

# **Ambu**

## 20% is the magic number

- Ambu could credibly take the scope story to the next level
- Looks like a longer term +20% EBIT grower
- Attractive price-to-growth at 35x '25/26e P/E, BUY.

#### The Force Awakens

The CMD showed a confident Ambu that is preparing to take the single-use endoscope story to the next level. Management has mainly focused so far on selling inexpensive products, filling stop-gap roles in hospitals, with safety benefits from lower disease transmission risks. This story has led Ambu to a ~25% market penetration in bronchoscopy, but has somewhat limited its ability to take the business to the next level. Management is increasingly focused on selling broader scope solutions to hospitals, bringing more attention to the improved efficiency and economics of single-use scopes, and simply getting closer to its customers. We believe this is a sound strategy for a +60% market share leader with superior production unit costs and scalability, as well as significant first-mover advantages. Ambu sees a possible path towards 70% penetration of the single-use scope market.

#### 20% EBIT growth is the "magic number"

Management extended its current 2027/28 strategy period by two years, showing a business model that looks set to deliver attractive 11-13% organic growth and a "+20% EBIT margin" at the end of the period, which may even hold upside. Ambu aims for a 15-20% organic revenue growth profile in Endoscopes, in a market growing at +20%, and with Group margins growing +100bp per year. The CFO sees EBIT growing at a CAGR of 20% through the period.

#### Earnings growth to overpower, undemanding P/E multiple

We make no changes to our estimates, with Ambu maintaining its full year 2024/25 guidance that includes a broad implicit Q4 margin range. However, the very attractive multi-year growth case clearly stands intact. With a +20% long-term EBIT growth profile Ambu is trading at undemanding price-to-growth, at 35x '25/26e P/E. BUY, TP DKK 125.

## Reason: Company event





#### Healthcare

Estimate changes (%)

|                            | 20256 | 20266 | 2027e |
|----------------------------|-------|-------|-------|
| Sales                      | 0.0   | 0.0   | 0.0   |
| EBIT                       | 0.0   | 0.0   | 0.0   |
| EPS                        | 0.0   | 0.0   | 0.0   |
| Source: ARG Sundal Collier |       |       |       |

#### AMBU.B-DK/AMBUB DC

| Share price (DKK)    | 1/10/2025 | 101.20 |
|----------------------|-----------|--------|
| Target price         |           | 125.00 |
|                      |           |        |
|                      |           |        |
| MCap (DKKm)          |           | 27,253 |
| MCap (EURm)          |           | 3,650  |
| No. of shares (m)    |           | 235.0  |
| Free float (%)       |           | 60.6   |
| Av. daily volume (k) |           | 952    |

Next event Q4 Report 5 November 2025

#### **Performance**



Analyst: morten.larsen@abgsc.dk, +45 35 46 30 13

Source: ABG Sundal Collier, Company Data

| DKKm                 | 2023  | 2024  | 2025e | 2026e | 2027e |
|----------------------|-------|-------|-------|-------|-------|
| Sales                | 4,775 | 5,391 | 6,090 | 6,706 | 7,383 |
| EBITDA               | 638   | 920   | 1,217 | 1,327 | 1,560 |
| EBITDA margin (%)    | 13.4  | 17.1  | 20.0  | 19.8  | 21.1  |
| EBIT adj.            | 320   | 982   | 921   | 1,006 | 1,211 |
| EBIT adj. margin (%) | 6.7   | 18.2  | 15.1  | 15.0  | 16.4  |
| Pretax profit        | 210   | 300   | 811   | 996   | 1,201 |
| EPS                  | 0.65  | 0.88  | 2.45  | 2.92  | 3.52  |
| EPS adj.             | 0.73  | 2.86  | 2.67  | 2.92  | 3.52  |
| Sales growth (%)     | 7.4   | 12.9  | 13.0  | 10.1  | 10.1  |
| EPS growth (%)       | 76.3  | 36.7  | nm    | 19.2  | 20.6  |

|                        | 2025e | 2026e | 2027e |
|------------------------|-------|-------|-------|
| P/E (x)                | 41.4  | 34.7  | 28.8  |
| P/E adj. (x)           | 37.9  | 34.7  | 28.8  |
| P/BVPS (x)             | 4.39  | 3.95  | 3.53  |
| EV/EBITDA (x)          | 21.7  | 19.6  | 16.3  |
| EV/EBIT adj. (x)       | 28.7  | 25.8  | 21.0  |
| EV/sales (x)           | 4.34  | 3.88  | 3.45  |
| ROE adj. (%)           | 14.1  | 12.0  | 13.0  |
| Dividend yield (%)     | 0.4   | 0.0   | 0.0   |
| FCF yield (%)          | 2.1   | 1.9   | 2.3   |
| Le. adj. FCF yld. (%)  | 2.1   | 1.9   | 2.3   |
| Net IB debt/EBITDA (x) | -0.4  | -0.7  | -1.0  |
| Le. adj. ND/EBITDA (x) | -0.9  | -1.1  | -1.3  |

## **Company description**

Ambu, a global medical device company, focuses on single-use products with core competencies in anaesthesia, volume production of lower-value production, an efficient sales force and a streamlined back office organisation. It has a track record of innovation via simplifying expensive multiple-use products into simple single-use products. Core products are laryngeal masks, electrodes, diagnostic needles and the aScope. Ambu has 2,300 employees worldwide. Malaysia is the main production hub. Direct sales organisations are in 13 countries, mostly Western Europe and the US, while Ambu uses distributors in 77 other countries.

Sustainability information

## **Risks**

Our main worries for Ambu are 1) that the medical industry is pushing single-use adoption back, especially in colonoscopy, 2) that new companies are entering the single-use market with competitive prices, 3) that Ambu's high valuation leaves little room for missteps or delays in its product rollout, 4) that delayed FDA approvals could cause a product launch bottleneck and 5) potential quality control growing pains at new factories if demand accelerates faster than anticipated.

Table 1 - Ambu 12 month forward P/E vs peers (FactSet Consensus)



