54%	n.a. 88%	n.a. 115%	n.a. 117%
Median	13,713	1%	1.1x	1.0x	0.5x	0.1x	20%	19%	19%	19%	101%	91%	112%	114%
Peer average Peer median	111,246 16,053	2% 1%	1.1x 0.9x	0.9x 1.0x	0.7x 0.5x	0.4x 0.1x	22% 19%	22% 19%	22% 19%	23% 20%	130% 99%	96% 91%	99% 103%	101% 94%
BUFAB-SE Bufab	15,862	18%	2.7x	2.3x	1.8x	1.3x	14%	13%	14%	15%	180%	153%	71%	100%
ABGSCe ABGSCe (adj.)			2.7x 2.6x	2.6x 2.6x	2.0x 2.0x	1.5x 1.5x	14% 15%	13% 13%	15% 15%	16% 16%	237% 211%	236% 211%	87% 70%	110% 94%
	C (SEKm)	L3M (SEK)		EV/Sa				EV/EBIT				P/E		
	11,030,232	-3%	2023	2024e	2025e	2026e	2023	2024e	2025e	2026e	2023	2024e	2025e	2026e
Key C-Part distributor peers BOSN-CH Bossard Holding	18,249	-18%	1.9x	1.8x	1.6x	1.5x	17x	17x	13x	11x	23x	21x	17x	15x
FAST-US Fastenal Average	460,227 239,238	11% -3%	5.0x 3.5x	5.4x 3.6x	5.0x 3.3x	4.7x 3.1x	24x 20x	27x 22x	25x 19x	23x 17x	32x 27x	35x 28x	33x 25x	30x 23x
Median	239,238	-3%	3.5x	3.6x	3.3x	3.1x	20x	22x	19x	17x	27x	28x	25x	23x
Other C-Part producers/distributors BULTEN-SE Bulten	1,471	0%	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
HWM-US Howmet Aerospace FII-FR Lisi	513,223 12,652	19% -1%	3.8x 1.0x	6.4x 0.9x	6.0x 0.8x	5.4x 0.8x	21x 18x	29x 14x	26x 12x	23x 10x	29x 31x	41x 17x	35x 15x	29x 12x
MSM-US MSC Industrial Direct A	50,055	7%	1.5x	1.3x	1.3x	1.3x	12x	13x	16x	15x	16x	17x	22x	20x
RCH-CA Richelieu Hardware VARV-IT SBE-Varvit A	16,053 11,230	-1% 1%	1.4x 2.6x	1.3x 3.1x	1.1x 3.0x	1.1x n.a.	15x 15x	18x n.a.	15x n.a.	13x n.a.	22x 21x	27x 30x	21x 25x	17x n.a.
REENICH REPORT	56,745 1,527	-6% 5%	1.5x 0.5x	1.7x 0.5x	1.5x 0.5x	1.4x 0.4x	12x 11x	14x 8x	12x 6x	11x 5x	15x 46x	18x 14x	16x 10x	15x 8x
	574,848	11%	2.6x	3.1x	2.9x	2.6x	17x	20x	18x	17x	23x	27x	25x	23x
TRI-GB Trifast GWW-US WW Grainger	137,534 16,053	4% 1%	1.9x 1.5x	2.3x 1.5x	2.2x 1.4x	1.9x 1.3x	15x 15x	17x 14x	15x 15x	13x 13x	25x 22x	24x 23x	21x 22x	18x 17x
TRI-GB Trifast GWW-US WW Grainger Average			~ ~		. –									
TRI-GB Trifast GWW-US WW Grainger Average Median Comparable Nordic serial acquirers		-2% -7%	2.0x 3.2x	1.8x 3.3x	1.7x 3.1x	1.6x 2.9x	12x 22x	11x 23x	10x 21x	9x 19x	16x 33x	14x 32x	13x 29x	13x 26x
TRI-GB Trifast GWW-US WW Grainger Average Median Comparable Nordic serial acquirers HPOLLB-SE HEXPOL B INDT-SE Indutrade	34,719 101,573		n.a.	n.a.	n.a. 3.0x	n.a. 2.8x	n.a. 26x	n.a. 28x	n.a. 26x	n.a. 24x	n.a. 35x	n.a. 41x	n.a. 37x	n.a. 35x
TRI-GB Trifast GWW-US WW Grainger Average Median Comparable Nordic serial acquirers HPOLB-SE HEXPOL B INDT-SE Indutrade KARNEL-B-S Karnell Group B	101,573 2,117	2%			J.UX		26x 22x	28x 25x	26x 20x	24x 18x	35x 34x	41x 41x	37x 31x	26×
TRI-GB Trifast GWW-US WW Grainger Average Median Comparable Nordic serial acquirers HPOL.B-SE HEXPOL B INDT-SE Indutrade KARNEL.B-SKarnell Group B MMGR.B-SE Momentum Group B NCAB-SE NCAB Grp	101,573 2,117 9,065 12,050	2% 4% 7%	3.1x 3.5x	3.2x 3.4x	2.9x	2.6x								
TRI-GB Trifast GWW-US WW Grainger Average Median Comparable Nordic serial acquirers HPOLB-SE HEXPOL B INDT-SE Induitade KARINELB-SK Kamell Group B MMGR.B-SE Momentum Group B NCAB-SE NCAB Grp OCML-SE DEM International	101,573 2,117 9,065	2% 4%	3.1x			n.a.	n.a. 21x	21x 21x	19x 19x	n.a. 18x	n.a. 30x	25x 31x	24x 27x	
TRI-GB Trifast GWW-US WW Grainger Average Median Comparable Nordic serial acquirers HPOL.B-SE HEXPOL B INDT-SE Indutrade KARNEL.B-S Karnell Group B MCR-B-SE Momentum Group B NCAB-SE NCAB Grp OEM.B-SE OEM International Average	101,573 2,117 9,065 12,050 15,375	2% 4% 7% -1%	3.1x 3.5x n.a.	3.4x 2.9x	2.9x 2.7x		n.a.	21x	19x	n.a.	n.a.	25x	24x	25x
TRI-GB Trifast GWW-US WW Grainger Average Median Comparable Nordic serial acquirers HPOL.B-SE HEXPOL B INDT-SE Indutrade KARNEL.B-SKarnell Group B MMGR.B-SE Momentum Group B NCAB-SE NCAB Grp	101,573 2,117 9,065 12,050 15,375 29,150	2% 4% 7% -1% 1%	3.1x 3.5x n.a. 2.9x	3.4x 2.9x 2.9x	2.9x 2.7x 2.7x	n.a. 2.5x	n.a. 21x	21x 21x	19x 19x	n.a. 18x	n.a. 30x	25x 31x	24x 27x	25x 26x 21x
TRI-GB Trifast GWW-US WW Grainger Average Median Comparable Nordic serial acquirers HPOLB-SE HEXPOL B INDT-SE Indutrade KARNELB-SE Karnell Group B MMGR.B-SE Momentum Group B NCAB-SE OCAB Grp OEM.B-SE OEM International Average Median Peer average	101,573 2,117 9,065 12,050 15,375 29,150 13,713 111,246	2% 4% 7% -1% 1% 1% 2%	3.1x 3.5x n.a. 2.9x 3.1x 2.4x	3.4x 2.9x 2.9x 3.2x 2.7x	2.9x 2.7x 2.7x 2.9x 2.5x	n.a. 2.5x 2.7x 2.2x	n.a. 21x 22x 17x	21x 21x 23x 19x	19x 19x 20x 17x	n.a. 18x 19x 15x	n.a. 30x 34x 27x	25x 31x 32x 27x	24x 27x 29x 24x	n.a. 25x 26x 21x 20x 19x

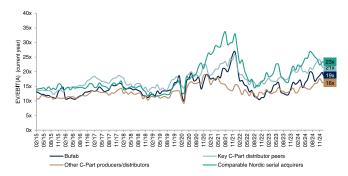
Source: ABG Sundal Collier, FactSet Estimates

Peer valuation

Peer valuation	L3M (SEK)		EV/Sal	es			EV/EBIT	(A)			P/E		
OMX Stockholm Allshare	-3%	2023	2024e	2025e	2026e	2023	2024e	2025e	2026e	2023	2024e	2025e	2026e
Bufab ABGSCe (adj.)	18%	2.1x	2.3x	2.1x	2.0x	16x	19x	16x	14x	21x	26x	20x	17x
Key C-Part distributor peers	-3%	3.5x	3.6x	3.3x	3.1x	20.4x	22x	19x	17x	27x	28x	25x	23x
Premium/discount		-40%	-35%	-36%	-36%	-21%	-11%	-15%	-17%	-24%	-9%	-21%	-24%
Implied share price		703	683	693	685	513	477	505	517	546	458	528	551
Other C-Part producers/distributors Premium/discount Implied share price	1%	1.5x 40% 252	1.5x 54% 241	1.4x 50% 252	1.3x 57% 243	15x 9% 349	14x 35% 287	15x 8% 381	13x 9% 377	22x -6% 443	23x 15% 363	22x -9% 456	17x 1% 410
Comparable Nordic serial acquirers	1%	3.1x	3.2x	2.9x	2.7x	22x	23x	20x	19x	34x	32x	29x	26x
Premium/discount		-34%	-27%	-28%	-28%	-27%	-17%	-23%	-26%	-38%	-20%	-32%	-34%
mplied share price		631	600	607	600	559	518	560	580	673	520	611	628
Peer median Premium/discount Implied share price	1%	2.3x -9% 436	2.9x -19% 534	2.7x -21% 544	1.6x 27% 316	17x -3% 400	19x 1% 412	17x -9% 462	15x -6% 448	26x -20% 519	27x -4% 436	24x -17% 504	20x -13% 478