Source: FactSet

Table 2 - Ambu FY P&L estimates

|                           |         |         |         |         | 1      | NEW    |        |        |
|---------------------------|---------|---------|---------|---------|--------|--------|--------|--------|
| (DKKm)                    | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 24/25e | 25/26e | 26/27e | 27/28e |
|                           |         |         |         |         |        |        |        |        |
| Sales                     | 4,013   | 4,444   | 4,775   | 5,391   | 6,090  | 6,706  | 7,383  | 8,051  |
| Organic growth            | 16.0%   | 4.3%    | 7.8%    | 13.8%   | 14.0%  | 11.1%  | 10.1%  | 9.1%   |
| Endoscopy Solutions       | 2,168   | 2,324   | 2,687   | 3,190   | 3,680  | 4,188  | 4,764  | 5,354  |
| Organic growth            | 30.5%   | 0.8%    | 15.1%   | 19.7%   | 16.6%  | 15.0%  | 13.8%  | 12.4%  |
| Pulmonology               |         | 1447    | 1487    | 1645    | 1826   | 1972   | 2150   | 2321   |
| Organic growth            |         |         | 1.5%    | 11.7%   | 12.0%  | 10.0%  | 9.0%   | 8.0%   |
| URO, ENT & GI             |         | 877     | 1200    | 1545    | 1854   | 2216   | 2614   | 3033   |
| Organic growth            |         |         | 37.5%   | 29.6%   | 21.5%  | 20.0%  | 18.0%  | 16.0%  |
| A&PM                      |         |         |         |         | 2,410  | 2,518  | 2,619  | 2,697  |
| Organic growth            |         |         |         |         | 10.2%  | 5.0%   | 4.0%   | 3.0%   |
| Anaesthesia               | 997     | 1,126   | 1.093   | 1.155   | 1,259  | 1,316  | 1.368  | 1,409  |
| Organic growth            | -2.0%   | 4.6%    | -1.5%   | 6.7%    | 10.0%  | 5.0%   | 4.0%   | 3.0%   |
| Patient monitoring        | 848     | 994     | 995     | 1,046   | 1,151  | 1,202  | 1,250  | 1,288  |
| Organic growth            | 9.0%    | 12.7%   | 1.5%    | 5.5%    | 10.5%  | 5.0%   | 4.0%   | 3.0%   |
| Gross Profit              | 2,503   | 2,554   | 2,713   | 3,201   | 3,666  | 4,077  | 4,525  | 4,976  |
| margin                    | 62.4%   | 57.5%   | 56.8%   | 59.4%   | 60.2%  | 60.8%  | 61.3%  | 61.8%  |
| EBIT before special items | 340     | 122     | 302     | 645     | 846    | 1,006  | 1,211  | 1,425  |
| margin                    | 8.5%    | 2.7%    | 6.3%    | 12.0%   | 13.9%  | 15.0%  | 16.4%  | 17.7%  |
| Special items             | -       | (148)   | (8)     | (334)   | -      | -      | -      | -      |
| EBIT, reported            | 340     | (26)    | 294     | 311     | 846    | 1,006  | 1,211  | 1,425  |
| margin                    | 8.5%    | -0.6%   | 6.2%    | 5.8%    | 13.9%  | 15.0%  | 16.4%  | 17.7%  |
| Net profit                | 247     | 93      | 168     | 235     | 652    | 777    | 937    | 1,104  |
| EPS                       | 1.0     | 0.4     | 0.6     | 0.9     | 2.45   | 2.92   | 3.52   | 4.14   |

Source: ABG Sundal Collier

Table 3 - Ambu quarters

| (DKKm)                  | Q1 22/23 | Q2 22/23 | Q3 22/23 | Q4 22/23 | Q1'23/24 | Q2'23/24 | Q3'23/24 | Q4'23/24 | Q1'24/25 | Q2'24/2 <u>5</u> | Q3'24/25 | Q4'24/25e |
|-------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|------------------|----------|-----------|
| Sales                   | 1,132    | 1,189    | 1,195    | 1,259    | 1,254    | 1,367    | 1,383    | 1,387    | 1,510    | 1,554            | 1,507    | 1,519     |
| Growth, reported        | 10%      | 6%       | 6%       | 8%       | 11%      | 15%      | 16%      | 10%      | 20%      | 14%              | 9%       | 9%        |
| Organic growth          | 4%       | 5%       | 8%       | 15%      | 14%      | 15%      | 15%      | 11%      | 19%      | 12%              | 12%      | 13%       |
| Currency                | 6%       | 2%       | -2%      | -6%      | -4%      | -1%      | 1%       | 0%       | 1%       | 2%               | -3%      | -4%       |
| Endoscopy Solutions     | 617      | 663      | 684      | 723      | 748      | 807      | 813      | 822      | 910      | 929              | 916      | 925       |
| Organic growth          | 3%       | 11%      | 23%      | 23%      | 25%      | 22%      | 18%      | 14%      | 21%      | 13%              | 16%      | 17%       |
| Pulmonology             | 346      | 378      | 373      | 390      | 398      | 427      | 410      | 410      | 472      | 469              | 446      | 439       |
| Organic growth          | -17%     | -3%      | 16%      | 16%      | 18%      | 14%      | 10%      | 6%       | 18%      | 9%               | 11%      | 11%       |
| URO, ENT & GI           | 271      | 285      | 311      | 333      | 350      | 380      | 403      | 412      | 438      | 460              | 470      | 486       |
| Organic growth          | 47%      | 36%      | 33%      | 37%      | 34%      | 33%      | 28%      | 25%      | 24%      | 18%              | 21%      | 23%       |
| Anaest. & Patient Moni. |          |          |          |          | 506      | 560      | 570      | 565      | 600      | 625              | 591      | 594       |
| Organic growth          |          |          |          |          | 1%       | 7%       | 11%      | 6%       | 18%      | 10%              | 6%       | 8%        |
| Anaesthesia             | 273      | 264      | 271      | 285      | 268      | 287      | 304      | 296      | 318      | 326              | 304      | 311       |
| Organic growth          | 4%       | -11%     | -7%      | 7%       | 2%       | 9%       | 11%      | 5%       | 18%      | 11%              | 4%       | 8%        |
| Patient monitoring      | 242      | 262      | 240      | 251      | 238      | 273      | 266      | 269      | 282      | 299              | 287      | 283       |
| Organic growth          | 6%       | 8%       | -7%      | -3%      | 0%       | 5%       | 11%      | 7%       | 18%      | 8%               | 9%       | 8%        |
| Gross Profit            | 662      | 664      | 672      | 715      | 739      | 813      | 832      | 817      | 925      | 942              | 887      | 912       |
| margin                  | 58.5%    | 55.8%    | 56.2%    | 56.8%    | 58.9%    | 59.5%    | 60.2%    | 58.9%    | 61.3%    | 60.6%            | 58.9%    | 60.1%     |
| OPEX                    | (594)    | (618)    | (581)    | (618)    | (613)    | (619)    | (654)    | (670)    | (682)    | (718)            | (717)    | (702)     |
| Distribution            | (386)    | (394)    | (359)    | (383)    | (378)    | (381)    | (388)    | (424)    | (428)    | (448)            | (457)    | (445)     |
| Administration          | (139)    | (155)    | (147)    | (153)    | (161)    | (157)    | (182)    | (160)    | (175)    | , ,              | (173)    | (170)     |
| R&D                     | (69)     | (69)     | (75)     | (82)     | (74)     | (81)     | (84)     | (86)     | (79)     | (88)             | (87)     | (87)      |
| Other                   | -        | -        | -        | -        | -        | -        | -        | -        | =        | -                | =        | -         |
| EBIT, before items      | 68       | 46       | 91       | 97       | 126      | 194      | 178      | 147      | 243      | 224              | 170      | 209       |
| margin                  | 6.0%     | 3.9%     | 7.6%     | 7.7%     | 10.0%    | 14.2%    | 12.9%    | 10.6%    | 16.1%    | 14.4%            | 11.3%    | 13.8%     |
| Special items           | -        | -        | (2)      | (6)      | -        | -        | -        | (334)    | -        | -                | -        | -         |
| EBIT, reported          | 68       | 46       | 89       | 91       | 126      | 194      | 178      | (187)    | 243      | 224              | 170      | 209       |
| margin                  | 6.0%     | 3.9%     | 7.4%     | 7.2%     | 10.0%    | 14.2%    | 12.9%    | -13.5%   | 16.1%    | 14.4%            | 11.3%    | 13.8%     |
| Financial items         | (40)     | (27)     | (26)     | 9        | (6)      | (7)      | (4)      | 6        | (6)      | (16)             | (10)     | (3)       |
| EBT                     | 28       | 19       | 63       | 100      | 120      | 187      | 174      | (181)    | 237      | 208              | 160      | 206       |
| tax                     | (6)      | (4)      | (12)     | (20)     | (28)     | (43)     | (40)     | 46       | (54)     | (20)             | (37)     | (49)      |
| Net profit              | 22       | 15       | 51       | 80       | 92       | 144      | 134      | (135)    | 183      | 188              | 123      | 158       |