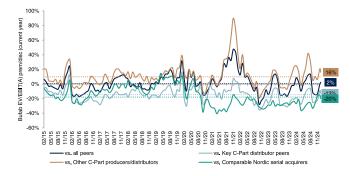
Source: ABG Sundal Collier, FactSet Estimates

Historical consensus peer median EV/EBIT(A)



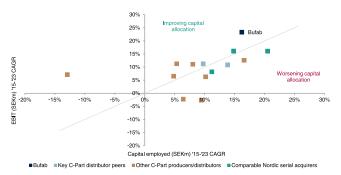
Source: ABG Sundal Collier, FactSet Estimates

Historical consensus peer median EV/EBIT(A) premium/discount



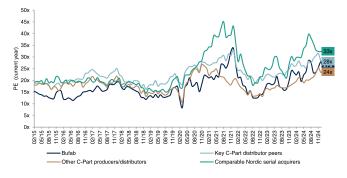
Source: ABG Sundal Collier, FactSet Estimates

Capital allocation vs. peers



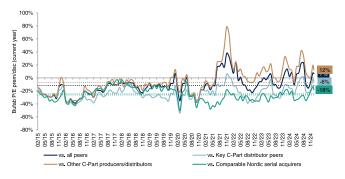
Source: ABG Sundal Collier, FactSet

Historical consensus peer median P/E (current year)



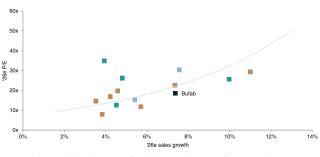
Source: ABG Sundal Collier, FactSet Estimates

Historical consensus peer median P/E premium/ discount



Source: ABG Sundal Collier, FactSet Estimates

Long-term consensus P/E vs. sales growth for Bufab and peers



Bufab Key C-Part distributor peers Other C-Part producers/distributors Comparable Nordic serial acquirers

Source: ABG Sundal Collier, FactSet Estimates

Historical consensus multiples

Date	10y median	Cons.	Prem/disc	Impl. SP	ABGSCe	Prem/disc	Impl. SP
Historical consensus	FV/Sales						
Last year	1.6x	2.2x	35%	263	2.1x	26%	287
Current year	1.5x	2.3x	57%	235	2.3x	59%	231
Current year + 1	1.4x	2.1x	57%	238	2.1x	56%	241
Current year + 2	1.3x	1.9x	53%	251	2.0x	55%	247
Historical consensus	EV/EBITA						
Last year	17x	18x	7%	353	17x	4%	366
Current year	14x	19x	34%	290	19x	36%	284
Current year + 1	13x	16x	27%	313	16x	24%	320
Current year + 2	11x	14x	23%	328	14x	20%	337
Historical consensus	P/E						
Last year	19x	24x	23%	338	26x	33%	313
Current year	17x	27x	61%	259	29x	73%	240
Current year + 1	15x	21x	43%	291	21x	43%	290
Current year + 2	14x	19x	36%	306	19x	36%	306

Historical consensus P/E

Source: ABG Sundal Collier Estimates, FactSet Estimates

Historical consensus EV/EBITA





Source: ABG Sundal Collier Estimates, FactSet Estimates

Source: ABG Sundal Collier Estimates, FactSet Estimates

DCF (organic)

Discount rate 10.5%	Perpetual growth rate		3.0% Ca	sh/Sales req	uirement	4.5%									
Period	Q	4'24	Q4'24	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2043	Exit
Sales			1,865	8,751	9,189	9,649	10,131	10,637	11,169	11,728	12,314	12,930	13,318	17,377	
growth			-4.0%	8.9%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	3.0%	3.0%	
Net income			111	733	849	907	967	1,030	1,098	1,201	1,296	1,375	1,419	1.878	
margin			5.9%	8.4%	9.2%	9.4%	9.5%	9.7%	9.8%	10.2%	10.5%	10.6%	10.7%	10.8%	
Operating cash flow			366	717	1,018	1,082	1,149	1,219	1,292	1,360	1,436	1,523	1,659	2,210	
Capital expenditures			(15)	(79)	(83)	(87)	(91)	(96)	(101)	(106)	(111)	(116)	(120)	(156)	
FCF			351	638	935	995	1,058	1,123	1,192	1,255	1,325	1,406	1,539	2,053	
Amortisation of lease liabilities			(35)	(128)	(140)	(151)	(161)	(172)	(182)	(192)	(203)	(214)	(225)	(309)	
Lease adj. FCF			316	511	796	845	896	951	1,010	1,063	1,123	1,193	1,314	1,744	
FCF/Net income lease adj.		:	285.2%	69.6%	93.7%	93.2%	92.7%	92.3%	92.0%	88.5%	86.7%	86.8%	92.6%	92.9%	
Other investing cash flow			(494)	-	-	-	-	-	-	-	-	-	-	-	
Other financial activities ex. divider	nds		127	(63)	(63)	-	-	-	-	-	-	-	-	-	
Net cash flow ex. dividends			(51)	447	732	845	896	951	1,010	1,063	1,123	1,193	1,314	1,744	
Decrease (increase) in cash ba l an	e requirement (206)	· -	(32)	(20)	(21)	(22)	(23)	(24)	(25)	(26)	(28)	(17)	(23)	
Net cash flow to equity	(206)	(51)	415	712	824	875	929	986	1,037	1,096	1,165	1,297	1,721	23,636
Shares outstanding		38	38	38	38	38	38	38	38	38	38	38	38	38	38
Vinority interest	(0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Diluted net cash flow to commor		206)	(51)	415	712	824	875	929	986	1,037	1,096	1,165	1,297	1,721	23,636