Source: ABG Sundal Collier

| Income Statement (DKKm)                    | 2018         | 2019        | 2020       | 2021       | 2022        | 2023        | 2024          | 2025e         | 2026e                | 2027e                |
|--|--------------|-------------|------------|------------|-------------|-------------|---------------|---------------|----------------------|----------------------|
| Sales                                      | 2,606        | 2,820       | 3,567      | 4,013      | 4,444       | 4,775       | 5,391         | 6,090         | 6,706                | 7,383                |
| COGS                                       | -1,059       | -1,183      | -1,355     | -1,510     | -1,890      | -2,062      | -2,190        | -2,424        | -2,629               | -2,857               |
| Gross profit                               | 1,547        | 1,637       | 2,212      | 2,503      | 2,554       | 2,713       | 3,201         | 3,666         | 4,077                | 4,525                |
| Other operating items                      | -866         | -1,222      | -1,606     | -1,946     | -2,229      | -2,075      | -2,281        | -2,449        | -2,750               | -2,966               |
| EBITDA                                     | 681          | 415         | 606        | 557        | 325         | 638         | 920           | 1,217         | 1,327                | 1,560                |
| Depreciation and amortisation              | -114         | -105        | -171       | -212       | -290        | -324        | -270          | -292          | -321                 | -349                 |
| of which leasing depreciation              | 0            | 0           | 0          | 0          | 1           | 2           | 2             | 3             | -                    | -                    |
| EBITA                                      | 567          | 310         | 435        | 345        | 34          | 312         | 648           | 921           | 1,006                | 1,211                |
| EO Items                                   | 0            | -174        | 0          | 0          | -148        | -8          | -334          | 0             | 0                    | 0                    |
| Impairment and PPA amortisation            | -70          | -62         | -90        | -103       | -204        | -116        | -435          | -175          | 0                    | 0                    |
| EBIT                                       | 563          | 306         | 428        | 340        | -26         | 294         | 311           | 846           | 1,006                | 1,211                |
| Net financial items                        | -98          | 107         | -106       | -32        | 135         | -84         | -11           | -35           | -10                  | -10                  |
| Pretax profit                              | 465          | 413         | 322        | 308        | 109         | 210         | 300           | 811           | 996                  | 1,201                |
| Tax  | -128         | -96         | -81        | -61        | -16         | -42         | -65           | -160          | -219                 | -264                 |
| Net profit                                 | 337          | 317         | 241        | 247        | 93          | 168         | 235           | 652           | 777                  | 937                  |
| Minority interest                          | 0            | 0           | 0          | 0          | 0           | 0           | 0             | 0             | 0                    | 0                    |
| Net profit discontinued                    | 0            | 0           | 0          | 0          | 0           | 0           | 0             | 0             | 0                    | 0                    |
| Net profit to shareholders                 | 337          | 317         | 241        | 247        | 93          | 168         | 235           | 652           | 777                  | 937                  |
| EPS  | 1.39         | 1.30        | 0.98       | 0.98       | 0.37        | 0.65        | 0.88          | 2.45          | 2.92                 | 3.52                 |
| EPS adj.                                   | 1.40         | 1.86        | 1.00       | 1.00       | 1.06        | 0.73        | 2.86          | 2.67          | 2.92                 | 3.52                 |
| Total extraordinary items after tax        | 0            | -134        | 0          | 0          | -126        | -6          | -262          | 0             | 0                    | 0                    |
| Leasing payments                           | 0            | 0           | 0          | 0          | 0           | 0           | 0             | 0             | 0                    | 0                    |
| Tax rate (%)                               | 27.5         | 23.2        | 25.3       | 19.8       | 14.7        | 20.0        | 21.7          | 19.7          | 22.0                 | 22.0                 |
| Gross margin (%)                           | 59.4         | 58.0        | 62.0       | 62.4       | 57.5        | 56.8        | 59.4          | 60.2          | 60.8                 | 61.3                 |
| EBITDA margin (%)                          | 26.1         | 14.7        | 17.0       | 13.9       | 7.3         | 13.4        | 17.1          | 20.0          | 19.8                 | 21.1                 |
| EBITA margin (%)                           | 21.8         | 11.0        | 12.2       | 8.6        | 0.8         | 6.5         | 12.0          | 15.1          | 15.0                 | 16.4                 |
| EBIT margin (%)                            | 21.6         | 10.9        | 12.0       | 8.5        | -0.6        | 6.2         | 5.8           | 13.9          | 15.0                 | 16.4                 |
| Pre-tax margin (%)                         | 17.8         | 14.6        | 9.0        | 7.7        | 2.5         | 4.4         | 5.6           | 13.3          | 14.9                 | 16.3                 |
| Net margin (%)                             | 12.9         | 11.2        | 6.7        | 6.2        | 2.1         | 3.5         | 4.4           | 10.7          | 11.6                 | 12.7                 |
| Growth Rates y-o-y                         |              | -           | -          | -          |             |             | -             |               | -                    | -                    |
| Sales growth (%)                           | 10.7         | 8.2         | 26.5       | 12.5       | 10.7        | 7.4         | 12.9          | 13.0          | 10.1                 | 10.1                 |
| EBITDA growth (%)                          | 22.9         | -39.1       | 46.0       | -8.1       | -41.7       | 96.3        | 44.2          | 32.2          | 9.0                  | 17.6                 |
| EBITA growth (%)                           | 26.0         | -45.3       | 40.3       | -20.7      | -90.1       | 817.6       | 107.7         | 42.2          | 9.2                  | 20.4                 |
| EBIT growth (%)                            | 25.1         | -45.6       | 39.9       | -20.6      | -107.6      | -1,230.8    | 5.8           | nm            | 18.8                 | 20.4                 |
| Net profit growth (%)                      | 12.0         | -5.9        | -24.1      | 2.7        | -62.3       | 80.6        | 39.9          | 177.3         | 19.2                 | 20.6                 |
| EPS growth (%)                             | 9.2          | -6.5        | -24.8      | 0.5        | -62.7       | 76.3        | 36.7          | nm            | 19.2                 | 20.6                 |
| Profitability                              | -            | -           | -          | -          | -           | -           | -             | -             | -                    | -                    |
| ROE (%)                                    | 21.3         | 15.6        | 10.6       | 7.8        | 2.3         | 3.5         | 4.3           | 11.1          | 12.0                 | 13.0                 |
| ROE adj. (%)                               | 25.8         | 25.2        | 14.5       | 11.1       | 10.3        | 6.0         | 17.0          | 14.1          | 12.0                 | 13.0                 |
| ROCE (%)                                   | 18.4         | 13.2        | 9.7        | 7.6        | 2.3         | 4.2         | 5.4           | 13.2          | 14.3                 | 15.6                 |
| ROCE adj. (%)                              | 21.0         | 20.4        | 12.2       | 10.0       | 8.8         | 6.3         | 18.1          | 15.9          | 14.3                 | 15.6                 |
| ROIC (%)                                   | 16.7<br>16.7 | 7.8<br>12.2 | 9.7<br>9.7 | 6.7<br>6.7 | 0.6<br>3.0  | 4.3<br>4.4  | 9.1<br>13.8   | 13.5<br>13.5  | 13.7<br>13.7         | 15.7                 |
| ROIC adj. (%)                              |              |             |            |            |             |             | 13.0          |               |                      | 15.7                 |
| Adj. earnings numbers                      | -<br>681     | -<br>589    | 606        | -<br>557   | 473         | -<br>646    | 1 254         | 1 217         | 1 227                | 1 560                |
| EBITDA adj.                                | 26.1         | 20.9        | 17.0       | 13.9       |             | 13.5        | 1,254<br>23.3 | 1,217<br>20.0 | 1,327<br><i>19.8</i> | 1,560<br><i>21.1</i> |
| EBITDA adj. margin (%) EBITDA lease adj.   | 681          | 20.9<br>589 | 606        | 557        | 10.6<br>473 | 646         | 1,254         | 1,217         | 1,327                | 1,560                |
| ,  | 26.1         | 20.9        | 17.0       | 13.9       | 10.6        | 13.5        | 23.3          | 20.0          | 1,327                | 21.1                 |
| EBITDA lease adj. margin (%)<br>EBITA adj. | 567          | 484         | 435        | 345        | 182         | 320         | 982           | 921           | 1,006                | 1,211                |
| -  | 21.8         | 17.2        | 12.2       | 8.6        | 4.1         | 6.7         | 18.2          | 15.1          | 1,000                | 16.4                 |
| EBITA adj. margin (%)<br>EBIT adj.         | 567          | 484         | 435        | 345        | 182         | 320         | 982           | 921           | 1,006                | 1,211                |
| EBIT adj.<br>EBIT adj. margin (%)          | 21.8         | 17.2        | 12.2       | 8.6        | 4.1         | 6.7         | 18.2          | 15.1          | 15.0                 | 16.4                 |
| Pretax profit Adj.                         | 535          | 649         | 412        | 411        | 461         | 334         | 1,069         | 986           | 996                  | 1,201                |
| Net profit Adj.                            | 407          | 513         | 331        | 350        | 423         | 290         | 932           | 827           | 777                  | 937                  |
| Net profit to shareholders adj.            | 407          | 513         | 331        | 350        | 423         | 290         | 932           | 827           | 777                  | 937                  |
| Net adj. margin (%)                        | 15.6         | 18.2        | 9.3        | 8.7        | 9.5         | 6.1         | 17.3          | 13.6          | 11.6                 | 12.7                 |
| Source: ABG Sundal Collier, Company        |              |             |            | J.,        | 3.0         | <b>J.</b> , |               | . 3.0         |                      |                      |
|  |              |             | 0000       |            | ****        |             |               |               | 0000                 |                      |
| Cash Flow (DKKm)                           | 2018         | 2019        | 2020       | 2021       | 2022        | 2023        | 2024          | 2025e         | 2026e                | 2027e                |
| EBITDA                                     | 681          | 415         | 606        | 557        | 325         | 638         | 920           | 1,217         | 1,327                | 1,560                |
| Net financial items                        | -98          | 107         | -106       | -32        | 135         | -84         | -11           | -35           | -10                  | -10                  |
| Paid tax                                   | -128         | -96         | -81        | -61        | -16         | -42         | -65           | -160          | -219                 | -264                 |
| Non-cash items                             | 151          | -307        | -20        | 349        | 59          | -48         | 26            | -34           | -5                   | -6                   |
| Cash flow before change in WC              | 606          | 119         | 399        | 813        | 503         | 464         | 870           | 988           | 1,092                | 1,279                |
| Change in working capital                  | -52          | 414         | -104       | -485       | -408        | 54          | -57           | 20            | -96                  | -106                 |