Intrinsic value		Market value		Rate of return					
Equity value	11,391	Market cap	15,769	Current share price	416.20				
Less: cash, S&P	156	Less: cash, S&P	156	Fair share price	300.65				
Plus: debt	3,198	Plus: debt	3,198	Upside/downside	-28%				
Plus: minority interest	-	Plus: minority interest	-	IRR	8%				
Enterprise value	14,433	Enterprise value	18,812						
Equity value/share	301	Equity value/share	416						

Source: ABG Sundal Collier Estimates

DCF sensitivity table (organic)

(SEK/share)				Discount rate)	
		12.5%	11.5%	10.5%	10.0%	9.5%
Perpetual	1.0%	222	250	284	305	328
growth	2.0%	225	255	292	314	339
rate	3.0%	229	260	301	325	354
	3.5%	231	264	306	332	363
	4.0%	234	268	312	340	373

Source: ABG Sundal Collier Estimates

DCF (M&A)

Additional assumptions Lease adj. ND/EBITDA target	0.5%													
Cost of debt	2.5x 4.8% Acquisition EV/I 4.8%	EBITA multip	e		cquisition EBI cquisition leas		ΓA		cquisition leas ividends/lease	se adj. FCF/El e adj. FCF	BITA	64% 36%		
Period	Q4'24	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2043	Exit
Organic net sales		8,036	8,751	9,189	9,649	10,131	10,637	11,169	11,728	12,314	12,930	13,318	17,377	
Organic EBITDA		1,195	1,385	1,535	1,623	1,715	1,812	1,915	2,022	2,136	2,256	2,331	3,059	
Organic lease amortisation		(140)	(128)	(140)	(151)	(161)	(172)	(182)	(192)	(203)	(214)	(225)	(309)	
Organic lease adj. EBITDA		1,055	1,258	1,395	1,472	1,554	1,641	1,733	1,830	1,933	2,043	2,106	2,750	
Organic lease adj. D/EBITA		6.9%	7.0%	6.3%	6.1%	5.9%	5.8%	5.7%	5.6%	5.5%	5.4%	5.5%	5.6%	
Organic EBITA		987	1,175	1,312	1,388	1,467	1,551	1,640	1,734	1,833	1,937	1,995	2,603	
Organic EBITA growth rate		-5.4%	19.1%	11.7%	5.7%	5.7%	5.7%	5.7%	5.7%	5.7%	5.7%	3.0%	3.0%	
Organic lease adj. FCF		1,160	511	796	845	896	951	1,010	1,063	1,123	1,193	1,314	1,744	
Organic lease adj. FCF/EBITA		117.6%	43.5%	60.6%	60.9%	61.1%	61.3%	61.6%	61.3%	61.3%	61.6%	65.9%	67.0%	
Organic dividends		(189)	(193)	(257)	(297)	(317)	(338)	(361)	(384)	(420)	(453)	(481)	(637)	
Organic dividends/lease adj. FCF		-16.3%	37.8%	-32.3%	-35.2%	-35.4%	-35.6%	-35.7%	-36.2%	-37.4%	-38.0%	-36.6%	-36.5%	
Organic IB debt excl. leasing	2.688	2,688	2,624	2,561	2.561	2.561	2,561	2,561	2,561	2,561	2,561	2.561	2.561	
Organic cash	156	155	409	885	1,433	2,012	2,625	3,274	3,952	4,655	5,394	6,227	15,043	
Organic lease adj. ND/EBITDA		2.4x	1.8x	1.2x	0.8x	0.4x	0.0x	-0.4x	-0.8x	-1.1x	-1.4x	-1.7x	-4.5x	
Net debt target		2,707	3.645	4.485	5,177	5.973	6.887	7,936	9,136	10,509	12,083	13,483	35.606	
Cash reserve target	362	371	457	539	623	719	830	957	1,103	1,270	1,462	1,637	4,408	
Debt target		3,078	4,102	5,024	5,800	6,692	7,717	8,893	10,239	11,780	13,545	15,119	40,013	
Net debt	2,326	2,707	3,645	4,485	5,177	5.973	6.887	7,936	9,136	10,509	12,083	13,483	35,606	
Cash	362	371	457	539	623	719	830	957	1,103	1,270	1,462	1,637	4,408	
Debt	2,688	3,078	4,102	5,024	5,800	6,692	7,717	8,893	10,239	11,780	13,545	15,119	40,013	
Dividends		115	205	336	384	440	504	578	659	753	863	990	2,535	
M&A headroom		214	1.295	1.426	1.363	1.564	1.795	2.058	2.350	2.688	3.081	3,129	8.042	
Cash used		(176)	208	440	587	672	770	882	1,004	1,147	1,315	1,555	3,974	
Debt used		390	1,087	986	776	892	1,025	1,176	1,346	1,541	1,766	1,574	4,069	
Acquired EBITA organic growth rate		-5.9%	4.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	3.0%	3.0%	
Total acquired EBITA		27	190	377	567	791	1,054	1,364	1,726	2,149	2,641	3,112	10,878	
Total acquired lease adj. FCF		(1)	52	126	211	312	433	577	746	945	1,178	1,405	5.219	70,893
Net cash flow to equity	(206)	115	205	336	384	440	504	578	659	753	863	990	2,535	94,529
Post M&A lease adj. ND/EBITDA		2.5x	2.5x	2.5x	2.5x	2.5x	2.5x	2.5x	2.5x	2.5x	2.5x	2.5x	2.5x	
Shares outstanding	38	38	38	38	38	38	38	38	38	38	38	38	38	38
Minority interest	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Diluted net cash flow to common	(206)	115	205	336	384	440	504	578	659	753	863	990	2,535	94,529
Intrinsic value	Market value			R	ate of return									
Equity value 20,094	Market cap		15,769	C	urrent share p	rice	416.20							
Less: cash, S&P 156	Less: cash, S&F	5	156	Fa	air share price		530.37							
Plus: debt 3,198	Plus: debt		3,198		pside/downsid	le	27%							
Plus: minority interest	Plus: minority in	terest	-	IF	R		12%							
Enterprise value 23,137	Enterprise value		18,812											
Equity value/share 530	Equity value/sh	nare	416											

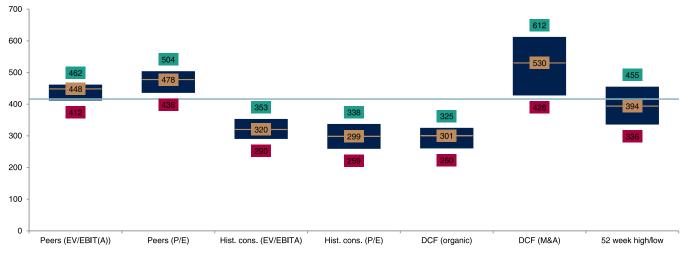
Source: ABG Sundal Collier Estimates

DCF sensitivity table (M&A)

(SEK/share)		Cost of debt											
		6.8%	5.8%	4.8%	4.3%	3.8%							
Acquisition	7.0x	584	655	733	775	820							
EV/EBITA	7.5x	498	552	612	645	678							
multiple	8.0x	438	482	530	556	583							
	9.0x	361	393	428	446	465							
	10.0x	314	340	367	381	395							

Source: ABG Sundal Collier Estimates

Valuation summary



Source: ABG Sundal Collier Estimates

Footnote: We consider the peer-multiple and M&A-DCF valuation methods to be the most appropriate methods for Bufab.

Implied fair valuation multiples

Implied fair valuation multiples											
2024e	EV/Sales	EV/EBITA	P/E	SP							
Peers (EV/EBIT(A))	2.5x	20x	27x	441							
Peers (P/E)	2.6x	22x	29x	473							
Hist. cons. (EV/EBITA)	1.9x	16x	20x	321							
Hist cons (P/E)	1.8x	15x	19x	298							
DCF (organic)	1.8x	15x	19x	301							
DCF (M&A)	2.9x	24x	33x	530							
Median	2 <u>.</u> 2x	18x	24x	381							
52 week average	2.2x	18x	24x	394							

Source: ABG Sundal Collier Estimates

Footnote: We consider the peer-multiple and M&A-DCF valuation methods to be the most appropriate methods for Bufab.