| Cash Flow (DKKm)                         | 2018         | 2019       | 2020           | 2021         | 2022         | 2023           | 2024         | 2025e           | 2026e          | 2027e            |
|--|--------------|------------|----------------|--------------|--------------|----------------|--------------|-----------------|----------------|------------------|
| Operating cash flow                      | 554          | 533        | 295            | 328          | 95           | 518            | 813          | 1,008           | 996            | 1,174            |
| Capex tangible fixed assets              | -233         | -100       | -144           | -176         | -158         | -71            | -88          | -183            | -201           | -221             |
| Capex intangible fixed assets            | -159         | -284       | -405           | -395         | -255         | -201           | -244         | -268            | -295           | -322             |
| Acquisitions and Disposals               | -1,856       | -4         | -2             | -293         | -5           | 0              | 0            | 0               | 0              | 0                |
| Free cash flow                           | -1,694       | 145        | -256           | -536         | -323         | 246            | 481          | 557             | 499            | 630              |
| Dividend paid                            | -90          | -98        | -94            | 66           | 1            | 0              | 0            | -101            | -107           | -120             |
| Share issues and buybacks                | 212          | 23         | 46             | 1,152        | -74          | 1,077          | 0            | 0               | 0              | 0                |
| Leasing liability amortisation           | 22           | -8         | -32            | -44          | -52          | -63            | -65          | 0               | 0              | 0                |
| Other non-cash items                     | 592          | 437        | 133            | -34          | -402         | 1              | 137          | -152            | 8              | 8                |
| Balance Sheet (DKKm)                     | 2018         | 2019       | 2020           | 2021         | 2022         | 2023           | 2024         | 2025e           | 2026e          | 2027e            |
| Goodwill                                 | 1,505        | 1,547      | 1,497          | 1,504        | 1,623        | 1,565          | 1,527        | 1,565           | 1,565          | 1,565            |
| Other intangible assets                  | 1,135        | 1,242      | 1,438          | 1,740        | 1,942        | 2,046          | 1,703        | 1,693           | 1,731          | 1,776            |
| Tangible fixed assets                    | 455          | 521        | 664            | 846          | 1,276        | 584            | 582          | 820             | 956            | 1,104            |
| Right-of-use asset                       | 0            | 0          | 0              | 0            | 0            | 571            | 545          | 545             | 545            | 545              |
| Total other fixed assets                 | 154          | 87         | 90             | 42           | 70           | 85             | 160          | 0               | 0              | 0                |
| Fixed assets                             | 3,249        | 3,397      | 3,689          | 4,132        | 4,911        | 4,851          | 4,517        | 4,623           | 4,797          | 4,990            |
| Inventories                              | 382          | 506        | 515            | 748          | 1,222        | 907            | 1,078        | 1,096           | 1,207          | 1,329            |
| Receivables                              | 504          | 495        | 564            | 732          | 806          | 860            | 829          | 931             | 1,021          | 1,120            |
| Other current assets                     | 36           | 40         | 60             | 64           | 89           | 84             | 115          | 115             | 115            | 115              |
| Cash and liquid assets                   | 63           | 120        | 98             | 64           | 187          | 157            | 615          | 1,096           | 1,516          | 2,053            |
| Total assets                             | 4,234        | 4,558      | 4,926          | 5,740        | 7,215        | 6,859          | 7,154        | 7,861           | 8,656          | 9,607            |
| Shareholders equity                      | 1,882        | 2,182      | 2,372          | 3,952        | 4,261        | 5,393          | 5,594        | 6,144           | 6,815          | 7,631            |
| Minority                                 | 0            | 0          | 0              | 0            | 0            | 0              | 0            | 0               | 0              | 0                |
| Total equity                             | 1,882        | 2,182      | 2,372          | 3,952        | 4,261        | 5,393          | 5,594        | 6,144           | 6,815          | 7,631            |
| Long-term debt                           | 1,200        | 1,050      | 1,225          | 550          | 1,250        | 0              | 0            | 0               | 0              | 0                |
| Pension debt                             | 0            | 0          | 0              | 0            | 0            | 0              | 0            | 0               | 0              | 0                |
| Convertible debt                         | 0            | 0          | 0              | 0            | 0            | 0              | 0            | 0               | 0              | 0                |
| Leasing liability                        | 108          | 105        | 195            | 273          | 595          | 584            | 558          | 558             | 558            | 558              |
| Total other long-term liabilities        | 574          | 218        | 137            | 48           | 27           | 12             | 18           | 34              | 54             | 73               |
| Short-term debt                          | 0            | 0          | 0              | 0            | 0            | 0              | 0            | 0               | 0              | 0                |
| Accounts payable                         | 194          | 530        | 685            | 501          | 600          | 359            | 490          | 553             | 609            | 671              |
| Other current liabilities                | 276          | 473        | 312            | 416          | 482          | 511            | 494          | 571             | 620            | 674              |
| Total liabilities and equity             | 4,234        | 4,558      | 4,926          | 5,740        | 7,215        | 6,859          | 7,154        | 7,861           | 8,656          | 9,607            |
| Net IB debt                              | 1,091        | 948        | 1,232          | 717<br>717   | 1,588        | 342            | -217         | -538            | -958           | -1,495<br>1,405  |
| Net IB debt excl. pension debt           | 1,091<br>983 | 948<br>843 | 1,232<br>1,037 | 7 1 7<br>444 | 1,588<br>993 | 342<br>-242    | -217<br>-775 | -538<br>1.006   | -958<br>-1,516 | -1,495<br>-2,053 |
| Net IB debt excl. leasing                | 3,190        | 3,337      | 3,792          | 4,775        | 6,106        | -242<br>5,977  | 6,152        | -1,096<br>6,702 | 7,373          | -2,055<br>8,189  |
| Capital invested                         | 2,973        | 3,337      | 3,604          | 4,775        | 5,849        | 5,977<br>5,735 | 5,377        | 5,607           | 5,857          | 6,136            |
| Capital invested Working capital         | 452          | 3,130      | 142            | 4,009<br>627 | 1,035        | 981            | 1,038        | 1,018           | 1,114          | 1,219            |
| EV breakdown                             | 432          |            | - 142          | 021          | 1,033        | 901            | 1,030        | 1,010           | 1,114          | 1,219            |
|  | 24,591       | 24,738     | 24,952         | 25,479       | 25,703       | 26,331         | 26,950       | 26,950          | 26,950         | 26,950           |
| Market cap. diluted (m) Net IB debt adj. | 1,091        | 948        | 1,232          | 717          | 1,588        | 342            | -217         | -538            | -958           | -1,495           |
| Market value of minority                 | 0            | 0          | 0              | 0            | 0            | 0              | 0            | -556            | -930           | 0                |
| Reversal of shares and                   | 0            | 0          | 0              | 0            | 0            | 0              | 0            | 0               | 0              | 0                |
| participations                           | U            | U          | U              | U            | U            | U              | ď            | U               | U              | U                |
| Reversal of conv. debt assumed           | _            | -          | -              | _            | _            | -              | _            | -               | -              | _                |
| equity                                   |              |            |                |              |              |                |              |                 |                |                  |
| EV                                       | 25,682       | 25,686     | 26,184         | 26,196       | 27,291       | 26,673         | 26,733       | 26,412          | 25,992         | 25,455           |
| Total assets turnover (%)                | 77.4         | 64.1       | 75.2           | 75.2         | 68.6         | 67.9           | 76.9         | 81.1            | 81.2           | 80.8             |
| Working capital/sales (%)                | 16.3         | 8.7        | 2.5            | 9.6          | 18.7         | 21.1           | 18.7         | 16.9            | 15.9           | 15.8             |
| Financial risk and debt service          | -            | -          | -              | -            | -            | -              | -            | -               | -              | -                |
| Net debt/equity (%)                      | 58.0         | 43.4       | 51.9           | 18.1         | 37.3         | 6.3            | -3.9         | -8.8            | -14.1          | -19.6            |
| Net debt / market cap (%)                | 4.4          | 3.8        | 4.9            | 2.8          | 6.2          | 1.3            | -0.8         | -2.0            | -3.6           | -5.5             |
| Equity ratio (%)                         | 44.4         | 47.9       | 48.2           | 68.9         | 59.1         | 78.6           | 78.2         | 78.2            | 78.7           | 79.4             |
| Net IB debt adj. / equity (%)            | 58.0         | 43.4       | 51.9           | 18.1         | 37.3         | 6.3            | -3.9         | -8.8            | -14.1          | -19.6            |
| Current ratio                            | 2.10         | 1.16       | 1.24           | 1.75         | 2.13         | 2.31           | 2.68         | 2.88            | 3.14           | 3.43             |
| EBITDA/net interest                      | 37.8         | 23.1       | 27.5           | 42.8         | 21.7         | 14.8           | 83.7         | 34.8            | 132.7          | 156.0            |
| Net IB debt/EBITDA (x)                   | 1.6          | 2.3        | 2.0            | 1.3          | 4.9          | 0.5            | -0.2         | -0.4            | -0.7           | -1.0             |
| Net IB debt/EBITDA lease adj. (x)        | 1.4          | 1.4        | 1.7            | 8.0          | 2.1          | -0.4           | -0.6         | -0.9            | -1.1           | -1.3             |
| Interest coverage                        | 31.5         | 17.2       | 19.8           | 21.8         | 2.2          | 7.1            | 24.6         | 26.3            | 100.6          | 121.1            |
| Source: ABG Sundal Collier, Company      |              |            |                |              |              |                |              |                 | 000            | 0005             |
| Share Data (DKKm)                        | 2018         | 2019       | 2020           | 2021         | 2022         | 2023           | 2024         | 2025e           | 2026e          | 2027e            |
| Actual shares outstanding                | 243          | 244        | 247            | 252          | 254          | 260            | 266          | 266             | 266            | 266              |
| Actual shares outstanding (avg)          | 243          | 244        | 247            | 252          | 254          | 260            | 266          | 266             | 266            | 266              |

| Share Data (DKKm)                   | 2018 | 2019 | 2020  | 2021  | 2022 | 2023 | 2024 | 2025e | 2026e | 2027e |
|-------------------------------------|------|------|-------|-------|------|------|------|-------|-------|-------|
| All additional shares               | 6    | 1    | 2     | 5     | 2    | 6    | 6    | 0     | 0     | 0     |
| Issue month                         | 0.0  | 0.0  | 0.0   | 0.0   | 0.0  | 0.0  | 0.0  | 0.0   | 0.0   | 0.0   |
| Assumed dil. of shares from conv.   | 0    | 0    | 0     | 0     | 0    | 0    | 0    | 0     | 0     | 0     |
| As. dil. of shares from conv. (avg) | 0    | 0    | 0     | 0     | 0    | 0    | 0    | 0     | 0     | 0     |
| Conv. debt not assumed as equity    | 0    | 0    | 0     | 0     | 0    | 0    | 0    | 0     | 0     | 0     |
| No. of warrants                     | 0    | 0    | 0     | 0     | 0    | 0    | 0    | 0     | 0     | 0     |
| Market value per warrant            | 0    | 0    | 0     | 0     | 0    | 0    | 0    | 0     | 0     | 0     |
| Dilution from warrants              | 0    | 0    | 0     | 0     | 0    | 0    | 0    | 0     | 0     | 0     |
| Issue factor                        | 1.0  | 1.0  | 1.0   | 1.0   | 1.0  | 1.0  | 1.0  | 1.0   | 1.0   | 1.0   |
| Actual dividend per share           | 0.40 | 0.38 | -0.27 | -0.00 | 0.00 | 0.00 | 0.38 | 0.45  | 0.00  | -     |
| Reported earnings per share         | -    | -    | -     | -     | -    | -    | -    | -     | -     |       |