Income Statement (SEKm)	2017	2018	2019	2020	2021	2022	2023	2024e	2025e	2026e
Sales	3,201	3,786	4,348	4,756	5,878	8,431	8,680	8,036	8,751	9,189
COGS	-2,284	-2,698	-3,165	-3,504	-4,240	-6,042	-6,186	-5,625	-6,055	-6,332
	-2,204 917	1,088	1,183		1,638		-0,180 2,494	2,411	2,696	-0,332 2,857
Gross profit	-570	-678	-670	1,252 -617	-780	2,389 -1,219	2,494 -1,243	-1,216	2,696 -1,310	-1,322
Other operating items	-370 347	-078 410	-670 513	-017 635	-780 858	-1,219 1,170	-			-1,322 1,535
EBITDA	-36	-43	-130		-163		1,251	1,195	1,385 -210	-222
Depreciation and amortisation			-130 -84	-153	-103	-180	-208	-208		-222
of which leasing depreciation	0 311	0 367		-99	-101 695	-115 990	-138	-146	-155	
EBITA			383	482			1,043	987	1,175	1,312
EO Items	-2	-2	-12	22	-41	-116	-75	13	0	0
Impairment and PPA amortisation	-7	-9 250	-15	-30	-31	-60	-69	-68	-68	-68
EBIT	304	358	368	452	664	930	974	919	1,107	1,244
Net financial items	-26	-29	-42	-60	-49	-102	-219	-199	-149	-135
Pretax profit	278	329	326	392	615	828	755	720	959	1,110
Tax	-65	-74	-73	-92	-145	-218	-181	-169	-225	-261
Net profit	213	255	253	300	470	610	574	551	733	849
Minority interest	0	0	0	0	0	0	0	0	0	0
Net profit discontinued	0	0	0	0	0	0	0	0	0	0
Net profit to shareholders	213	255	253	300	470	610	574	551	733	849
EPS	5.61	6.79	6.77	8.04	12.57	16.23	15.17	14.54	19.36	22.41
EPS adj.	5.83	7.07	7.42	8.41	14.26	20.30	18.57	16.10	21.15	24.20
Total extraordinary items after tax	-2	-2	-9	17	-33	-92	-60	9	0	0
Leasing payments	0	0	-11	-12	-124	-139	-167	-159	-145	-159
Tax rate (%)	23.4	22.5	22.4	23.5	23.6	26.3	24.0	23.5	23.5	23.5
Gross margin (%)	28.6	28.7	27.2	26.3	27.9	28.3	28.7	30.0	30.8	31.1
EBITDA margin (%)	10.8	10.8	11.8	13.4	14.6	13.9	14.4	14.9	15.8	16.7
EBITA margin (%)	9.7	9.7	8.8	10.1	11.8	11.7	12.0	12.3	13.4	14.3
EBIT margin (%)	9.5	9.5	8.5	9.5	11.3	11.0	11.2	11.4	12.7	13.5
Pre-tax margin (%)	8.7	8.7	7.5	8.2	10.5	9.8	8.7	9.0	11.0	12.1
Net margin (%)	6.7	6.7	5.8	6.3	8.0	7.2	6.6	6.9	8.4	9.2
Growth Rates y-o-y	-	-	-	-	-	-	-	-	-	-
Sales growth (%)	12.4	18.3	14.8	9.4	23.6	43.4	3.0	-7.4	8.9	5.0
EBITDA growth (%)	10.2	18.2	25.1	23.8	35.1	36.4	6.9	-4.5	15.9	10.8
EBITA growth (%)	12.3	18.0	4.4	25.8	44.2	42.4	5.4	-5.4	19.1	11.7
EBIT growth (%)	11.8	17.8	2.8	22.8	46.9	40.1	4.7	-5.6	20.5	12.4
Net profit growth (%)	30.7	19.7	-0.8	18.6	56.7	29.8	-5.9	-4.0	33.1	15.7
EPS growth (%)	30.8	21.0	-0.3	18.8	56.3	29.1	-6.5	-4.2	33.2	15.7
Profitability	-	-	-	-	-	-	-	-	-	-
ROE (%)	15.7	16.9	15.1	16.3	21.8	22.5	17.8	15.2	17.9	18.1
ROE adj. (%)	16.3	17.6	16.6	17.0	24.8	28.2	21.8	16.9	19.5	19.5
ROCE (%)	12.4	13.0	10.8	11.6	15.5	16.0	13.9	13.2	15.1	15.9
ROCE adj. (%)	12.8	13.4	11.6	11.8	17.2	19.0	16.0	14.0	16.1	16.7
ROIC (%)	10.4	10.9	9.0	10.1	13.5	13.0	11.6	11.0	12.8	13.9
ROIC adj. (%)	10.5	11.0	9.3	9.7	14.3	14.6	12.5	10.9	12.8	13.9
Adj. earnings numbers	-	-	-	-	-	-	_	-	-	-
EBITA adj.	313	369	395	460	736	1,106	1,118	974	1,175	1,312
EBITA adj. margin (%)	9.8	9.7	9.1	9.7	12.5	13.1	12.9	12.1	13.4	14.3
EBIT adj.	306	360	380	430	705	1,046	1,049	906	1,107	1,244
EBIT adj. margin (%)	9.6	9.5	8.7	9.0	12.0	12.4	12.1	11.3	12.7	13.5
	•••		•							