Source: ABG Sundal Collier, Company Data

| Valuation and Ratios (DKKm)              | 2018   | 2019   | 2020   | 2021   | 2022     | 2023   | 2024   | 2025e  | 2026e  | 2027e  |
|--|--------|--------|--------|--------|----------|--------|--------|--------|--------|--------|
| Shares outstanding adj.                  | 243    | 244    | 247    | 252    | 254      | 260    | 266    | 266    | 266    | 266    |
| Diluted shares adj.                      | 243    | 244    | 247    | 252    | 254      | 260    | 266    | 266    | 266    | 266    |
| EPS                                      | 1.39   | 1.30   | 0.98   | 0.98   | 0.37     | 0.65   | 0.88   | 2.45   | 2.92   | 3.52   |
| Dividend per share                       | 0.40   | 0.38   | -0.27  | -0.00  | 0.00     | 0.00   | 0.38   | 0.45   | 0.00   | -      |
| EPS adj.                                 | 1.40   | 1.86   | 1.00   | 1.00   | 1.06     | 0.73   | 2.86   | 2.67   | 2.92   | 3.52   |
| BVPS                                     | 7.74   | 8.93   | 9.62   | 15.70  | 16.78    | 20.73  | 21.01  | 23.07  | 25.59  | 28.66  |
| BVPS adj.                                | -3.12  | -2.48  | -2.28  | 2.81   | 2.74     | 6.85   | 8.88   | 10.84  | 13.21  | 16.11  |
| Net IB debt/share                        | 4.49   | 3.88   | 5.00   | 2.85   | 6.25     | 1.31   | -0.81  | -2.02  | -3.60  | -5.61  |
| Share price                              | 101.20 | 101.20 | 101.20 | 101.20 | 101.20   | 101.20 | 101.20 | 101.20 | 101.20 | 101.20 |
| Market cap. (m)                          | 24,591 | 24,738 | 24,952 | 25,479 | 25,703   | 26,331 | 26,950 | 26,950 | 26,950 | 26,950 |
| Valuation                                | -      | -      | -      | -      | -        | -      | -      | -      | -      | -      |
| P/E (x)                                  | 73.0   | 78.0   | nm     | nm     | nm       | nm     | nm     | 41.4   | 34.7   | 28.8   |
| EV/sales (x)                             | 9.9    | 9.1    | 7.3    | 6.5    | 6.1      | 5.6    | 5.0    | 4.3    | 3.9    | 3.4    |
| EV/EBITDA (x)                            | 37.7   | 61.9   | 43.2   | 47.0   | 84.0     | 41.8   | 29.1   | 21.7   | 19.6   | 16.3   |
| EV/EBITA (x)                             | 45.3   | 82.9   | 60.2   | 75.9   | 802.7    | 85.5   | 41.3   | 28.7   | 25.8   | 21.0   |
| EV/EBIT (x)                              | 45.6   | 83.9   | 61.2   | 77.0   | -1,049.7 | 90.7   | 86.0   | 31.2   | 25.8   | 21.0   |
| Dividend yield (%)                       | 0.4    | 0.4    | -0.3   | -0.0   | 0.0      | 0.0    | 0.4    | 0.4    | 0.0    | 0.0    |
| FCF yield (%)                            | -6.9   | 0.6    | -1.0   | -2.1   | -1.3     | 0.9    | 1.8    | 2.1    | 1.9    | 2.3    |
| Le. adj. FCF yld. (%)                    | -6.8   | 0.6    | -1.2   | -2.3   | -1.5     | 0.7    | 1.5    | 2.1    | 1.9    | 2.3    |
| P/BVPS (x)                               | 13.07  | 11.34  | 10.52  | 6.45   | 6.03     | 4.88   | 4.82   | 4.39   | 3.95   | 3.53   |
| P/BVPS adj. (x)                          | 501.86 | 131.59 | 121.12 | 17.71  | 18.50    | 10.86  | 9.84   | 7.91   | 6.77   | 5.74   |
| P/E adj. (x)                             | 72.3   | 54.5   | nm     | nm     | nm       | nm     | 35.4   | 37.9   | 34.7   | 28.8   |
| EV/EBITDA adj. (x)                       | 37.7   | 43.6   | 43.2   | 47.0   | 57.7     | 41.3   | 21.3   | 21.7   | 19.6   | 16.3   |
| EV/EBITA adj. (x)                        | 45.3   | 53.1   | 60.2   | 75.9   | 150.0    | 83.4   | 27.2   | 28.7   | 25.8   | 21.0   |
| EV/EBIT adj. (x)                         | 45.3   | 53.1   | 60.2   | 75.9   | 150.0    | 83.4   | 27.2   | 28.7   | 25.8   | 21.0   |
| EV/CE (x)                                | 8.1    | 7.7    | 6.9    | 5.5    | 4.5      | 4.5    | 4.3    | 3.9    | 3.5    | 3.1    |
| Investment ratios                        | -      | -      | -      | -      | -        | -      | -      | -      | -      | -      |
| Capex/sales (%)                          | 15.0   | 13.6   | 15.4   | 14.2   | 9.3      | 5.7    | 6.2    | 7.4    | 7.4    | 7.4    |
| Capex/depreciation                       | 3.4    | 3.7    | 3.2    | 2.7    | 1.4      | 0.8    | 1.2    | 1.5    | 1.5    | 1.6    |
| Capex tangibles / tangible fixed assets  | 51.2   | 19.2   | 21.7   | 20.8   | 12.4     | 12.2   | 15.1   | 22.3   | 21.0   | 20.1   |
| Capex intangibles / definite intangibles | 48.5   | 63.5   | 60.5   | 39.1   | 20.4     | 14.3   | 18.4   | 22.9   | 23.3   | 23.4   |
| Depreciation on intang / def. intang     | 20.1   | 13.0   | 12.4   | 9.3    | 10.8     | 13.1   | 16.7   | 20.3   | 20.1   | 20.0   |
| Depreciation on tangibles / tangibles    | 10.5   | 9.0    | 13.3   | 13.9   | 12.2     | 24.3   | 8.7    | 7.0    | 6.8    | 6.7    |

Source: ABG Sundal Collier, Company Data

## **Analyst Certification**

We, ABGSC Healthcare Research and Morten Larsen, analyst(s) with ABG Sundal Collier ASA, ABG Sundal Collier Denmark, filial af ABG Sundal Collier ASA, Norge, ABG Sundal Collier AB and/or ABG Sundal Collier Limited (hereinafter collectively referred to as "ABG Sundal Collier"), and the author(s) of this report, certify that not withstanding the existence of any such potential conflicts of interests referred to below, the views expressed in this report accurately reflect my/our personal view about the companies and securities covered in this report. I/We further certify that I/We has/have not been, nor am/are or will be, receiving direct or indirect compensation related to the specific recommendations or views contained in this report.

This report is produced by ABG Sundal Collier, which may cover companies either in accordance with legal requirements designed to promote the independence of investment research ("independent research") or as commissioned research. Commissioned research is paid for by the subject company. As such, commissioned research is deemed to constitute an acceptable minor non-monetary benefit (i.e., not investment research) as defined in MiFID II.

## Stock ratings distribution

ABG Sundal Collier Ratings and Investment Banking by 10/2/2025

|                 | Research Coverage | Inves     | stment Banking Clients (IBC) |
|-----------------|-------------------|-----------|------------------------------|
|                 | % of              | % of      | % of                         |
| Total of Rating | Total Rating      | Total IBC | Total Rating by Type         |
| BUY             | 59.34%            | 22%       | 9.36%                        |
| HOLD            | 35.86%            | 7%        | 4.93%                        |
| SELL            | 4.04%             | 0%        | 0.00%                        |

IBC: Companies in respect of which ABG SC or an affiliate has received compensation for investment banking services within the past 12 months.

## Analyst stock ratings definitions

**BUY =** We expect this stock's total return to exceed the market's expected total return by 5% or more over the next six months.

**HOLD** = We expect this stock's total return to be in line with the market's expected total return within a range of 4% over the next six months.

**SELL** = We expect this stock's total return to underperform the market's expected total return by 5% or more over the next six months.

## **Analyst valuation methods**

When setting the individual ratings for investment research ("independent research"), ABG Sundal Collier assumes that a normal total absolute return (including dividends) for the market is 8% per annum, or 4% on a 6-month basis. Therefore, when we rate a stock a BUY, we expect an absolute return of 9% or better over six months. Volatility and low trading volumes mean that we have a wider range for expected returns on small cap stocks than for large caps.

ABG Sundal Collier's analysts publish price targets for independent research and may publish valuation ranges for commissioned research. These price targets or valuation ranges rely on various valuation methods. One of the most frequently used methods is the valuation of a company by calculation of that company's discounted cash flow (DCF). Another valuation method is the analysis of a company's return on capital employed relative to its cost of capital. Finally, the analysts may analyse various valuation multiples (e.g., the P/E multiples and the EV/EBITDA multiples) relative to global industry peers. In special cases, particularly for property companies and investment companies, the ratio of price to net asset value is considered. Price targets and valuation ranges are changed when earnings and cash flow forecasts are changed. They may also be changed when the underlying value of a company's assets changes (in the cases of investment companies, real estate companies or insurance companies) or when factors impacting the required rate of return change.

## **Expected updates**

ABGSC has no fixed schedule for updating its research reports. Unless expressly stated otherwise, ABGSC expects (but does not undertake) to issue updates when considered necessary by the research department, for example following the publication of new figures or forecasts by a company or in the event of any material news on a company or its industry.

## Stock price, company ratings and target price history

Company: Ambu Currency: DKK **Current Recommendation:** BUY Date: 1/10/2025 **Current Target price:** 125.00 **Current Share price:** 101.20

12/04/24 SELL:DKK95.00 12/07/24 SELL:DKK100.00 13/01/25 HOLD:DKK125.00



## **Important Company Specific Disclosure**

The following disclosures relate to the relationship between ABG Sundal Collier and its affiliates and the companies covered by ABG Sundal Collier referred to in this research report.

Unless disclosed in this section, neither ABG Sundal Collier nor any of their affiliated or associated companies and their directors, officers, representatives, and employees have any required regulatory disclosures to make in relation to an ownership position for the analyst(s) and members of the analyst's household, ownership by ABG Sundal Collier and/or its affiliates, ownership in ABG Sundal Collier Holding ASA by the company(ies) to whom the recommendation(s) refer(s) to, liquidity provision/market making agreement, managed or co-managed public offerings, compensation for provision of certain services, directorship of the analyst, or a member of the analyst's household, or in relation to any contractual obligations to the issuance of this research report.

ABG Sundal Collier is not aware of any other actual, material conflicts of interest of the analyst or ABG Sundal Collier of which the analyst knows or has reason to know at the time of the publication of this report.

Production of recommendation: 10/2/2025 06:45.

All prices are as of market close on 1 October, 2025 unless otherwise noted.

For full details of recommendation and target price history for the subject company, please see company page on Research Web.

For details of recommendations and target prices for ABG Sundal Collier coverage universe, please see coverage page on ABG Sundal Collier's Research Web.

### **Disclaimer**

This report has been prepared by ABG Sundal Collier ASA, ABG Sundal Collier Denmark, filial af ABG Sundal Collier ASA, Norge, ABG Sundal Collier AB and/or ABG Sundal Collier Limited and any of their directors, officers, representatives and employees (hereinafter collectively referred to as "ABG Sundal Collier"). This report is not a product of any other affiliated or associated companies of any of the above entities.