Source: ABG Sundal Collier, Company Data

Cash Flow (SEKm)	2017	2018	2019	2020	2021	2022	2023	2024e	2025e	2026e
EBITDA	347	410	513	635	858	1,170	1,251	1,195	1,385	1,535
Net financial items	-26	-29	-42	-60	-49	-102	-219	-199	-149	-135
Paid tax	-68	-93	-79	-89	-137	-236	-178	-183	-225	-261
Non-cash items	3	12	5	-5	42	127	82	-19	22	23
Cash flow before change in WC	256	300	397	481	714	959	936	793	1,033	1,162
Change in working capital	-105	-169	-10	90	-542	-1,006	510	580	-316	-145
Operating cash flow	151	131	387	571	172	-47	1,446	1,373	717	1,018
Capex tangible fixed assets	-61	-74	-56	-61	-3	-60	-78	-64	-61	-64
Capex intangible fixed assets	0	-4	-11	-5	-31	-6	-8	-9	-18	-18
Acquisitions and Disposals	-132	-98	-543	-23	-301	-1,016	-648	-593	0	0
Free cash flow	-42	-45	-223	482	-163	-1,129	712	707	638	935
Dividend paid	-76	-85	-94	0	-103	-140	-180	-189	-193	-257
Share issues and buybacks	-31	-37	-31	10	15	7	-2	0	0	0
Leasing liability amortisation	0	0	0	0	-111	-125	-150	-140	-128	-140

Goodwill 1,054 1,096 1,771 1,677 1,994 2,857 2,842 3,310 3,310 3,310 Other intangible assets 80 83 263 216 306 516 447 465 406 34 Tangible fixed assets 12 251 244 230 252 226 195 54 Total other fixed assets 1,321 1,421 2,704 2,478 2,921 4,117 4,090 4,504 4,480 4,45 Inventories 1,093 1,315 1,494 1,316 2,140 3,449 2,857 2,491 2,800 2,494 Receivables 671 727 730 772 1,072 1,385 183 188 198 20 Cash and liquid assets 120 1,44 216 292 233 3,212 4,383 4,99 Minority 0 0 0 0 0 0 0 0 0 <t< th=""></t<>
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Total assets 3,274 3,694 5,251 4,991 6,573 9,436 8,600 8,503 9,157 9,81 Shareholders equity 1,416 1,600 1,750 1,929 2,377 3,036 3,418 3,821 4,383 4,99 Minority 0
Shareholders equity 1,416 1,600 1,750 1,929 2,377 3,036 3,418 3,821 4,383 4,99 Minority 0
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Accounts payable39543541045481576962160365668Other current liabilities2262493094035621,17774369274677Total liabilities and equity3,2743,6945,2514,9916,5739,4368,6008,5039,1579,811Net IB debt1,0151,1772,0691,5482,0033,7623,3993,0732,8022,30Net IB debt excl. pension debt9821,1422,0321,5101,9623,7303,3643,0442,7732,27Net IB debt excl. leasing1,0151,1771,6671,2221,6213,2742,8612,5622,2441,70Capital employed2,5512,9214,0353,7694,6737,1207,0357,0487,5958,19Capital invested2,4312,7773,8193,4774,3806,7986,8176,8937,1857,30Working capital1,2121,4451,6121,3641,9823,0512,9282,5492,8653,01EV breakdownMarket cap. diluted (m)15,72315,59415,46815,51715,60315,65615,76915,76915,76915,76915,76915,76915,76915,76915,76915,76915,76915,76915,76915,76915,769<
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Market cap. diluted (m) 15,723 15,594 15,468 15,517 15,603 15,656 15,769
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participations EV 16,738 16,771 17,537 17,065 17,606 19,418 19,168 18,841 18,571 18,07 Total assets turnover (%) 104.5 108.7 97.2 92.9 101.7 105.3 96.3 94.0 99.1 96.3
EV16,73816,77117,53717,06517,60619,41819,16818,84118,57118,07Total assets turnover (%)104.5108.797.292.9101.7105.396.394.099.196.3
Total assets turnover (%) 104.5 108.7 97.2 92.9 101.7 105.3 96.3 94.0 99.1 96.3
Working capital/sales (%) 34.8 35.1 35.2 31.3 28.5 29.8 34.4 34.1 30.9 32.
Financial risk and debt service
Net debt/equity (%) 71.7 73.6 118.2 80.2 84.3 123.9 99.4 80.4 63.9 46.
Net debt / market cap (%) 6.5 7.5 13.4 10.0 12.8 24.0 21.6 19.5 17.8 14.
Equity ratio (%) 43.2 43.3 33.3 38.6 36.2 32.2 39.7 44.9 47.9 50.1
Net IB debt adj. / equity (%) 71.7 73.6 118.2 80.2 84.3 123.9 99.4 80.4 63.9 46.
Current ratio 2.89 3.00 3.20 2.90 2.48 1.94 3.02 2.80 3.05 3.3
EBITDA/net interest 17.4 17.8 11.2 11.3 21.5 10.9 5.8 6.1 9.6 11.
Net IB debt/EBITDA (x) 2.9 2.9 4.0 2.4 2.3 3.2 2.7 2.6 2.0 1. Net IB debt/EBITDA lease adj. (x) 2.9 2.9 3.2 2.0 2.1 2.9 2.5 2.5 1.8 1.
Net IB debt/EBITDA lease adj. (x) 2.9 2.9 3.2 2.0 2.1 2.9 2.5 2.5 1.8 1. Interest coverage 14.9 14.2 7.9 8.2 17.0 8.5 4.6 4.8 7.9 9.
Source: ABG Sundal Collier, Company Data
Share Data (SEKm) 2017 2018 2019 2020 2021 2022 2023 2024e 2025e 2026
Share Data (SERII) 2017 2018 2019 2020 2021 2022 2023 2024 2026 2026 Actual shares outstanding 38 37 37 37 38
Actual shares outstanding 36 37 37 37 36 38
All additional shares -0 -0 -0 0 0 0 0 -0 0
Actual dividend per share 2.25 2.50 0.00 2.75 3.75 4.75 5.00 5.09 6.78 7.8
Source: ABG Sundal Collier, Company Data
Valuation and Ratios (SEKm) 2017 2018 2019 2020 2021 2022 2023 2024e 2025e 2026
Shares outstanding adj. 38 37 37 37 38
Shares outstanding adj. 36 37 37 37 38
EPS 5.61 6.79 6.77 8.04 12.57 16.23 15.17 14.54 19.36 22.4
EPS 5.61 6.79 6.77 8.04 12.57 16.23 15.17 14.54 19.36 22.4 Dividend per share 2.25 2.50 0.00 2.75 3.75 4.75 5.00 5.09 6.78 7.8
Dividend per share 2.25 2.50 0.00 2.75 3.75 4.75 5.00 5.09 6.78 7.8
Dividend per share 2.25 2.50 0.00 2.75 3.75 4.75 5.00 5.09 6.78 7.8 EPS adj. 5.83 7.07 7.42 8.41 14.26 20.30 18.57 16.10 21.15 24.22