This report is provided solely for the information and use of professional investors, who are expected to make their own investment decisions without undue reliance on this report. The information contained herein does not apply to, and should not be relied upon by, retail clients. This report is for distribution only under such circumstances as may be permitted by applicable law. Research reports prepared by ABG Sundal Collier are for information purposes only. The recommendation(s) in this report is (are) has/ have no regard to specific investment objectives and the financial situation or needs of any specific recipient. ABG Sundal Collier and/or its affiliates accepts no liability whatsoever for any losses arising from any use of this report or its contents. This report is not to be used or considered as an offer to sell, or a solicitation of an offer to buy. The information herein has been obtained from, and any opinions herein are based upon, sources believed reliable, but ABG Sundal Collier and/or its affiliates make no representation as to its accuracy or completeness and it should not be relied upon as such. All opinions and estimates herein reflect the judgment of ABG Sundal Collier on the date of this report and are subject to change without notice. Past performance is not indicative of future results.

#### **Ambu**

The compensation of our research analysts is determined exclusively by research management and senior management, but not including investment banking management. Compensation is not based on specific investment banking revenues, however, it is determined from the profitability of the ABG Sundal Collier group, which includes earnings from investment banking operations and other business. Investors should assume that ABG Sundal Collier ASA, ABG Sundal Collier Denmark, filial af ABG Sundal Collier ASA, Norge and/or ABG Sundal Collier AB is seeking or will seek investment banking or other business relationships with the companies in this report.

The research analyst(s) responsible for the preparation of this report may interact with trading desk and sales personnel and other departments for the purpose of gathering, synthesizing and interpreting market information. From time to time, ABG Sundal Collier and/or its affiliates and any shareholders, directors, officers, or employees thereof may (I) have a position in, or otherwise be interested in, any securities directly or indirectly connected to the subject of this report, or (II) perform investment banking or other services for, or solicit investment banking or other services from, a company mentioned in this report. ABG Sundal Collier and/or its affiliates rely on information barriers to control the flow of information contained in one or more areas of ABG Sundal Collier, into other areas, units, groups or affiliates of ABG Sundal Collier.

Norway: ABG Sundal Collier ASA is regulated by the Financial Supervisory Authority of Norway (Finanstilsynet)

Denmark: ABG Sundal Collier Denmark, filial af ABG Sundal Collier ASA, Norge, is regulated by the Financial Supervisory Authority of Norway (Finanstilsynet) and the Danish Financial Supervisory Authority (Finanstilsynet)

Sweden: ABG Sundal Collier AB is regulated by the Swedish Financial Supervisory Authority (Finansinspektionen)

UK: This report is a communication made, or approved for communication in the UK, by ABG Sundal Collier Limited, authorised and regulated by the Financial Conduct Authority in the conduct of its business.

US: This report is being distributed in the United States (U.S.) in accordance with FINRA Rule 1220 by ABG Sundal Collier Inc., an SEC registered broker-dealer and a FINRA/SIPC member which accepts responsibility for its content and its compliance with FINRA Rule 2241. Research reports distributed in the U.S. are intended solely for "major U.S. institutional investors," and "U.S. institutional investors" as defined under Rule 15a-6 of the Securities Exchange Act of 1934 and any related interpretive guidance and no-action letters issued by the Staff of the U.S. Securities and Exchange Commission ("SEC") collectively ("SEC Rule 15a-6"). Each major U.S. institutional investor and U.S. institutional investor that receives a copy of this research report, by its acceptance of such report, represents that it agrees that it will not distribute this research report to any other person. This communication is only intended for major U.S. institutional investors and U.S. institutional investors. Any person which is not a major U.S. institutional investor, or a U.S. institutional investor as covered by SEC Rule 15a-6 must not rely on this communication. The delivery of this research report to any person in the U.S. is not a recommendation to effect any transactions in the securities discussed herein, or an endorsement of any opinion expressed herein. Any major U.S. institutional investor or U.S. institutional investor receiving this report which wishes to effect transactions in any securities referred to herein should contact ABG Sundal Collier Inc., on request.

Singapore: This report is distributed in Singapore by ABG Sundal Collier Pte. Ltd, which is not licensed under the Financial Advisors Act (Chapter 110 of Singapore). In Singapore, this report may only be distributed to institutional investors as defined in Section 4A(1)(c) of the Securities and Futures Act (Chapter 289 of Singapore) ("SFA"), and should not be circulated to any other person in Singapore.

Canada: This report is being distributed by ABG Sundal Collier ASA in Canada pursuant to section 8.25 of National Instrument 31-103 or an equivalent provision and has not been tailored to the needs of any specific investor in Canada. The information contained in this report is not, and under no circumstances is to be construed as, a prospectus, an advertisement, a public offering or an offer to sell the securities described herein, in Canada or any province or territory thereof. No securities commission or similar regulatory authority in Canada has reviewed or considered this report, the information contained herein or the merits of the securities described herein and any representation to the contrary is an offence. Under no circumstances is this report to be construed as an offer to sell such securities or as a solicitation of an offer to buy such securities in any jurisdiction of Canada. Any offer or sale of the securities described herein in Canada may only be made in accordance with applicable securities laws and only by a dealer properly registered under such securities laws, or alternatively, pursuant to an applicable dealer registration exemption, in the Canadian jurisdiction in which such offer or sale is made.

This report may not be reproduced, distributed, or published by any recipient for any purpose whatsoever without the prior written express permission of ABG Sundal Collier.

Additional information available upon request. If reference is made in this report to other companies and ABG Sundal Collier provides research coverage for those companies, details regarding disclosures may be found on our website <a href="https://www.abgsc.com">www.abgsc.com</a>.

© Copyright 2025 ABG Sundal Collier ASA

## Norway

Ruseløkkveien 26, 8th floor 0251 Oslo Norway Tel: +47 22 01 60 00

Fax: +47 22 01 60 60

#### Denmark

Forbindelsesvej 12, 2100 Copenhagen Denmark Tel: +45 35 46 61 00

Fax: +45 35 46 61 10

#### Sweden

Regeringsgatan 25, 8th floor 111 53 Stockholm Sweden

Tel: +46 8 566 286 00

Fax: +46 8 566 286 01

## United Kingdom

10 Paternoster Row, 5th floor London EC4M 7EJ UK

Tel: +44 20 7905 5600 Fax: +44 20 7905 5601

#### USA

140 Broadway, Suite 4604 New York, NY 10005 USA

Tel. +1 212 605 3800 Fax. +1 212 605 3801

Singapore 10 Collyer Quay Ocean Financial Center #40-07, Singapore 049315 Tel +65 6808 6082

#### Germany

Schillerstrasse 2, 5. OG 60313 Frankfurt Germany Tel +49 69 96 86 96 0 Fax +49 69 96 86 96 99

#### Switzerland

ABG Sundal Collier AG Representative Office Schwanenplatz 4 6004 Lucerne Switzerland Tel +41 79 502 33 39