Valuation and Ratios (SEKm)	2017	2018	2019	2020	2021	2022	2023	2024e	2025e	2026e
Share price	416.20	416.20	416.20	416.20	416.20	416.20	416.20	416.20	416.20	416.20
Market cap. (m)	15,723	15,594	15,468	15,517	15,603	15,656	15,769	15,769	15,769	15,769
Valuation	-	-	-	-	-	-	-	-	-	-
P/E (x)	74.2	61.3	61.5	51.8	33.1	25.6	27.4	28.6	21.5	18.6
EV/sales (x)	5.23	4.43	4.03	3.59	3.00	2.30	2.21	2.34	2.12	1.97
EV/EBITDA (x)	48.2	40.9	34.2	26.9	20.5	16.6	15.3	15.8	13.4	11.8
EV/EBITA (x)	53.8	45.7	45.8	35.4	25.3	19.6	18.4	19.1	15.8	13.8
EV/EBIT (x)	55.1	46.8	47.7	37.8	26.5	20.9	19.7	20.5	16.8	14.5
Dividend yield (%)	0.5	0.6	0.0	0.7	0.9	1.1	1.2	1.2	1.6	1.9
FCF yield (%)	-0.3	-0.3	-1.4	3.1	-1.0	-7.2	4.5	4.5	4.0	5.9
Le. adj. FCF yld. (%)	-0.3	-0.3	-1.4	3.1	-1.8	-8.0	3.6	3.6	3.2	5.0
P/BVPS (x)	11.10	9.75	8.84	8.04	6.56	5.16	4.61	4.13	3.60	3.15
P/BVPS adj. (x)	55.75	37.04	-54.47	431.02	202.64	-46.46	122.24	345.38	23.63	11.74
P/E adj. (x)	71.3	58.8	56.1	49.5	29.2	20.5	22.4	25.8	19.7	17.2
EV/EBITA adj. (x)	53.5	45.5	44.4	37.1	23.9	17.6	17.1	19.3	15.8	13.8
EV/EBIT adj. (x)	54.7	46.6	46.2	39.7	25.0	18.6	18.3	20.8	16.8	14.5
EV/CE (x)	6.6	5.7	4.3	4.5	3.8	2.7	2.7	2.7	2.4	2.2
Investment ratios	-	-	-	-	-	-	-	-	-	-
Capex/sales (%)	1.9	2.1	1.5	1.4	0.6	0.8	1.0	0.9	0.9	0.9
Capex/depreciation	1.7	1.8	1.5	1.2	0.5	1.0	1.2	1.2	1.4	1.3

Source: ABG Sundal Collier, Company Data

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	% of	% of	% of		
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HOLD	29.92%	4%	3.60%		
SELL	3.77%	0%	0.00%		

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